



City of
STONNINGTON

DRAFT 2021/22 BUDGET

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Mayor and CEO Introduction

2020 and the early months of 2021 were a difficult time for our community and Council actively redirected resources and attention to where they were needed most.

We invested over \$10.0 million in responding to COVID-19 including: support packages for businesses, fee waivers, outdoor dining, mental health programs, assisting sporting clubs and local community groups, business and community grants and delivering crucial programs like early education and maternal child health during lockdown. That support and advocacy continues, with our iconic Prahran Town Hall repurposed to support up to 1,000 immunisations a day.

As we enter the 2021-22 budget period, Council must continuously work to meet the needs of the current and future residents and businesses of Stonnington.

The number of people who live in Stonnington is growing, in the last five years we have grown by 9,259 residents and 5,486 rateable properties and we expect this to continue as higher density living increases. This growth is welcome, but places future pressures on our street networks, open spaces, waste and recycling systems and community services. And while many assume Stonnington is only inhabited by a cliché of Toorak and Armadale, we have a significant population who are economically and socially vulnerable and Council is committed to ensuring that support will be available to the diversity of our community now and into the future.

Council runs over 40 business units to deliver services and benefits that make day-to-day life possible like roads, open spaces, waste and recycling, sustainability and animal management, and community and economic programs like maternal and child health, libraries, aged services, aquatics, early education, sports and recreation, festivals and events, arts and culture, placemaking and economic development. These work together to improve the quality of life and liveability of our neighbourhoods and to fulfil the community defined vision for our city.

Through consultation our community has helped to shape this budget, ensuring that we are prioritising projects and initiatives that reflect the collective vision of our diverse community.

The proposed budget has been incredibly tough to create because of the existing and future financial losses caused by COVID on Council, and also on the social, financial and emotional wellbeing of our businesses, residents and ratepayers. Every area and line of the budget has been interrogated to ensure it delivers on the current and future needs and expectations of our community.

By passing a proposed 1.5% rate rise and strengthening our Financial Hardship Policy we can ensure that assistance is going to those who need it the most, without compromising the ability of Council to provide the improvements to services and infrastructure that our community is asking us to deliver.

This proposed budget continues to provide Stonnington residents one of the lowest rates charges per property value in Melbourne while enabling much needed capital works projects and maintaining services to support our community, allow our local economy to recover and ensure that Stonnington remains an amazing place to be - now and into the future.

Given the damaging impacts of COVID-19 in 2020-21, we commend the proposed budget for 2021-22 as financially responsible, enabling Council to deliver on the strategies of the new Council Plan and with the best interests of our community.

Cr Kate Hely
Mayor

Jacqui Weatherill
Chief Executive Officer

Executive Summary

Budget highlights

Just as we supported Stonnington through COVID-19 last year, in this proposed budget we will continue to prioritise recovery but also get back to business as usual through:

- An even stronger outdoor dining activation program
- Investment in core infrastructure needs, including roads, footpaths, bridges and drainage works
- Community building renewal, improvement works and better asset management
- Increasing investment in our iconic Chapel Street Precinct
- Improving key community assets like Harold Holt Swim Centre and Prahran Town Hall
- Implementing our cycling strategy
- Addressing climate change following Council declaring a climate emergency in February 2020
- Continuing investment in energy efficiency to reduce Council's carbon emissions and utility costs
- Improving our parks and open spaces
- Modernising our customer experiences through digitisation to meet community needs and expectations
- Enhancing sporting and recreation facilities, especially for woman's sport.

Fiscal Sustainability

Maintaining a budget surplus enables us to deliver important capital works programs that provide community infrastructure and help to stimulate our local economy, and the proposed budget for 2021-22 will deliver a responsible surplus of \$31.08 million. This is significantly lower than previous years, highlighting the impact of COVID-19 on Council's finances and the reality of the significant reduction in revenue that is projected to be felt over the medium term.

The impact of COVID-19 has resulted in a revenue loss of \$28.10 million compared to our last complete pre-COVID budget (2018-19). While we are predicting a recovery, it is expected the ongoing impact will result in a further \$13.20 million loss in revenue streams over the next four years.

This proposed budget includes a rate rise of 1.5%, which has been determined by the Victorian Government through their rate capping program. This will assist Council to meet our obligations of the community recovery effort and build long-term financial responsibility.

What happened last year?

In response to COVID-19, the City of Stonnington provided all ratepayers with a 2% rate waiver / concession in the 2020/21 financial year. Like most organisations, COVID-19 has had a major impact on our financial situation.

Resulting in:

- Over \$10.0 million invested by Council into measures or strategy to keep people safe from COVID-19 and support local business and provide relief for residents
- A loss of \$1.89 million as a result of a 2% rate waiver / concession to all ratepayers
- A loss of \$28.10 million income from areas such as car parking revenue, registrations or user fees at places like our aquatic centres.

This proposed budget reintroduces that 2% along with this year's 1.5% increase to:

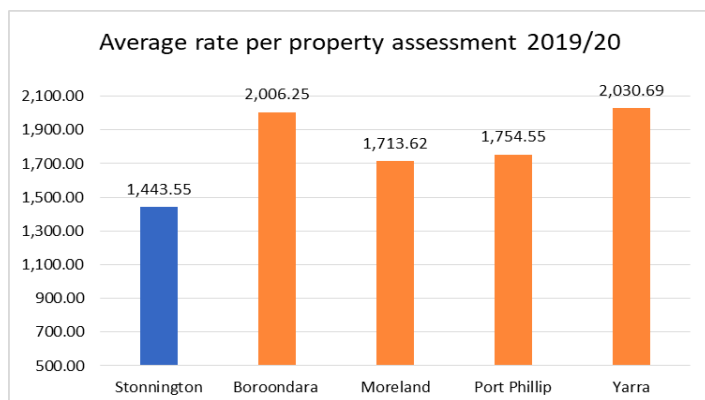
- respond to the financial impact of COVID-19
- establish a platform for Stonnington's recovery
- create increased focus on efficiency in the services we deliver
- provide quality amenity to the people of Stonnington

The average 3.5% increase per household will be: \$51.66 dollars per annum or 99 cents per week.

How we stack up

This proposed budget continues to provide Stonnington one of the lowest rates charges per property value in Melbourne while enabling new capital works projects and maintaining services to support our community, allow our local economy to recover and ensure that Stonnington remains an amazing place to be - now and into the future.

Compared to similar neighbouring Council areas – the City of Stonnington already has low rates.



You can learn more about comparisons on the Victorian Government's Know Your Council website:
knowyourcouncil.vic.gov.au

Source: https://knowyourcouncil.vic.gov.au/compare-councils?service_area_key=financial_performance&primary=14461&councils=16265&councils=16573&councils=17365

Financial support still available

We recognise COVID-19 has caused financial stress for many residents and businesses. Support available includes:

- Payment arrangements that are tailored to the needs of the property or business owners
- A deferment of payment of rates
- An interest waiver on overdue rates to 30 June 2021
- Financial counselling and support provided by Good Shepherd (not for profit organisation), this may include no-interest loans

For more information about support available call 8290 1333 or visit: stonnington.vic.gov.au

During 2020-21 our Financial Hardship Policy was accessed by less than 1% of Stonnington ratepayers and all who applied were able to offer some level of assistance.

Funding our Capital Program

This proposed budget will deliver a responsible surplus of \$31.08 million which will be used to partly fund an ambitious capital works program for budget year 2021-22 worth \$82.28 million.

It is important that we continue to invest in local capital works projects as our population grows and built environment changes. The program responds to community desire for open space and an ambition to move towards more 'Active Transport'. Capital works also represent economic stimulation to our local economy and the projects provide more reasons to love your neighbourhood.

Highlights for infrastructure projects in 2021-2022 include:

- Roads, footpaths, bridges and drainage works (\$17.5 million)
- Community building renewal and improvement works (\$22.3 million)
- Land improvements works relating to parks, open space and recreation renewal and improvement projects (\$17.5 million)
- Strategic property acquisitions to increase open space within our community (\$10.0 million)
- Customer experience improvements and digitisation program (\$10.3 million)
- Harold Holt Swim Centre improvements (\$5.3 million)
- Chapel Street streetscape transformation (\$3.3 million)
- Toorak Village streetscape improvements (\$1 million)
- Mount Street masterplan implementation (\$2.65 million)
- Forest Hill masterplan implementation (\$1.5 million)
- Energy efficiency implementation to further reduce Council's greenhouse gas emissions and utility costs (\$0.6 million)
- Multipurpose indoor sports facility (\$7.3 million)*
- Stonnington cycling strategy implementation (\$0.7 million) - including on-road cycling projects (\$0.2 million)

The proposed capital works budget also includes some money held over from last financial year that was not spent due to the impact of COVID-19.

* **IMPORTANT NOTE:** The proposed budget includes provisions for a multipurpose indoor sports facility at Percy Treyvaud Memorial Park in Malvern East, however alternative locations are being investigated. If another option is decided, this may result in a change in the prioritisation of other key capital works projects.

Festivals and events to drive community and economic activation

Stonnington has an incredible arts and events program that nurtures the artistic and cultural side of our community and brings people into our city. This is especially important as we continue with our economic and community recovery program.

To help build on and deliver these important events, the festivals and events budget has marginally increased in 2021-2022 to include new and creative ways of delivering events to enable the best engagement from our community and economic stimulus.

Highlights of this program include:

- Roola Boola Children's Arts Festival
- Melbourne Fringe Partnership Program
- The return of our Classics program across our parks and gardens
- Pets in the Park
- Melbourne Food and Wine
- Melbourne Fashion Festival
- Weekly activation programs including busking, wellness and playtime

Key Statistics

With the impact of COVID-19 on our 2019/20 and 2020/21 financial comparisons, this is not reflective of normal Council operations and future budgeting needs or trends. Therefore, we have provided comparative details for prior years below.

The number of people who live in Stonnington is growing, in the last five years we have grown by 9,259 residents and 5,486 rateable properties and we expect this to continue as higher density living increases, placing future pressures on our amenities and community services, which we need to start addressing and investing in now.

Key drivers	2017/18	2018/19	2019/20	2020/21	2021/22
Population growth	2.49%	2.21%	1.28%	2.56%	1.86%
Rateable property growth	2.40%	1.90%	1.50%	1.50%	1.50%
Rates cap increase	2.00%	2.25%	2.50%	2.00%	1.50%

The City of Stonnington's proposed budget for 2021-22 includes a 1.5% rate rise, the recommended amount by the Victorian Government.

Statutory fees and fines and user fees will slowly normalise to a pre-COVID position within the proposed budget for 2021-22 however these revenue streams are still well behind previous years.

Revenues (\$'000)	Actual 2017/18	Actual 2018/19	Actual 2019/20	Forecast 2020/21	Budget 2021/22
Total revenues	191,129	201,280	190,971	172,761	202,711
Rates and Charges	108,995	113,597	117,736	120,111	126,688
Statutory fees and fines	27,359	25,788	23,880	13,806	20,838
User fees	20,968	21,638	18,105	14,074	21,791

Of the \$81.67 million in capital (including intangibles) funding required, \$39.95 million comes from Council operations (surplus plus investment funded reserves), \$8.38 million from external grants, \$10.0 million from open space reserve (investment funded), \$8.29 million from future fund reserve (investment funded) and \$15.0 million to be funded from new borrowings.

Capital Program by funding sources (\$'000)	Actual 2017/18	Actual 2018/19	Actual 2019/20	Forecast 2020/21	Budget 2021/22
Council Surplus	42,489	36,648	41,539	31,426	39,995
Reserve-Open Space	11,238	20,396	3,935	14,091	10,000
Reserve-Future Funds	-	1,200	300	8,337	8,294
Reserve-Other	1,965	731	-	-	-
Borrowing facility	-	20,000	-	-	15,000
External Capital Grants	689	2,736	779	1,340	8,380
Total Capital Program	56,381	81,711	46,553	55,194	81,669

Cash funds will be drawn upon to fund our capital program of \$81.67 million (including intangibles) within the proposed budget for 2021-22.

Total Cash (\$'000)	Actual 2017/18	Actual 2018/19	Actual 2019/20	Forecast 2020/21	Budget 2021/22
Total Cash	108,897	111,125	106,711	93,314	66,981

In late 2020, Council started an extensive community engagement called Shaping Stonnington to develop our Community Vision 2040 and Council Plan 2021-25.

This program to date has included virtual workshops, online surveys, community intercept surveys and our inaugural People's Panel deliberations, and remains ongoing as the Vision and Plan are developed and finalised over the coming months. Stonnington has, where possible and relevant, considered these insights in the development of our 2021-22 budget.

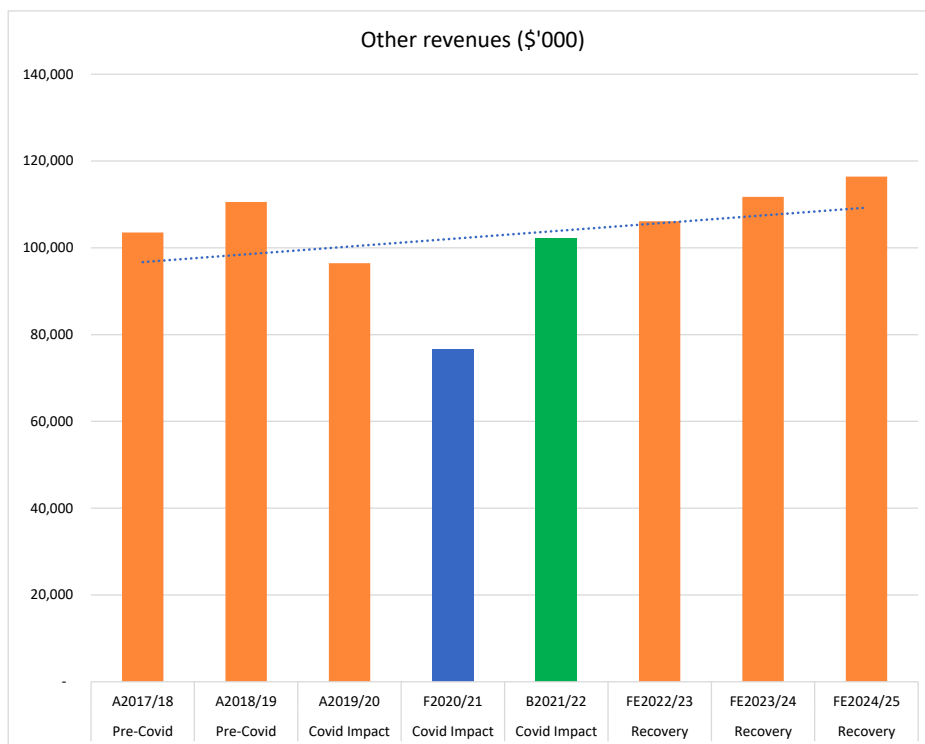
Budget Trends and Summary



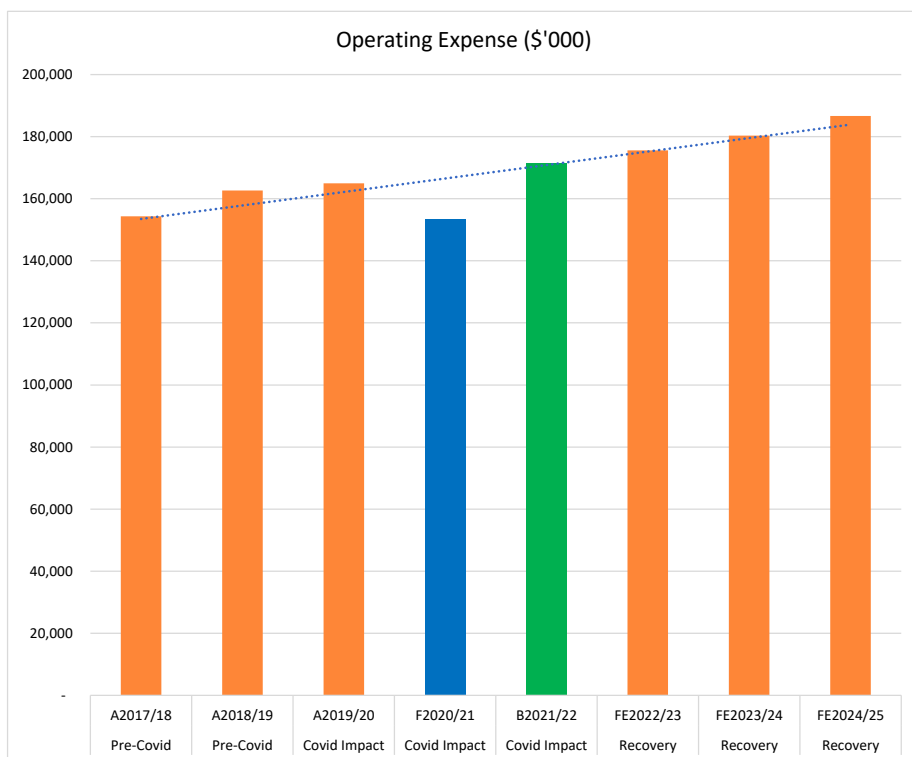
As part of COVID-19 response, Council provided 2% rate relief for all ratepayers in 2020-21 budget year. The introduction of rate capping has resulted in an average current and projected rate increases of around 1.78%, which is significantly lower than the average increase over the years from 2011/12 to 2015/16 of 4.04% (before rate capping). For the 2021-22 budget year, Council has proposed to apply the rate cap increase of 1.5% as approved by State Government.



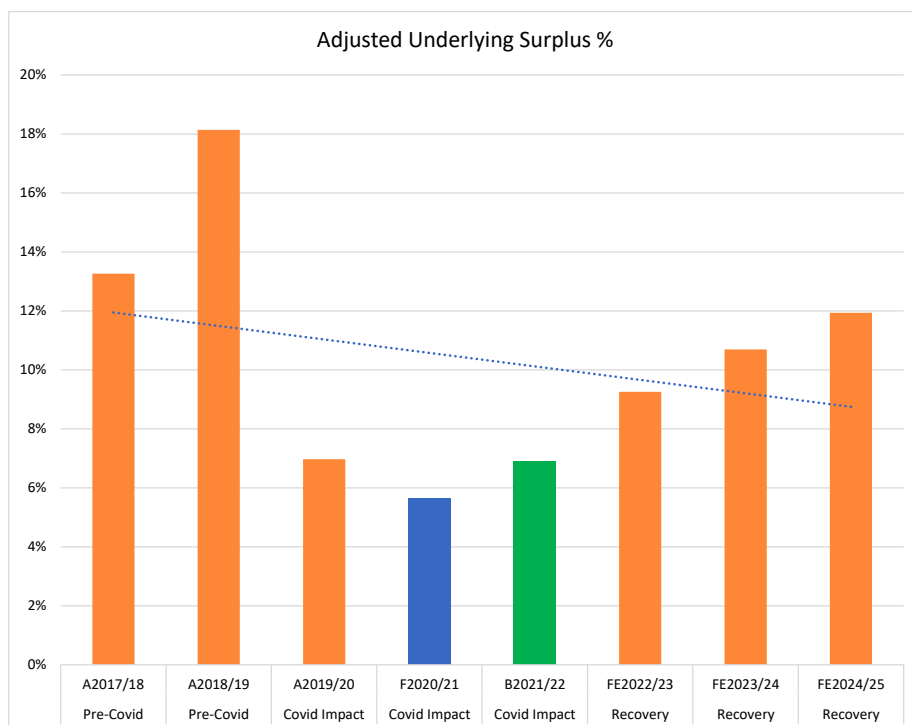
Council rate revenue by dollars continue to increase in line with the rate cap. Growth in the rate base via supplementary valuations (development, subdivisions and renovations etc.) add around \$1.0 million per annum to Council revenue. The forecast rates revenue for 2020-21 reflects the full rate waiver and concession, which has resulted in the projected value being below the trend line.



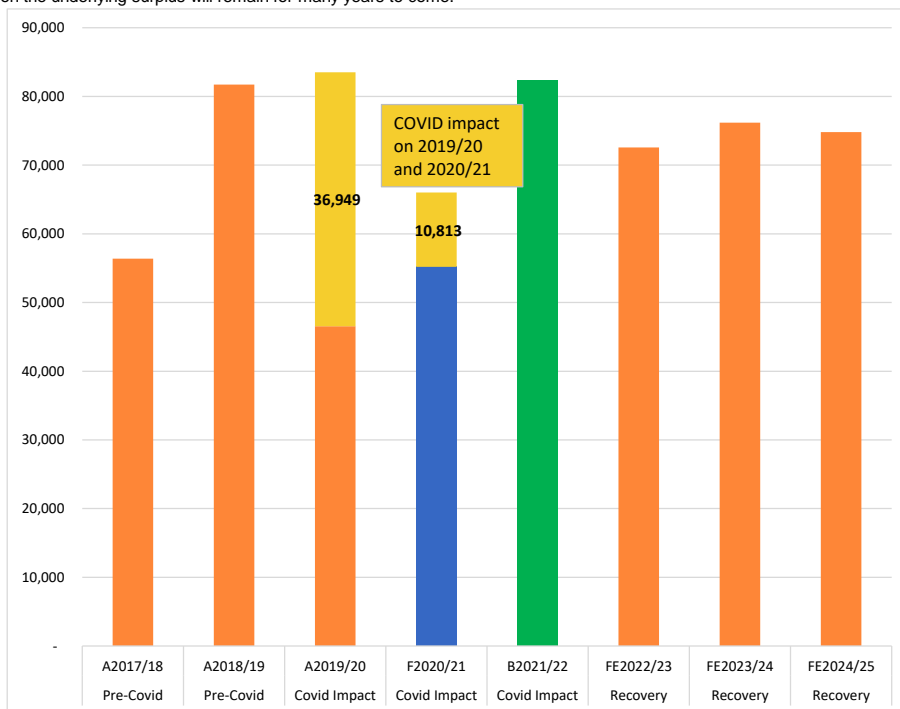
Other revenue forecast is significantly lower than previous years due to the impact of COVID-19 on statutory fees and fines and service charges. This predominately related to reductions in parking fines, parking fees, recreation and aquatic facilities revenues. The forward estimates are projected to return to pre-COVID levels by 2023-24, however Council continues to experience reduced other revenue as a direct result of our COVID-19 impact.



Operating expenditure has been significantly impacted due to COVID-19 shutdowns and other restrictions. Forecasted expenditure is significantly lower than previous years. The 2021-22 budget and forward estimates for 2022-23 and beyond highlight Council's recovery towards pre-COVID operating service levels.



The underlying operating surplus (which is calculated as the operating surplus less non-current capital grants and capital contribution income) is our significant funding source for the Council capital program. COVID-19 has had a significant impact on this measure as other revenue sources have reduced and Council balanced this with additional support to community via rates waiver/concession, rental relief, grants programs and other support packages. Whilst the forward estimates shows improvement in this measure; the impact of COVID-19 on the underlying surplus will remain for many years to come.



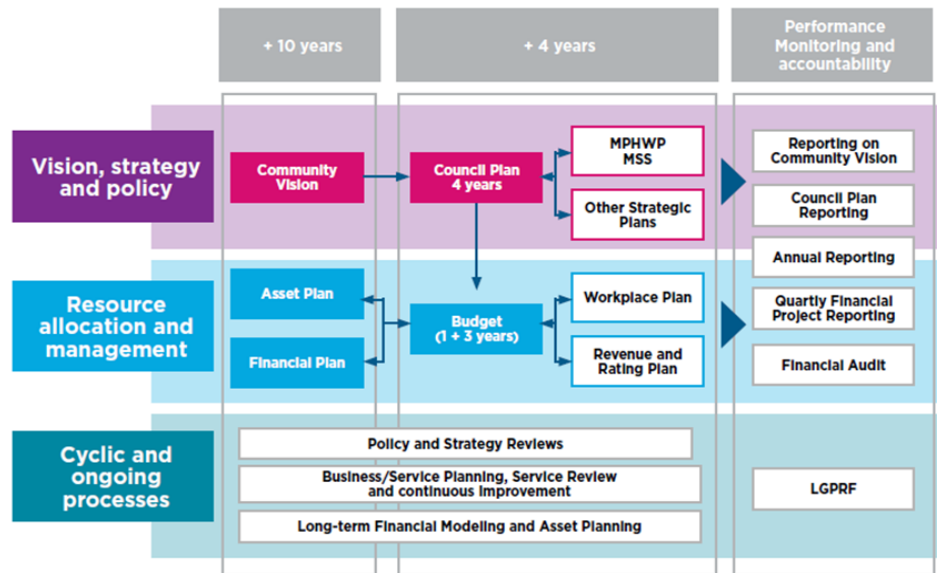
Council continues to renew, upgrade and construct new assets that support and provide economic stimulus to our Community. The 2019-20 year and forecast for 2020-21 capital programs have been significantly impacted by COVID-19 restrictions resulting in project delays and / or deferrals of projects. The budget program for 2021-22 and over the forward estimates will enable Council to provide updated assets and new facilities to support the Community both now and in the future.

1. Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria and adopted by the City of Stonnington. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Region; City of Stonnington

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a council adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

Our Vision

Stonnington's current vision is "Stonnington will be an inclusive, healthy, creative, sustainable and smart community." Stonnington are in the process of developing a Community Vision 2040, which is expected to be finalised in mid-2021.

Our Mission

The primary purpose of the City of Stonnington is the wellbeing of the community. Council endeavours to achieve the best outcomes for the community having regard to the long-term and cumulative effects of its decisions. In seeking to achieve its primary purpose, Council will facilitate the following:

- A) Promote the social, economic and environmental viability and sustainability of the City.
- B) Ensure the resources are used efficiently and effectively and that services are provided in accordance with the best value principles to best meet the needs of the community.
- C) Improve the overall quality of people's lives in the community.
- D) Promote appropriate business and employment opportunities.
- E) Ensure that services and facilities provided by Council are accessible and equitable.
- F) Ensure the equitable imposition of rates and charges.
- G) Ensure transparency and accountability in decision-making.

Our Values

City of Stonnington has a clear strength in the bond and affinity between its Councillors, the community and staff. Staff support the community leadership and governance role of Councillors, and work together to achieve the commitments of the Council Plan. Having all City of Stonnington staff practise the following organisational values enhances the quality of this partnership:

- **Cooperation** - we know that working together means we get better results. We are a team and together we achieve great things for our community. Our citizens, community and service users are the focus of all our actions
- **Change and New ideas** - Finding better ways to do things and sometimes doing things that haven't been done before keeps us challenged, inspired and relevant.
- **Learning** - We encourage learning and create opportunities for people to grow and succeed for the benefit of our community.
- **Achievement** - We work hard to achieve great outcomes and we like how it feels when people stop to say, great job! So we strive for excellence and celebrate our success.
- **Communication** - We communicate in a respectful, transparent and inclusive manner. Being open and honest in our communications allows us to make better decisions.
- **Accountability** - We do things the right way for the right reasons. We are responsible and accountable for the work we do and the way we do it.

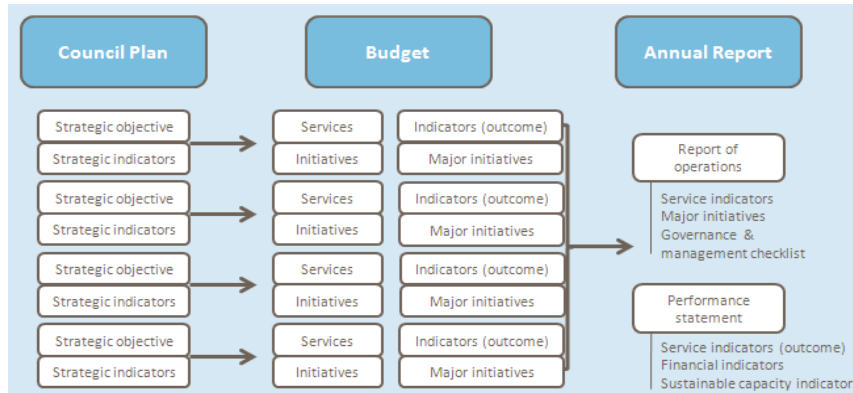
1.3 Strategic Objectives

Council delivers activities and initiatives under a broad range of major service categories. Each contributes to the achievement of the Strategic Objectives as set out in the Council Plan for the years 2021-25. The following table lists the Strategic Objectives as described in the Council Plan.

Strategic Objective	Description
1. Thriving and unique (Place)	We are a connected city of unique precincts, we preserve and celebrate our heritage while embracing modern design and sustainable development, and supporting businesses to thrive, made up of four sub-objectives: 1.1 Identity and destination 1.2 Thriving and relevant businesses 1.3 Pride of place and character 1.4 Active transport and connected city
2. Inclusive and healthy (Community)	We are a healthy and diverse city that is welcoming for all, we care for our people and our environment, and provide well designed, safe and accessible spaces and facilities for everyone, made up of four sub-objectives: 2.1 Health and wellbeing 2.2 Diverse, inclusive and safe 2.3 Open and green space 2.4 Sustainability
3. People centered and future ready (City)	We are a future ready and adaptive city that puts the community at the forefront of everything we do, we identify and utilise data and technology to support a better way of life, made up of four sub-objectives: 3.1 Community focus, connection and engagement 3.2 Transformation and customer experience 3.3 Engaged and capable people 3.4 Future ready and fit for purpose operating model

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Jobs, Precincts and Regions

2.1 Strategic Objective 1: Thriving and unique (Place)

We are a connected city of unique precincts, we preserve and celebrate our heritage while embracing modern design and sustainable development, and supporting businesses to thrive, made up of four sub-objectives:

- 1.1 Identity and destination
- 1.2 Thriving and relevant businesses
- 1.3 Pride of place and character
- 1.4 Active transport and connected city

1.1 Identity and destination

Service Area			2018/19	2019/20	2020/21	2021/22
			Actual	Actual	Forecast	Budget
			\$'000	\$'000	\$'000	\$'000
Chapel Off Chapel	This service provides theatre services including technical staging advice and performance operations, facilities for events, exhibitions of works by local artists, and function and catering services including seminars, meetings and conferences.	Rev	682	451	99	446
		Exp	<u>1,526</u>	<u>1,521</u>	<u>1,174</u>	<u>1,481</u>
		Surplus/(Deficit)	(844)	(1,070)	(1,075)	(1,036)
<i>Note: Deficit to improve by approximately \$0.120 million within final budget as a result of COVID-19 restrictions lifted to 100% capacity.</i>						
Venue Facilities	This service provides venues for commercial hire and community use at Malvern Town Hall, Functions On Chapel and Armadale meeting rooms. The service supports Council's civic functions and activities.	Rev	1,251	1,407	1,127	1,264
		Exp	<u>2,502</u>	<u>2,659</u>	<u>2,574</u>	<u>3,124</u>
		Surplus/(Deficit)	(1,251)	(1,252)	(1,447)	(1,860)
Urban Development	This service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal. The service monitors and amends Council's Planning Scheme as well as preparing major planning policy documents to shape the future of the City.	Rev	18,967	15,297	10,932	13,113
		Exp	<u>7,823</u>	<u>7,887</u>	<u>8,182</u>	<u>9,475</u>
		Surplus/(Deficit)	11,144	7,410	2,750	3,638
Public Spaces Design and Development	This service prepares policies and strategies related to open space and urban design, and prepares and implements an annual capital works program. The service also provides landscape and urban design advice.	Rev	19	-	690	4,000
		Exp	<u>489</u>	<u>1,323</u>	<u>744</u>	<u>713</u>
		Surplus/(Deficit)	(469)	(1,323)	(54)	3,287
Events, Arts and Culture	This service recognises arts, culture and creativity which are at the heart of the health, wellbeing and prosperity of our community by creating opportunities that support local artists, galleries and art projects.	Rev	1,570	1,306	801	1,671
		Exp	<u>3,202</u>	<u>3,386</u>	<u>3,507</u>	<u>4,427</u>
		Surplus/(Deficit)	(1,633)	(2,080)	(2,706)	(2,755)
Digital and marketing	Marketing support to actively attract customers to Stonnington's places, events, business and Council services, through current and new digital channels.	Rev	-	-	-	-
		Exp	-	-	235	175
		Surplus/(Deficit)	-	-	(235)	(175)

1.2 Thriving and relevant businesses

Service Area			2018/19 Actual \$'000	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Economic Development and Recovery	This service provides a range of events and activities to support and develop local businesses, including marketing and promotion, business support and partnerships.	Rev Exp Surplus/(Deficit)	501 <u>3,970</u> (3,469)	272 <u>3,800</u> (3,528)	1,314 <u>5,505</u> (4,191)	101 <u>3,423</u> (3,322)

1.3 Pride of place and character

Service Area			2018/19 Actual \$'000	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Streets, Roads and Drains Cleaning and Maintenance	This service provides street cleaning, leaf collection, weed removal, drainage pit cleaning and maintains street litter bins.	Rev Exp Surplus/(Deficit)	484 <u>5,122</u> (4,638)	372 <u>4,769</u> (4,397)	367 <u>4,412</u> (4,045)	477 <u>4,402</u> (3,926)
Property Maintenance	This service prepares long term maintenance management programs for Council's property assets in an integrated and prioritised manner to optimise their strategic value and service potential. These include municipal buildings, pavilions and other community buildings.	Rev Exp Surplus/(Deficit)	23 <u>3,136</u> (3,113)	4 <u>2,836</u> (2,832)	- <u>2,726</u> (2,726)	- <u>3,465</u> (3,465)
Asset Management and Planning	This service conducts capital works planning for Council's main civil infrastructure assets in an integrated and prioritised manner to optimise their strategic value and service potential. This service undertakes design, tendering, contract management and supervision of works such as roads, laneways, car parks, foot/bike paths, drains and bridges.	Rev Exp Surplus/(Deficit)	- <u>558</u> (558)	- <u>596</u> (596)	6 <u>1,255</u> (1,249)	30 <u>2,561</u> (2,531)

1.4 Active transport and connected city

Service Area			2018/19 Actual \$'000	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Traffic and Parking Services	This service provides strategic planning, policy development and day to day management of traffic and transport related issues, including managing Council's activity centre car parks.	Rev Exp Surplus/(Deficit)	25,982 <u>20,125</u> 5,857	23,538 <u>18,748</u> 4,791	13,775 <u>12,029</u> 1,745	20,172 <u>15,377</u> 4,795

Major Initiatives -Strategic Objective 1: Thriving and unique (Place)

- 1) Progress the Prahran Town Hall redevelopment project (\$0.5 million net cost)
- 2) Chapel Street Transformation (\$3.25 million net cost)
- 3) Improve public realm outcomes through delivering the annual Masterplan program (Forrest Hill, Mount Street, Windsor Siding) (\$3.5 million net cost)
- 4) Implementation of Economic Development / Business Strategy (\$0.035 million net cost)
- 5) Scope and commence digital and marketing services, including visitor economy support

Other Initiatives-Strategic Objective 1: Thriving and unique (Place)

- 1) Improve the identity and amenity of shopping centres – upgrade minor shopping centres in line with adopted program (\$0.5 million net cost)
- 2) Place Making - Chapel Street and other Activity Centres (\$ 0.2 million net cost)
- 3) Prahran Square events or broader events & programs calendar (\$0.325 million net cost)
- 4) Community Recovery Plan implementation (\$0.5 million net cost)
- 5) Implement Arts and Cultural Development policy (\$0.055 million net cost)
- 6) Asphalt resurfacing of local roads and car parks (\$2.0 million net cost)
- 7) Implement footpath improvements through the Footpath Renewal Program, including Chapel Street (\$1.4 million net cost)
- 8) Develop and adopt a housing strategy to inform, monitor and review the application of residential zones (\$0.15 million net cost)
- 9) Advocate to the state government to improve public housing quality and amenity.
- 10) Advocate for improved public transport, cycling and walking facilities.

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.2 Strategic Objective 2: Inclusive and Healthy (Community)

We are a healthy and diverse city that is welcoming for all, we care for our people and our environment, and provide well designed, safe and accessible spaces and facilities for everyone, made up of four sub-objectives:

- 2.1 Health and wellbeing
- 2.2 Diverse, inclusive and safe
- 2.3 Public and green space
- 2.4 Sustainability

2.1 Health and wellbeing

Service Area	Description of services provided		2018/19	2019/20	2020/21	2021/22
			Actual \$'000	Actual \$'000	Forecast \$'000	Budget \$'000
Diversity and Aged Services	This service provides a range of services for the aged and culturally diverse community including home delivered meals, centre based meals, personal care, transport, home maintenance, housing support, regional assessment services, domestic assistance, respite care and senior citizen clubs.	<i>Rev</i>	6,414	5,837	5,176	6,197
		<i>Exp</i>	<u>11,941</u>	<u>11,222</u>	<u>9,869</u>	<u>11,243</u>
		<i>Surplus/(Deficit)</i>	(5,527)	(5,385)	(4,693)	(5,046)
Aquatic Services	This service supports a healthy community by providing a range of recreational facilities including indoor and outdoor swimming pools, a fully equipped gymnasium, aqua aerobics, and a range of fitness classes.	<i>Rev</i>	5,424	4,140	3,083	6,303
		<i>Exp</i>	<u>7,380</u>	<u>6,665</u>	<u>5,670</u>	<u>8,051</u>
		<i>Surplus/(Deficit)</i>	(1,956)	(2,525)	(2,587)	(1,749)
Children and Family Services	This service provides family oriented support services including child care, pre-schools, toy library, maternal and child health, pre-school dental, counselling and support, youth services, immunisation, family day care and holiday programs.	<i>Rev</i>	5,221	4,642	4,837	4,899
		<i>Exp</i>	<u>9,326</u>	<u>9,372</u>	<u>8,761</u>	<u>9,111</u>
		<i>Surplus/(Deficit)</i>	(4,105)	(4,730)	(3,924)	(4,213)
Library and Local History Services	This service provides public library services at four locations and local history services, and provides a focal point for the community to enjoy the facilities and services offered.	<i>Rev</i>	868	844	774	863
		<i>Exp</i>	<u>5,126</u>	<u>5,085</u>	<u>4,310</u>	<u>5,477</u>
		<i>Surplus/(Deficit)</i>	(4,258)	(4,241)	(3,536)	(4,614)

2.2 Diverse, inclusive and safe

Service Area	Description of services provided		2018/19	2019/20	2020/21	2021/22
			Actual \$'000	Actual \$'000	Forecast \$'000	Budget \$'000
Environmental Health	This service protects the community by coordinating food safety support programs, Tobacco Act activities and smoke free dining and gaming venue issues. The service also responds to public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	Rev	1,023	795	512	1,125
		Exp	<u>1,167</u>	<u>1,284</u>	<u>1,201</u>	<u>1,552</u>
		Surplus/(Deficit)	(143)	(490)	(689)	(426)
Animal Management Services	This service oversees animal registrations, animal complaints and prosecutions, pound operations and animal welfare education.	Rev	671	744	826	742
		Exp	<u>956</u>	<u>1,070</u>	<u>1,071</u>	<u>848</u>
		Surplus/(Deficit)	(284)	(326)	(245)	(106)
Liveability and compliance	This service provides statutory building services, including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works. It also provides education, regulation and enforcement of the General Local Law and State legislation.	Rev	4,309	3,613	2,031	4,019
		Exp	<u>3,666</u>	<u>3,976</u>	<u>4,522</u>	<u>5,112</u>
		Surplus/(Deficit)	644	(362)	(2,491)	(1,093)

2.3 Public and green space

Service Area	Description of services provided		2018/19	2019/20	2020/21	2021/22
			Actual \$'000	Actual \$'000	Forecast \$'000	Budget \$'000
Malvern Valley Golf Course	This service provides public open space, significant environmental areas and an 18 hole public golf course.	Rev	1,245	1,134	1,027	1,115
		Exp	<u>819</u>	<u>845</u>	<u>761</u>	<u>865</u>
		Surplus/(Deficit)	427	289	266	251
Active Communities	This service is responsible for the management and use of sporting grounds, pavilions and community centres. The service provides advice to Council on recreation needs, assists community groups with funding applications, event management and promotion, and administers license agreements.	Rev	1,164	818	437	718
		Exp	<u>1,621</u>	<u>1,693</u>	<u>1,858</u>	<u>1,728</u>
		Surplus/(Deficit)	(458)	(876)	(1,421)	(1,010)
Parks and Environment	This service provides arboriculture and horticulture services such as tree pruning, planting, removal, planning and street tree strategies, parks and sports ground mowing and maintenance.	Rev	154	97	149	248
		Exp	<u>9,085</u>	<u>10,794</u>	<u>9,518</u>	<u>11,242</u>
		Surplus/(Deficit)	(8,931)	(10,697)	(9,369)	(10,994)

2.4 Sustainability

Service Area	Description of services provided		2018/19	2019/20	2020/21	2021/22
			Actual \$'000	Actual \$'000	Forecast \$'000	Budget \$'000
Environment and Sustainability	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance, including greenhouse gas emissions reduction program.	Rev	-	8	-	-
		Exp	<u>905</u>	<u>870</u>	<u>831</u>	<u>1,236</u>
		Surplus/(Deficit)	(905)	(861)	(831)	(1,236)
Waste collection and management	This service provides kerbside rubbish collections of garbage, hard waste, recycling and green waste from all households and commercial properties in Stonnington.	Rev	1,512	1,555	1,119	1,202
		Exp	<u>16,092</u>	<u>19,434</u>	<u>20,114</u>	<u>21,210</u>
		Surplus/(Deficit)	(14,580)	(17,879)	(18,995)	(20,008)

Major Initiatives-Strategic Objective 2: Inclusive and Healthy (Community)

- 1) Continue to strategically purchase land as it becomes available across the municipality to create increased open space (\$10.0 million net cost)
- 2) Commence construction of the Multi-Sport and Recreation Precinct at Percy Treyvaud Memorial Park (subject to adoption of Masterplan) (\$3.0 million net cost)
- 3) Implement climate emergency response initiatives (\$0.16 million net cost)
- 4) Provide high-quality and well-maintained public open spaces, including parks, gardens, reserves, golf course and sportsgrounds to cater for diverse community needs through delivering the annual program of works. This includes a review and enhancement of roadside and park maintenance service standards (\$0.2 million net cost)
- 5) Staged implementation of the Gardiners Creek Masterplan and other waterway and biodiversity improvement projects (\$0.8 million net cost)

Other Initiatives-Strategic Objective 2: Inclusive and Healthy (Community)

- 1) Development of Integrated Strategy and Community Infrastructure Plan (\$0.49 million net cost)
- 2) Implement Municipal Health & Wellbeing Plan - annual plan (\$0.05 million net cost)
- 3) Implement Inclusion Plan - annual plan (\$0.06 million net cost)
- 4) Commence design/construction of regional accessible playground catering for all ages and abilities at Sir Zelman Cowan Reserve (\$ 0.4 million net cost)
- 5) Support, develop and implement opportunities for older people to increase health and wellbeing and to remain connected in the community (\$0.06 million net cost)
- 6) Harold Holt Dry Program Rejuvenation Project - creation of a modern health club and group exercise facility (\$1.05 million net cost)
- 7) Reduce the energy consumed by Council's buildings through energy-saving building development and alterations (\$0.55 million net cost).
- 8) Floodlighting Upgrade Program (\$0.55 million net cost)
- 9) Maintain and grow Stonnington's tree population through implementing the Urban Forest Strategy Annual Program (\$0.45 million net cost)
- 10) CCTV and Access Control System Upgrade at Council buildings (\$0.42 million net cost)

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who Participation in MCH service by Aboriginal children	[Number of children who attend the MCH service at [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.3 Strategic Objective 3: People Centred and Future Ready (City)

We are a future ready and adaptive city that puts the community at the forefront of everything we do, we identify and utilise data and technology to support a better way of life, made up of four sub-objectives:

- 3.1 Community focus, connection and engagement
- 3.2 Transformation and customer experience
- 3.3 Engaged and capable people
- 3.4 Future ready and fit for purpose operating model

3.1 Community focus, connection and engagement

Service Area	Description of services provided		2018/19 Actual \$'000	2019/20 Actual \$'000	2020/21 Forecast \$'000	2021/22 Budget \$'000
Communications	This services ensures the City of Stonnington communicates with our community in a consistent, proactive and integrated way that aligns with our corporate identity and brand. This service is responsible for the management and provision of advice on external communication on behalf of Council.	<i>Rev</i>	-	1	2	-
		<i>Exp</i>	1,631	2,718	2,645	3,244
		<i>Surplus/(Deficit)</i>	(1,631)	(2,717)	(2,643)	(3,244)

3.2 Transformation and customer experience

Service Area	Description of services provided		2018/19 Actual \$'000	A2019/20 Actual \$'000	F2020/21 Forecast \$'000	B2021/22 Budget \$'000
Transformation and customer experience	This service identifies and builds data-driven customer experiences and implements the required people, system and process capabilities.	<i>Rev</i>	-	-	-	-
		<i>Exp</i>	-	-	474	85
		<i>Surplus/(Deficit)</i>	-	-	(474)	(85)
Customer services	This service partners with our service delivery partners to provide optimal customer experience across all channels, through our service centres, phone, digital applications and email.	<i>Rev</i>	-	-	-	-
		<i>Exp</i>	2,211	2,207	1,976	1,868
		<i>Surplus/(Deficit)</i>	(2,211)	(2,207)	(1,976)	(1,868)

3.3 Engaged and capable people

Service Area	Description of services provided		2018/19 Actual \$'000	A2019/20 Actual \$'000	F2020/21 Forecast \$'000	B2021/22 Budget \$'000
Organisation Development	This area builds the right organisational culture and capability that enables us to deliver on our Council Plan and organisational objectives now and into the future.	<i>Rev</i>	-	-	-	-
		<i>Exp</i>	1,858	1,701	2,257	2,652
		<i>Surplus/(Deficit)</i>	(1,858)	(1,701)	(2,257)	(2,652)

3.4 Future ready and fit for purpose operating model

Service Area	Description of services provided		2018/19 Actual \$'000	A2019/20 Actual \$'000	F2020/21 Forecast \$'000	B2021/22 Budget \$'000
Councillors, Chief Executive, Executive Team and Governance	This area includes the Mayor, Councillors, Chief Executive Officer, Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas.	<i>Rev</i>	2,580	1,539	1,108	1,224
		<i>Exp</i>	8,424	8,834	9,137	8,479
		<i>Surplus/(Deficit)</i>	(5,844)	(7,295)	(8,029)	(7,255)
Financial Services and strategic council plan	This service provides strategic financial based services to internal and external customers including the management of Council's finances, procurement, raising and collection of rates and charges, and valuation of properties.	<i>Rev</i>	5,514	4,492	3,275	2,988
		<i>Exp</i>	817	898	1,092	936
		<i>Surplus/(Deficit)</i>	4,697	3,594	2,182	2,052
Fleet Services	This service purchases and maintains Council vehicles, plant and equipment to meet functionality and safety needs, and to minimise operational cost of the fleet.	<i>Rev</i>	347	345	314	336
		<i>Exp</i>	911	(963)	(894)	(1,033)
		<i>Surplus/(Deficit)</i>	(564)	1,308	1,208	1,369
Geographical Information System	To provide a Geographic Information System and associated services that support strategic and operational decision-making across Council.	<i>Rev</i>	-	-	-	-
		<i>Exp</i>	351	357	315	415
		<i>Surplus/(Deficit)</i>	(351)	(357)	(315)	(415)
Information Services and Business Systems	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.	<i>Rev</i>	3	1	1	-
		<i>Exp</i>	(153)	146	218	763
		<i>Surplus/(Deficit)</i>	156	(145)	(217)	(763)

3.4 Future ready and fit for purpose operating model Cont.

Service Area	Description of services provided		2018/19 Actual \$'000	A2019/20 Actual \$'000	F2020/21 Forecast \$'000	B2021/22 Budget \$'000
Project Management and Delivery	This service manages and implements Council's capital works program to maintain and improve Council's assets, land and property in accordance with Council priorities. Works include the progressive renewal, upgrade and redevelopment of Council facilities, infrastructure and open space.	Rev	932	892	907	4,658
		Exp	8,655	5,077	3,061	2,123
		Surplus/(Deficit)	(7,723)	(4,185)	(2,154)	2,534
Records management	This service provides secure and compliant record management services.	Rev	-	-	-	-
		Exp	932	976	749	971
		Surplus/(Deficit)	(932)	(976)	(749)	(971)
Risk Management	This service ensures that Council's risk is managed to minimise and prevent injury and loss. The service supports Council's internal operations to ensure a safe and healthy environment for all staff, contractors and the public and to ensure all contracts are prepared, evaluated, awarded and managed in accordance with the Local Government Act 1989 and Council's Procurement Policy.	Rev	39	37	18	27
		Exp	1,537	1,317	1,744	3,656
		Surplus/(Deficit)	(1,498)	(1,280)	(1,726)	(3,629)

Major Initiatives -Strategic Objective 3: People Centred and Future Ready (City)

- 1) Implement Council's Digital Transformation strategy to support current and future organisational business needs and customer expectations (\$8.29 million net cost)
- 2) Implement the Technology Enablement Program, including network upgrades, laptop renewal and replacement to support Council business (\$2.11 million net cost)
- 3) Scope and commence organisational culture program and capability uplift
- 4) Scope and commence service efficiency and quality program across face-to-face and inbound call channels

Other Initiatives -Strategic Objective 3: People Centred and Future Ready (City)

- 1) Annual Specialised Vehicles Purchase/ Replacement Program (\$ 2.10 million net cost)
- 2) Benchmark against AS/NZS for occupational health and safety management. Monthly, quarterly and half-yearly reports delivered and improvements made to Council's OHS management system
- 3) Scope and commence modernising record management services, including digitisation

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

2.6 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2020/21 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement.

The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.7 Reconciliation with budgeted operating result

	Surplus/ (Deficit) \$'000	Expenditure \$'000	Revenue \$'000
Thriving and unique (Place)	(7,350)	48,623	41,273
Inclusive and Healthy (Community)	(50,245)	77,676	27,431
People Centred and Future Ready (City)	(14,927)	24,160	9,233
Total	(72,522)	150,459	77,937
Expenses added in:			
Depreciation and amortisation	(22,522)		
Borrowing costs	(565)		
Deficit before funding sources	(95,609)		
Funding sources added in:			
Rates and charges revenue		126,689	
Operating surplus for the year	31,080		

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/22 has been supplemented with projections to 2024/25

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement

For the four years ending 30 June 2025

	Notes	Forecast Actual	Budget	Projections		
		2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Income						
Rates and charges	4.1.1	120,111	126,688	130,691	135,051	139,819
Statutory fees and fines	4.1.2	13,806	20,838	24,315	26,300	27,846
User fees	4.1.3	14,074	21,791	23,188	25,090	28,399
Grants - Operating	4.1.4	8,561	8,487	8,636	8,787	8,940
Grants - Capital	4.1.4	1,340	8,380	1,998	2,298	298
Contributions - monetary	4.1.5	8,949	10,000	13,889	13,889	13,889
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		499	(84)	(84)	(84)	(84)
Other income	4.1.6	5,422	6,611	6,734	6,749	7,088
Total income		172,761	202,711	209,365	218,080	226,196
Expenses						
Employee costs	4.1.7	71,380	75,698	78,726	81,274	83,951
Materials and services	4.1.8	53,307	63,949	64,691	66,568	69,193
Bad and doubtful debts		13	20	20	21	21
Depreciation	4.1.9	19,633	20,632	21,044	21,465	22,710
Amortisation - intangible assets	4.1.10	555	1,270	1,295	1,321	1,348
Amortisation - right of use assets	4.1.11	631	620	439	257	203
Borrowing costs		223	189	373	479	607
Finance costs - leases		358	376	58	36	25
Other expenses	4.1.12	7,226	8,878	8,924	8,888	8,645
Total expenses		153,326	171,631	175,571	180,309	186,704
Surplus/(deficit) for the year		19,435	31,080	33,794	37,771	39,492
Total comprehensive result		19,435	31,080	33,794	37,771	39,492

Balance Sheet

For the four years ending 30 June 2025

	Notes	Forecast	Budget	Projections		
		Actual 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Assets						
Current assets						
Cash and cash equivalents		93,314	66,981	56,036	39,843	31,929
Trade and other receivables		12,465	8,946	7,118	7,248	7,393
Other assets		935	949	962	976	991
Total current assets	4.2.1	106,714	76,875	64,117	48,067	40,313
Non-current assets						
Other financial assets		15	15	23	31	39
Investments in joint operations and subsidiaries		2,363	2,363	2,363	2,363	2,363
Property, infrastructure, plant and equipment		2,963,911	3,027,223	3,080,500	3,136,155	3,188,092
Right-of-use assets	4.2.4	1,682	903	465	208	5
Investment property		7,485	7,485	7,485	7,485	7,485
Intangible assets		10,140	21,884	27,100	30,475	30,704
Total non-current assets	4.2.1	2,985,596	3,059,873	3,117,935	3,176,717	3,228,688
Total assets		3,092,310	3,136,748	3,182,052	3,224,784	3,269,001
Liabilities						
Current liabilities						
Trade and other payables		28,497	28,990	29,493	30,905	31,442
Trust funds and deposits		7,360	7,078	6,994	6,911	6,831
Provisions		15,162	15,294	15,732	16,181	16,651
Interest-bearing liabilities	4.2.3	3,500	2,000	2,866	3,266	6,466
Lease liability	4.2.4	1,056	412	15	-	-
Total current liabilities	4.2.2	55,576	53,774	55,100	57,263	61,390
Non-current liabilities						
Provisions		2,232	2,306	2,368	2,431	2,496
Interest-bearing liabilities	4.2.3	19,000	34,500	44,634	47,368	47,902
Lease liability	4.2.4	429	15	-	-	-
Other liabilities		1,441	1,441	1,441	1,441	1,441
Total non-current liabilities	4.2.2	23,102	38,262	48,443	51,240	51,839
Total liabilities		78,678	92,036	103,543	108,504	113,229
Net assets		3,013,632	3,044,713	3,078,509	3,116,280	3,155,772
Equity						
Accumulated surplus	4.3.1	1,140,065	1,178,594	1,216,898	1,254,774	1,291,622
Reserves	4.3.2	1,873,567	1,866,119	1,861,611	1,861,506	1,864,150
Total equity		3,013,632	3,044,713	3,078,509	3,116,280	3,155,772

Statement of Changes in Equity
For the four years ending 30 June 2025

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2020/21 Forecast Actual					
Balance at beginning of the financial year		2,994,196	1,109,340	1,809,653	75,203
Surplus/(deficit) for the year		19,435	19,435	-	-
Transfer to other reserves		-	(11,141)	-	11,141
Transfer from other reserves		-	22,430	-	(22,430)
Balance at end of the financial year		3,013,632	1,140,065	1,809,653	63,914
2021/22 Budget					
Balance at beginning of the financial year		3,013,632	1,140,065	1,809,653	63,913
Surplus/(deficit) for the year		31,080	31,080	-	-
Transfer to other reserves	4.3.2	-	(12,846)	-	12,846
Transfer from other reserves	4.3.2	-	20,294	-	(20,294)
Balance at end of the financial year		3,044,713	1,178,593	1,809,653	56,465
2022/23					
Balance at beginning of the financial year		3,044,713	1,178,593	1,809,653	56,465
Surplus/(deficit) for the year		33,796	33,796	-	-
Transfer to other reserves		-	(17,780)	-	17,780
Transfer from other reserves		-	22,289	-	(22,289)
Balance at end of the financial year		3,078,509	1,216,898	1,809,653	51,955
2023/24					
Balance at beginning of the financial year		3,078,509	1,216,896	1,809,653	51,955
Surplus/(deficit) for the year		37,771	37,771	-	-
Transfer to other reserves		-	(17,783)	-	17,783
Transfer from other reserves		-	17,889	-	(17,889)
Balance at end of the financial year		3,116,280	1,254,773	1,809,653	51,849
2024/25					
Balance at beginning of the financial year		3,116,280	1,254,774	1,809,653	51,849
Surplus/(deficit) for the year		39,492	39,492	-	-
Transfer to other reserves		-	(16,534)	-	16,534
Transfer from other reserves		-	13,889	-	(13,889)
Balance at end of the financial year		3,155,772	1,291,622	1,809,653	54,494

Statement of Cash Flows

For the four years ending 30 June 2025

	Notes	Forecast	Budget	Projections		
		Actual				
		2020/21	2021/22	2022/23	2023/24	2024/25
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows	Inflows	Inflows	Inflows	Inflows
		(Outflows)	(Outflows)	(Outflows)	(Outflows)	(Outflows)
Cash flows from operating activities						
Rates and charges		119,903	129,692	132,609	135,013	139,775
Statutory fees and fines		14,463	21,324	24,269	26,254	27,799
User fees		13,681	22,266	23,720	25,377	29,449
Grants - Operating		8,808	8,903	8,895	9,058	9,164
Grants - Capital		1,340	8,380	1,998	2,298	298
Contributions - monetary		9,844	11,000	15,278	15,278	15,278
Interest received		747	297	359	233	192
Trust funds and deposits taken/(repaid)		(197)	(283)	(83)	(83)	(80)
Other receipts		5,142	6,942	7,000	7,156	7,574
Net GST refund/(payment)		13,905	20,986	18,106	18,441	17,749
Employee costs		(71,218)	(75,442)	(78,175)	(80,710)	(83,365)
Materials and services		(54,121)	(81,543)	(80,839)	(81,637)	(85,451)
Other payments		(4,492)	(6,109)	(6,059)	(5,948)	(5,600)
Net cash provided by/(used in) operating activities	4.4.1	57,805	66,414	67,078	70,729	72,782
Cash flows from investing activities						
Payments for property, plant and equipment		(71,163)	(105,508)	(88,566)	(89,909)	(84,180)
Proceeds from sale of property, plant and equipment		916	383	383	383	383
Net cash provided by/(used in) investing activities	4.4.2	(70,247)	(105,125)	(88,183)	(89,526)	(83,797)
Cash flows from financing activities						
Finance costs		(223)	(189)	(373)	(479)	(607)
Proceeds from borrowings		-	15,000	13,000	6,000	7,000
Increase in lease liability		(375)	-	-	-	-
Repayment of borrowings		-	(1,000)	(2,000)	(2,866)	(3,266)
Interest paid - lease liability		(358)	(376)	(58)	(36)	(25)
Repayment of lease liability		-	(1,058)	(412)	(15)	-
Net cash provided by/(used in) financing activities	4.4.3	(956)	12,377	10,157	2,604	3,102
Net increase/(decrease) in cash and cash equivalents		(13,398)	(26,335)	(10,947)	(16,193)	(7,914)
Cash and cash equivalents at the beginning of the financial year		106,711	93,316	66,983	56,036	39,843
Cash and cash equivalents at the end of the financial year	4.4.4	93,314	66,981	56,036	39,843	31,929

Statement of Capital Works

For the four years ending 30 June 2025

	Notes	Forecast	Budget	Projections		
		Actual 2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000
Property						
Land		11,175	10,000	10,000	10,000	10,000
Land Improvements		12,285	18,167	12,699	11,258	16,135
Total land		23,460	28,167	22,699	21,258	26,135
Buildings		5,973	15,911	23,619	21,363	13,268
Heritage buildings		1,882	5,743	1,000	10,000	10,055
Total buildings		7,855	21,654	24,619	31,363	23,323
Total property		31,316	49,821	47,318	52,621	49,458
Plant and equipment						
Fleet and Equipment Replacement		1,918	5,715	3,835	3,100	3,100
Furniture & Fittings		619	1,808	911	435	415
Library Stock		999	1,007	1,127	1,147	1,132
Technology		556	2,229	787	637	1,617
Total plant and equipment		4,093	10,759	6,660	5,319	6,264
Infrastructure						
Roads, Footpaths, K&C and Drainage		13,878	17,483	13,689	14,295	15,896
Road Extras		2,250	4,060	4,594	3,776	2,872
Art/Economic Development		286	154	315	159	311
Total infrastructure		16,413	21,697	18,598	18,230	19,079
2020-21 Projects with no bids submitted		3,372				
Total capital works expenditure	4.5.1	55,194	82,279	72,576	76,171	74,800
Represented by:						
New asset expenditure		13,878	20,256	26,015	23,745	20,275
Asset renewal expenditure		29,549	46,582	34,790	31,810	36,648
Asset expansion expenditure		8,394	15,391	11,721	20,566	17,827
Asset upgrade expenditure		-	50	50	50	50
2020-21 Projects with no bids submitted		3,372				
Total capital works expenditure	4.5.1	55,194	82,279	72,576	76,171	74,800
Funding sources represented by:						
Grants		1,340	8,381	1,998	2,298	298
Contributions		-	-	-	-	-
Council cash		53,854	58,898	70,578	73,873	74,502
Borrowings		-	15,000	-	-	-
Total capital works expenditure	4.5.1	55,194	82,279	72,576	76,171	74,800

Statement of Human Resources

For the four years ending 30 June 2025

	Forecast Actual	Budget	Projections				
			2020/21	2021/22	2022/23	2023/24	2024/25
			\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure							
Employee costs - operating	4.1.7	71,380	75,698	78,726	81,274	83,951	
Employee costs - capital		2,158	4,637	4,753	4,873	4,992	
Total staff expenditure		73,538	80,335	83,479	86,146	88,943	
		FTE	FTE	FTE	FTE	FTE	
Staff numbers							
Employees		707	733	719	713	713	
Total staff numbers		707	733	719	713	713	

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Divisions	Budget 2021/22 \$'000	Comprises			
		Permanent		Casual \$'000	Temporary \$'000
		Full time \$'000	Part Time \$'000		
CEO Division	9,221	7,353	480	30	1,359
Community and Wellbeing	27,432	14,269	9,161	2,731	1,271
Planning and Place	12,561	10,445	1,132	143	841
Customer and Technology	8,643	4,878	564	436	2,766
Environment and Infrastructure	17,797	16,366	698	-	733
Total permanent staff expenditure	75,655	53,310	12,036	3,339	6,971
Other employee related expenditure	4,681				
Less Capitalised labour cost	(4,637)				
Total operating employee expenditure	75,698				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Divisions	Budget 2021/22 FTE	Comprises			
		Permanent		Casual FTE	Temporary FTE
		Full time FTE	Part Time FTE		
CEO Division	75.6	58.0	5.0	0.4	12.3
Community and Wellbeing	295.1	141.0	107.9	31.5	14.7
Planning and Place	111.4	90.0	10.6	2.0	8.9
Customer and Technology	72.5	41.0	6.1	5.4	20.0
Environment and Infrastructure	178.3	163.0	7.5	-	7.8
Total staff	733.1	493.0	137.0	39.3	63.7

Summary of Planned Human Resources Expenditure

For the four years ended 30 June 2025

	2021/22	2022/23	2023/24	2024/25
	\$'000	\$'000	\$'000	\$'000
CEO				
Permanent - Full time	7,353	7,537	7,723	7,928
Female	4,425	4,536	4,648	4,771
Male	2,271	2,327	2,385	2,448
TBA	657	674	690	709
Permanent - Part time	480	492	504	518
Female	480	492	504	518
Male	-	-	-	-
TBA	-	-	-	-
Total CEO	7,833	8,030	8,227	8,446
Community and Wellbeing				
Permanent - Full time	14,269	14,627	14,987	15,386
Female	8,927	9,151	9,376	9,626
Male	3,823	3,919	4,015	4,122
TBA	1,519	1,557	1,595	1,638
Permanent - Part time	9,161	9,391	9,622	9,878
Female	6,246	6,403	6,560	6,735
Male	2,217	2,273	2,329	2,391
TBA	698	715	733	752
Total Community and Wellbeing	23,430	24,018	24,609	25,264
Planning and Place				
Permanent - Full time	10,445	10,707	10,970	11,262
Female	5,374	5,509	5,644	5,795
Male	4,131	4,235	4,339	4,454
TBA	939	963	987	1,013
Permanent - Part time	1,132	1,161	1,189	1,221
Female	1,057	1,083	1,110	1,139
Male	76	78	79	82
Total Planning and Place	11,577	11,868	12,159	12,483
Customer and Technology				
Permanent - Full time	4,878	5,000	5,123	5,259
Female	1,606	1,647	1,687	1,732
Male	2,875	2,947	3,020	3,100
TBA	396	406	416	427
Permanent - Part time	564	578	592	608
Female	369	379	388	398
Male	91	93	96	98
TBA	103	106	109	112
Total Customer and Technology	5,442	5,578	5,716	5,868
Environment and Infrastructure				
Permanent - Full time	16,366	16,776	17,189	17,646
Female	3,480	3,567	3,655	3,752
Male	11,957	12,257	12,559	12,893
TBA	928	952	975	1,001
Permanent - Part time	698	715	733	752
Female	136	140	143	147
Male	449	460	472	484
TBA	112	115	118	121
Total Environment and Infrastructure	17,063	17,492	17,922	18,399
Total permanent staff expenditure	65,345	66,985	68,633	70,459
Casuals, temporary and other expenditure	14,990	16,494	17,511	18,492
Less Capitalised labour costs	4,637	4,754	4,871	5,000
Total operating staff expenditure	75,698	78,726	81,274	83,951

	2021/22	2022/23	2023/24	2024/25
	FTE	FTE	FTE	FTE
CEO				
Permanent - Full time	58.0	58.0	58.0	58.0
Female	34.0	34.0	34.0	34.0
Male	18.0	18.0	18.0	18.0
TBA	6.0	6.0	6.0	6.0
Permanent - Part time	5.0	5.0	5.0	5.0
Female	5.0	5.0	5.0	5.0
Male	-	-	-	-
TBA	-	-	-	-
Total CEO	63.0	63.0	63.0	63.0
Community and Wellbeing				
Permanent - Full time	141.0	141.0	141.0	141.0
Female	86.0	86.0	86.0	86.0
Male	37.0	37.0	37.0	37.0
TBA	18.0	18.0	18.0	18.0
Permanent - Part time	107.9	107.9	107.9	107.9
Female	68.9	68.9	68.9	68.9
Male	29.4	29.4	29.4	29.4
TBA	9.6	9.6	9.6	9.6
Total Community and Wellbeing	248.9	248.9	248.9	248.9
Planning and Place				
Permanent - Full time	90.0	90.0	90.0	90.0
Female	47.0	47.0	47.0	47.0
Male	35.0	35.0	35.0	35.0
TBA	8.0	8.0	8.0	8.0
Permanent - Part time	10.6	10.6	10.6	10.6
Female	10.0	10.0	10.0	10.0
Male	0.6	0.6	0.6	0.6
TBA	-	-	-	-
Total Planning and Place	100.6	100.6	100.6	100.6
Customer and Technology				
Permanent - Full time	41.0	41.0	41.0	41.0
Female	15.0	15.0	15.0	15.0
Male	23.0	23.0	23.0	23.0
TBA	3.0	3.0	3.0	3.0
Permanent - Part time	6.1	6.1	6.1	6.1
Female	3.8	3.8	3.8	3.8
Male	1.0	1.0	1.0	1.0
TBA	1.3	1.3	1.3	1.3
Total Customer and Technology	47.1	47.1	47.1	47.1
Environment and Infrastructure				
Permanent - Full time	163.0	163.0	163.0	163.0
Female	34.0	34.0	34.0	34.0
Male	120.0	120.0	120.0	120.0
TBA	9.0	9.0	9.0	9.0
Permanent - Part time	7.5	7.5	7.5	7.5
Female	1.6	1.6	1.6	1.6
Male	4.8	4.8	4.8	4.8
TBA	1.1	1.1	1.1	1.1
Total Environment and Infrastructure	170.5	170.5	170.5	170.5
<i>Total permanent full time</i>	<i>493.0</i>	<i>493.0</i>	<i>493.0</i>	<i>493.0</i>
<i>Total permanent part time</i>	<i>137.0</i>	<i>137.0</i>	<i>137.0</i>	<i>137.0</i>
Total permanent staff numbers	630.0	630.0	630.0	630.0
Casuals and temporary staff	103.1	88.7	82.7	82.7
Total staff numbers	733.1	718.7	712.7	712.7

*TBA - Vacant positions not yet commenced.

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are a critical source of revenue that allows Council to deliver works and services for the community, in particular for this financial year, funding Council's recovery from the impacts of COVID-19. The Victorian Government Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5 per cent. The cap applies to general rates and is calculated on the basis of council's average rates.

To achieve the objectives of the Council Plan, while maintaining service levels and a strong capital expenditure program over many years, the average general rate will be required to increase by 1.5 percent in line with the FGRS cap.

In response to the COVID-19 impact, the City of Stonnington provided all ratepayers with a 2.0 percent waiver / concession in the 2020/21 Financial Year which effectively resulted in no rate increase in the year. This decision reflected the efficient and effective allocation of resources and Councils acknowledgement of financial hardship across the community.

Due to the impact of the revaluation process in the 2021/22 year, the rate percentage change on the Capital Improved Value of individual properties may vary. Variation to rates are impacted by the average general rate increase and the property valuation movements of individual properties relative to the average across the municipality. If a property increased by more in value than the average for the City of Stonnington, the general rates will increase by more than 1.5 percent, while if a property value increased by less than the average the rates will increase by less than 1.5 percent and may in fact reduce from the previous year.

Supplementary rates income will be lower by \$0.42 million compared to the 2020/21 forecast actual. Special rates and charges income relate to Traders Associations and are budgeted to be \$1.95 million.

Total rates and charges for 2021/22 will be \$126.69 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
General rates*	96,387	99,304	2,917	3.0%
Waiver/Concession	(1,891)	-	1,891	(100.0%)
Cultural and Recreational	115	117	2	1.7%
Service rates and charges	22,129	24,175	2,047	9.2%
Special rates and charges	1,952	1,946	(6)	(0.3%)
Supplementary rates and rate adjustments	1,419	1,000	(419)	(29.5%)
Interest on rates and charges	-	146	146	100.0%
Total rates and charges	120,111	126,688	6,576	5.5%

*In line with the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2020/21 cents/\$CIV	2021/22 cents/\$CIV	Change
General rate for rateable residential properties	0.0010177	0.0010513	3.3%
General rate for rateable commercial properties	0.0010177	0.0010513	3.3%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	Forecast 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Residential	80,930	86,260	5,330	6.6%
Commercial	13,566	13,044	(522)	(3.9%)
Cultural and Recreational	115	117	2	1.7%
Total amount to be raised by general rates **	94,496	99,304	4,807	5.1%

** Total amount to be raised in the 2020/21 base above excludes \$1.41 million of annualised Supplementary Rates income expected to be raised during 2020/21.

When annualised Supplementary Rates for 2020/21 are included in the base (per the legislated State Government rate cap formula), the total % change for 2021/22 is 1.5%.

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	Budget 2020/21	Budget 2021/22	Change	
	Number	Number	Number	%
Residential	58,778	59,757	979	1.7%
Commercial	6,627	6,607	(20)	(0.3%)
Cultural and Recreational	10	12	2	20.0%
Total number of assessments	65,405	66,364	959	1.5%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	Budget 2020/21	Budget 2021/22	Change	
	\$'000	\$'000	\$'000	%
Residential	81,144,310	82,045,215	900,905	1.1%
Commercial	13,601,520	12,408,060	(1,193,460)	(8.8%)
Total Residential and Commercial value of land	94,745,830	94,453,275	(292,555)	(0.3%)
Cultural and Recreational	189,275	186,905	(2,370)	(1.3%)
Total value of land	94,935,105	94,640,180	(294,925)	(1.6%)

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property	Per Rateable Property	Change
	2020/21	2021/22	
	\$	\$	
Municipal	-	-	-

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2020/21 \$	2021/22 \$	Change
Municipal	-	-	-

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2020/21 \$	Per Rateable Property 2021/22 \$	Change
Waste Management Charge - Base Residential *	268.00	227.00	(15.3%)
Waste Management Minimum 120L Residential	268.00	295.00	10.1%
Waste Management Minimum 120L - Shared Bin (\$6 Discount) - residential	262.00	289.00	10.3%
Waste Management Minimum 120L - Shared Bin (50% Discount) - residential	134.00	-	(100.0%)
Waste Management Charge - residential 240L bin	472.00	552.00	16.9%
Waste Management Charge - Base Commercial *	268.00	227.00	(15.3%)
Waste Management Minimum 120L Commercial	268.00	295.00	10.1%
Waste Management Minimum 120L- Shared Bin (\$6 Discount) - commercial 120L bin	262.00	289.00	10.3%
Waste Management Charge - commercial 240L bin	472.00	552.00	16.9%
Food and Green Waste (FOGO) Charge - residential 120L bin	97.90	97.90	-
Food and Green Waste (FOGO) Charge - residential 240L bin	132.60	132.60	-
Food and Green Waste (FOGO) Charge - commercial 120L bin	97.90	97.90	-
Food and Green Waste (FOGO) Charge - commercial 240L bin	132.60	132.60	-

* New charge initiated for 2021/22 to recognise properties where a waste service are not delivered, previously charged with minimum charge

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

	Forecast 2020/21 \$	Budget 2021/22 \$	Change Change
Waste Management Charge - Base Residential *	0	3,178,000	100.0%
Waste Management Minimum 120L Residential	10,273,204	7,621,915	(25.8%)
Waste Management Minimum 120L - Shared Bin (\$6 Discount) - residential	2,964,792	3,308,183	11.6%
Waste Management Minimum 120L - Shared Bin (50% Discount) - residential	16,616	-	(100.0%)
Waste Management Charge - residential 240L bin	4,955,056	5,777,784	16.6%
Waste Management Charge - Base Commercial *	-	32,498.00	100.0%
Waste Management Minimum 120L Commercial	944,164	1,041,055	10.3%
Waste Management Minimum 120L- Shared Bin (\$6 Discount) - commercial 120L bin	786	867	10.3%
Waste Management Charge - commercial 240L bin	1,406,560	1,600,248	13.8%
Food and Green Waste (FOGO) Charge - residential 120L bin	398,845	415,488	4.2%
Food and Green Waste (FOGO) Charge - residential 240L bin	1,155,079	1,184,118	2.5%
Food and Green Waste (FOGO) Charge - commercial 120L bin	1,664	1,664	0.0%
Food and Green Waste (FOGO) Charge - commercial 240L bin	11,801	13,260	12.4%
Total	22,128,567	24,175,080	9.2%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast 2020/21 \$'000	Budget 2021/22 \$'000	Change Change
Rates and charges	94,496	99,304	5.1%
Service rates and charges	22,129	24,175	9.2%
Supplementary rates	1,419	1,000	(29.5%)
Cultural & Recreation and special rate charge other	2,067	2,209	6.8%
Total Rates and charges	120,111	126,688	5.5%

4.1.1(l) Fair Go Rates System Compliance

City of Stonnington Council is fully compliant with the State Government's Fair Go Rates System. The table below details the budget assumptions.

	Budget 2020/21	Budget 2021/22
Total Rates (\$'000)	94,550	97,837
Number of rateable properties (excluding Cultural and Recreational)	65,405	66,267
Base Average Rates	\$ 1,445.61	\$ 1,476.40
Maximum Rate Increase (set by the State Government)	2.00%	1.50%
Capped Average Rate	\$ 1,474.51	\$ 1,498.54
Maximum General Rates (\$'000)	96,440	99,304
Budgeted General Rates (\$'000)	96,440	99,304
Budgeted Supplementary Rates (\$'000)	999	1,000
Budgeted Total Rates Revenue (\$'000)	97,439	100,304
Rates waiver - residential (\$'000)	(1,699)	-
Rates waiver - commercial (\$'000)	(192)	-

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2021/22 estimated \$1,000,000; 2020/21 \$1,419,280 (Forecast Actual));
- The variation of returned levels of value (eg: valuation appeals);
- Changes in use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes in use of land such that residential land becomes commercial land and vice versa.

4.1.1(n) Differential rates

City of Stonnington has elected not to make a declaration of differential rates.

4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual 2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Infringements and costs	8,318	12,805	4,487	53.95%
Court recoveries	1,867	2,109	243	13.01%
Town planning fees	1,437	2,562	1,125	78.29%
Land information certificates	165	184	19	11.31%
Permits	2,018	3,178	1,159	57.43%
Total statutory fees and fines	13,806	20,838	7,033	50.94%

Statutory fees and fines relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and traffic enforcement fees. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees and fines will slowly normalise to a pre-COVID position within the proposed budget for 2021-22 however these revenue streams are still well behind previous years. Please refer to page 4 Executive Summary for prior year trend analysis.

The budget displays an increase of \$7.03 million in statutory fees and charges revenue compared with 2020/21 forecast. The increase is predominately driven from the impact COVID-19 had on parking infringement volumes and income in 2020/21, whilst parking infringement income is expected to be \$4.49 million higher than the 2020/21 forecast, a slow return to previous levels is expected due to less people driving to work, shopping and parking.

The increase is also driven from \$1.13 million increase in statutory town planning fees and \$1.16 million increase in permits with an expected increase in development activity and pool registrations in 2021/22.

4.1.3 User fees

	Forecast	Budget	Change	
	Actual 2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Aged and health services	426	536	109	25.48%
Leisure centre and recreation	3,217	6,409	3,193	99.26%
Child care/children's programs	3,514	3,931	416	11.84%
Car Parking	2,805	4,454	1,649	58.79%
Registration and other permits	591	775	184	31.13%
Building services	1,160	2,786	1,626	140.17%
Waste management services	930	1,158	228	24.52%
Other fees and charges	1,432	1,742	310	21.69%
Total user fees	14,074	21,791	7,717	54.83%

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of human services such as home help services.

User fees will slowly normalise to a pre-COVID position within the proposed budget for 2021-22 however these revenue streams are still well behind previous years. Please refer to page 4 Executive Summary for prior year trend analysis.

User fees and charges have been reviewed in line with market rates, with any increases budgeted at manageable and sustainable levels to maintain cost recovery. This will result in an overall increase in income generated from these fees in 2021/22.

The budget displays an increase of \$7.72 million in user fees compared with 2020/21 the forecast. The increase is predominately driven by facility closures directed by the restrictions in place to manage the COVID-19 pandemic in 2020/21. The 2021/22 budget includes a \$3.19 million increase in leisure centre and recreation income, \$1.65 million increase in car parking and \$1.63 million increase in building surveyors permits and application activities.

A detailed listing of user fees is included in Appendix B.

4.1.4 Grants

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	5,572	13,268	7,696	138%
State funded grants	4,329	3,600	(729)	(17%)
Total grants received	9,901	16,868	6,968	70%
(a) Operating Grants				
Recurrent - Commonwealth Government				
Financial Assistance Grants	2,150	2,522	372	17%
Aged and Home Care	2,744	3,069	325	12%
Community Partnership and Youth Programs	175	84	(91)	(52%)
Recurrent - State Government				
Aged and Home Care	525	509	(17)	(3%)
School crossing supervisors	309	309	-	0%
Libraries	753	746	(7)	(1%)
Maternal and child health	796	736	(60)	(8%)
Community Partnership and Youth Programs	278	136	(142)	(51%)
Immunisation	56	0	(56)	(100%)
Total recurrent grants	7,786	8,110	324	4%
Non-recurrent - State Government				
Community Infrastructure Projects (Roads)	338	365	27	8%
Other minor grants	437	12	(425)	(97%)
Total non-recurrent grants	776	377	(398)	(51%)
Total Operating Grants	8,561	8,487	(74)	(1%)
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	298	298	-	0%
Total recurrent grants	298	298	-	-
Non-recurrent - Commonwealth Government				
Community Infrastructure Projects (Roads)	206	3,295	3,089	1500%
Recreational, leisure and community facilities	-	4,000	4,000	100%
Total non-recurrent grants	206	7,295	7,089	3441%
Non-recurrent - State Government				
Parks, open space and streetscapes	836	788	(48)	100%
Total non-recurrent grants	836	788	(48)	(6%)
Total Capital Grants	1,340	8,381	7,041	525%
Total Grants	9,901	16,868	6,968	70%

Operating Grants

Council receives various grants to continue to fund its operations. Some of the main grant programs are: Financial Assistant grants for Aged and Home Care of \$3.6 million and Victoria Grants Commission \$2.5 million. Library services is expected to receive \$0.74 million to fund its operations and funding of \$0.31 million is anticipated for the School Crossing Supervisors program. Maternal and Child Health and Immunisation program is expected to receive grants of \$0.74 million to subsidise Council's funding.

Capital Grants

Capital grants includes \$4.0 million funding for Percy Treyvaud Masterplan Implementation, \$0.79 million funding for parks and open space development, \$3.30 million for Community Infrastructure roads program, and \$0.30 million for the recurring Roads to Recovery program.

4.1.5 Contributions - monetary

	Forecast	Budget	Change	
	Actual 2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Contributions	8,949	10,000	1,051	11.74%
Total contributions - monetary	8,949	10,000	1,051	11.74%

Contributions relate to monies paid by developers in regard to public open space (\$10 million in 2021/22), drainage and car parking in accordance with planning permits issued for property development.

Council determines its capital work program having regard to existing and future growth in the municipality. To the extent the capital works program has been identified to meet Council's future population, Council intends to partially fund these projects through a Developer Contributions Plan in line with the requirements of the Planning and Environment Act 1987.

Contributions are projected to increase from the 2020/21 forecast.

4.1.6 Other income

	Forecast	Budget	Change	
	Actual 2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Interest	749	300	(449)	(59.95%)
Dividends	3	0	-	0.00%
Investment property rental	797	912	115	14.43%
Council works cost recovery	405	300	(105)	(25.86%)
Fire service property levy administration	57	88	31	54.39%
State Revenue Office - valuation cost recovery	150	1	(149)	(99.33%)
Transport towing	77	87	11	14.29%
Other rent	2,686	4,585	1,900	70.73%
Other	498	339	(159)	(31.91%)
Total other income	5,422	6,611	1,190	21.95%

Other income relates to a range of items mainly from miscellaneous income items.

Interest income is expected to decrease by \$0.45 million due to lower cash balances and a lower interest rate environment.

As the property valuation function has now transferred to the State Government, general valuation cost recoveries are no longer expected from the State Revenue Office contributing to a \$0.15 million reduction.

Other rent will increase by \$1.90 million as a direct result of rental relief provided to tenants of Council owned properties during 2020/21 in line with Council's Hardship Policy during COVID-19.

4.1.7 Employee costs

	Forecast	Budget	Change	
	Actual 2020/21	2021/22	\$'000	%
	\$'000	\$'000	\$'000	%
Wages and salaries	51,852	55,580	3,728	7.19%
WorkCover	2,342	1,605	(737)	(31.47%)
Casual labour	2,587	2,976	390	15.08%
Annual leave and long service leave	7,923	7,375	(549)	(6.93%)
Superannuation	5,398	6,596	1,199	22.22%
Fringe benefits tax	404	494	90	22.32%
Other	875	1,073	198	22.63%
Total employee costs	71,380	75,698	4,318	6.05%

Employee costs include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, employer superannuation and WorkCover premium.

Forecast for 2020/21 included a significant reduction in FTE during the year. COVID-19 restrictions placed on the delivery of all non essential services in 2020/21 resulted in a number of Aquatics, Early Childhood, Libraries and Care Services staff being stood down until COVID-19 restrictions were lifted and services resumed.

Council are shifting the engagement of staff to temporary contracts to provide flexibility to respond to changing external factors.

Employee costs are budgeted to increase by 6.05% or \$4.32 million compared to forecast 2020/21. This increase relates to the following key factors:

- Resuming of all services in 2021/22.
- The Council's Enterprise Agreement (EA) and provision growth to increase in 2021/22.
- The superannuation guarantee increase from 1 July 2021 by 0.5%

New FTE proposed within the 2021/22 budget include:

Resources related to new service activities which are recovered by revenue:

- Municipal Building Surveyors Unit - 4.0 FTE which is cost recovered through the generation of permit and compliance income e.g. swimming pool registration program and fast track permits.

Other resource changes to meet increased service demand:

- Technology enablement - 2.0 FTE to deliver on cyber security and increased operational support
- Environmental and parks / open space management - 4.0 FTE to uplift service delivery and quality of our parks which are used more than ever before
- Community engagement and communications - 2.0 FTE to focus on effective community engagement and improve Council decisions
- Asset management - 1.0 FTE to uplift asset maintenance and delivery management
- Economic Development - 1.5 FTE to focus on place-making and activation
- Local Laws Compliance - 2 FTE to enforce compliance with local laws particularly related to after hours activity

4.1.8 Materials and services

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Change \$'000	%
Contract payments	23,623	28,668	5,045	21.36%
Legal and consulting fees	2,799	3,104	306	10.94%
Stamp duty on summons and registration searches	1,623	2,383	760	46.81%
Building maintenance	3,218	3,132	(86)	(2.69%)
General maintenance	2,049	2,509	460	22.43%
Utilities	2,995	4,104	1,109	37.02%
Fire services	457	300	(157)	(34.35%)
Office administration/supplies	1,448	1,752	305	21.04%
Insurance	1,332	1,886	553	41.48%
Tipping fees and waste removal	4,386	5,883	1,497	34.13%
Activities and events	1,989	1,906	(83)	(4.18%)
Bank and merchant charges	781	853	72	9.27%
Consumables	1,171	1,209	38	3.26%
Other	5,436	6,261	825	15.17%
Total materials and services	53,307	63,949	10,642	19.96%

Materials and services include the purchase of consumables, insurances, repairs and maintenance, payments to contractors for the provision of services and utility costs. Materials and services are forecast to increase by 19.96% or \$10.64 million compared to forecast 2020/21.

The cost of major contracts are expected to increase generally by forecast CPI.

The budget displays an increase of \$5.05 million in contract payments compared with 2020/21 forecast. This is as a result of increases within Parking enforcement as activity recovers from COVID-19, telecommunications and new software support to enable the new working from home environment and the digital transformation program and new environmental management contracts to support the uplift in service delivery in our parks and open space.

Utilities (water, gas, electricity) will see an increase of \$1.11 million as a result of resuming activities in 2021/22 from COVID-19 restrictions impacting the usability of facilities in 2020/21.

Tipping fees and Waste Removal cost increases of \$1.50 million are driven by:

- The EPA landfill levy is to increase sharply (they will double) over the next two financial years. The levy will contribute to an increase landfill costs by 33-36% in 2021/22 and a further 20% on current costs in 2022/23.
- Recycling costs are expected to increase by 20%.
- The combination of COVID-19 restrictions and a wet and mild spring and summer has seen a significant increase in the number of households taking up the service and the tonnages of organics recovered which has increased service costs.

Costs are recovered through Rates and Other Charges and Councils modelling reflects an equitable 'user-pays' approach to waste services charges.

Festivals and Events Program

Stonnington has an incredible arts and events program. It is our role to continue to nurture our artistic, cultural and community life, particularly as we continue with our recovery program.

Over many years, the festivals and events program has become a much loved part of the fabric of Stonnington. Thousands of patrons locally, nationally and internationally attend many of our events throughout the year, further stimulating our visitor economy.

To help deliver on these important events, the Festivals and Events budget has increased in 2021-2022, and includes new and creative ways of delivering our events to enable the best engagement and activation from our community.

Supporting the arts industry: Events provide an opportunity to support the recovery of this industry by engaging local arts and cultural practitioners, programs will include:

- Roola Boola Children's Arts Festival
- Melbourne Fringe Partnership Project

Supporting community wellbeing: Arts and cultural activity will play a critical role in rebuilding social confidence and providing opportunities for local community to reconnect, programs will include:

- Spring Into Gardening Sustainability & Gardening Event
- Christmas Program
- The Classics - Broadway – Concert
- The Classics - Opera - Concert
- The Classics - Symphony – Concert
- Pets In The Park Outdoor Event

Supporting the local economy: Arts and cultural activities such as events are also a key economic driver for local traders and bring vital business to our local community. Taking place throughout the precincts, these activities attract visitors and patrons from across Melbourne to visit precincts and shop or dine at businesses surrounding the activity, programs will include:

- Melbourne Food and Wine
- Melbourne Fashion Festival
- Weekly Activation programs including Busking, Wellness, Playtime
- Business development workshops & events

4.1.9 Depreciation

	Forecast	Budget	Change	
	2020/21	2021/22	\$'000	%
Property	8,137	9,060	922	11.34%
Plant and equipment	3,848	3,929	82	2.12%
Infrastructure	7,648	7,643	(6)	(0.07%)
Total depreciation	19,633	20,632	999	5.09%

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains.

The increase of \$1 million for 2021/22 is mainly due to the completion of the 2021/22 capital works program and the full year effect of depreciation on the 2020/21 capital works program. Refer to Section 4.5 'Capital works program' for a more detailed analysis of Council's capital works program for the 2021/22 year.

4.1.10 Amortisation - Intangible assets

	Forecast Actual	Budget	Change	
	2019/20	2020/21	\$'000	%
Intangible assets	555	1,270	715	128.72%
Total amortisation - intangible assets	555	1,270	715	128.72%

4.1.11 Amortisation - Right of use assets

	Forecast Actual	Budget	Change	
	2019/20	2020/21	\$'000	%
Right of use assets	631	620	(11)	(1.77%)
Total amortisation - right of use assets	631	620	(11)	(1.77%)

4.1.12 Other expenses

	Forecast Actual	Budget	Change	
	2020/21	2021/22	\$'000	%
Auditors' remuneration - external	68	86	18	26.06%
Auditors' remuneration - internal	137	132	(4)	(3.20%)
Councillors allowances	373	390	17	4.51%
Operating lease rentals	249	284	36	14.39%
Community grants	1,737	1,475	(261)	(15.05%)
Sundry other	4,662	6,510	1,848	39.64%
Total other expenses	7,226	8,878	1,652	22.86%

Other expenses relate to a range of items including non-recurrent operating initiatives and other miscellaneous expenditure items. Decrease in community grants of \$0.26 million is due to a reallocation of COVID-19 recovery funding into operating Initiatives.

A detailed listing of Operating Initiatives is included in Appendix D.

4.2 Balance Sheet

Budgeted balance sheet

This section analyses the movements in assets, liabilities and equity between 2020/21 and 2021/22.

		Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Variance \$'000
Current assets	4.2.1			
Cash and cash equivalents		93,314	66,981	(26,333)
Trade and other receivables		12,465	8,946	(3,520)
Other assets		935	949	13
Total current assets		106,714	76,875	(29,839)
Non-current assets	4.2.1			
Other financial assets		15	15	-
Investments in joint operations and subsidiaries		2,363	2,363	-
Property, infrastructure, plant and equipment		2,963,911	3,027,223	63,312
Right-of-use assets		1,682	903	(779)
Investment property		7,485	7,485	-
Intangible assets		10,140	21,884	11,744
Total non-current assets		2,985,596	3,059,873	74,277
Total assets		3,092,311	3,136,748	44,438
Current liabilities	4.2.2			
Trade and other payables		28,497	28,990	(493)
Trust funds and deposits		7,360	7,078	282
Provisions		15,162	15,294	(132)
Interest-bearing liabilities	4.2.3	3,500	2,000	1,500
Lease liability	4.2.4	1,056	412	644
Total current liabilities		55,576	53,774	1,800
Non-current liabilities	4.2.2			
Provisions		2,232	2,306	(74)
Interest-bearing liabilities	4.2.3	19,000	34,500	(15,500)
Lease liability	4.2.4	429	15	414
Other liabilities		1,441	1,441	-
Total non-current liabilities		23,102	38,262	(15,160)
Total liabilities		78,678	92,035	(13,360)
Net assets		3,013,632	3,044,713	31,077
Equity				
Accumulated surplus	4.3.1	1,140,065	1,178,594	38,528
Reserves	4.3.2	1,873,567	1,866,119	(7,448)
Total equity		3,013,632	3,044,713	31,081

4.2.1 Assets

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. The decrease in 2020/21 is due to the funding of an increased capital work program in 2020/21.

Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service provision fees. These receivables are cyclical in nature and are actively managed.

Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years.

The increase in this balance is attributable to the net result of the capital works program (\$82.28 million of gross capital expenditure), offset by depreciation of assets (\$20.63 million), and the sale of property, plant and equipment (\$0.35 million).

4.2.2 Liabilities

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to be slightly above 2020/21 levels.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of balances.

Interest-bearing loans are borrowings by Council repayable in the next twelve months. Council is budgeting to repay loan principal of \$1 million during 2021/22.

The increase in liability reflects the additional loan borrowings for the 2020/21 capital works program.

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Variance \$'000
Current assets	106,714	76,875	(29,839)
Current liabilities	55,576	53,774	1,801
Working capital	51,138	23,101	(28,039)

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000
Amount borrowed as at 30 June of the prior year	22,500	22,500
Amount proposed to be borrowed	-	15,000
Amount projected to be redeemed	-	(1,000)
Amount of borrowings as at 30 June	22,500	36,500

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000
Right-of-use assets		
Plant and equipment	1,682	903
Total right-of-use assets	1,682	903
Lease liability		
Current leases liabilities		
Plant and equipment	1,056	412
Total-current lease liabilities	1,056	412
Non-current lease liabilities		
Plant and equipment	429	15
Total non-current lease liabilities	429	15
Total lease liabilities	1,485	427

4.3 Statement of changes in Equity

4.3.1 Accumulated Surplus

Accumulated surplus which is the value of all net assets less reserves that have accumulated over time. During the year an amount of \$7.45 million (net) is budgeted to be transferred to retained earnings from Council's reserves.

This reflects the transfer of open space contributions to reserves and the subsequent usage of investment cash reserves and the Future Fund to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

4.3.2 Reserves

Asset Revaluation Reserve

	Balance at beginning of financial year	Revaluation increment	Revaluation decrement	Balance at end of financial year
2021/22 Budget	\$'000	\$'000	\$'000	\$'000
Asset Revaluation Reserve	1,809,653	-	-	1,809,653

Other Reserves

	Balance at beginning of financial year	Transfer from accumulated surplus	Transfer to accumulated surplus	Balance at end of financial year
2021/22 Budget	\$'000	\$'000	\$'000	\$'000
Other Reserves				
- Open Space Reserve	48,223	10,646	(10,000)	48,869
- Future Fund Reserve	15,441	2,200	(10,294)	7,347
- Infrastructure - Roads Damaged Reserve	250	-	-	250
Total Other Reserves	63,914	12,846	(20,294)	56,466
Total Reserves	1,873,567	12,846	(20,294)	1,866,119

The Asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuations.

An amount of \$12.85 million is budgeted to be transferred from accumulated surplus to the Open Space and the Future Fund reserves in 2021/22; \$20.29 million is to be utilised from the open space reserve to fund strategic property purchases and the Digitisation Program.

Council's reserves have been allocated for specific future purposes by Council and include:

- Open Space Reserve
- Future Fund Reserve
- Infrastructure - Roads Damaged Reserve

The Open Space Reserve is used to record open space contributions from developers and utilisation of this reserve is to purchase or develop open space assets.

The Future Fund Reserve is a reserve created to assist Council when making strategic property acquisitions and funds for Council to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability.

The Infrastructure - Roads Damaged Reserve was created to enable Council to utilise forfeited road asset protection and work zones maintenance bonds on road and signage maintenance.

4.4 Statement of Cashflow

This section analyses the expected cashflows from the operating, investing and financing activities of Council for the 2021/22 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repayment of the principal component of loan repayments for the year.

Budgeted cash flow statement

		Forecast Actual 2020/21 \$'000	Budget 2021/22 \$'000	Variance \$'000
Net cash provided by operating activities	4.4.1	57,805	66,414	8,609
Net cash used in investing activities	4.4.2	(70,245)	(105,123)	(34,879)
Net cash provided by financing activities	4.4.3	(956)	12,377	13,333
Net increase/(decrease) in cash and cash equivalents		(13,398)	(26,335)	(12,937)
Cash and cash equivalents at the beginning of the financial year		106,711	93,316	(13,396)
Cash and cash equivalents at the end of the financial year	4.4.4	93,314	66,981	(26,333)

4.4.1 Net cash flows provided by/used in operating activities

The decrease in cash inflows from operating activities is mainly due to: \$-6.86 million reduction in statutory fees and fines; \$-8.58 million reduction in user fees; \$-0.09 million increase in operating grants; \$7.04 million reduction in capital grants; \$-1.16 million reduction in monetary contributions; \$0.52 million reduction in reimbursements; \$0.45 million reduction in interest received.

The majority of these impacts are directly attributable to the economic impacts of the COVID-19 pandemic.

Partially offsetting these cash inflow reductions is a \$-2.32 million decrease in other receipts and \$7.08 million increase in GST refunds; \$4.22 million increase in other employee costs; \$27.42 million increase in materials and services and a \$9.79 million increase in rates and charges.

4.4.2 Net cash flows provided by/used in investing activities

The increase in payments for investing activities represents an increase in capital works expenditure of \$34.35 million compared to 2020/21. Section 4.5 of this budget report provides more detail on the capital works program.

4.4.3 Net cash flows provided by/used in financing activities

For 2021/22, the total of interest bearing loans and borrowings proceeds is \$15.0 million, repayments of \$1 million and finance charges is \$0.19 million.

4.4.4 Cash and cash equivalents at the end of the financial year

Total cash and investments is forecast to decrease by \$26.33 million to \$66.98 million as at the end of 2021/22, reflecting Council's strategy of using excess cash and investments to enhance and create new infrastructure.

4.5. Capital works program

For the Year Ended 30 June 2022

This section presents a listing of the capital works projects that will be undertaken for the 2021/22 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast	Budget	Change	
	Actual 2020/21 \$'000	2021/22 \$'000	\$'000	%
Property	33,311	49,821	16,510	49.56%
Plant and equipment	4,955	10,759	5,804	117.14%
Infrastructure	14,324	21,698	7,374	51.48%
2020-21 Projects with no bids submitted	3,372	-	(3,372)	(100.0%)
Total	55,194	82,279	27,085	49.07%

Capital Works Area	Asset expenditure type					Summary of funding sources			
	Total	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	49,821	19,016	22,197	8,558	50	4,788	-	30,034	15,000
Plant and equipment	10,759	265	7,419	3,075	-	-	-	10,759	-
Infrastructure	21,698	975	16,966	3,757	-	3,593	-	18,105	-
Total	82,279	20,256	46,582	15,391	50	8,381	-	58,898	15,000

Works carried forward (\$9.624 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays and extended consultation. For the 2020/21 year, the forecasted \$9.624 million of capital works incomplete will be carried forward into the 2021/22 year.

The more significant projects include the Forest Hill Masterplan (\$0.344 million), Mount Street Masterplan (\$0.650 million), East Malvern Tennis facility redevelopment (\$1.021 million), Prahran market - Sub station upgrades (\$0.500 million), Prahran market - Distribution boards upgrades (\$0.300 million), Percy Treyvaud Master Plan Implementation (\$0.341 million), Harold Holt Swim Centre Masterplan Implementation (\$4.210 million)

Total Property (\$49.82 million)

The property class comprises land, Land Improvements, buildings including community facilities, municipal offices, sports facilities and pavilions and Heritage buildings include Town halls and aquatic centers.

The more significant projects include Strategic land purchases for open space (\$10 million), Forest Hill Masterplan (\$1.5 million), Mount Street Masterplan (\$2.0 million), Chapel Street Transformation (\$3.25 million), Percy Treyvaud Masterplan Implementation (\$7.0 million), Como Oval Redevelopment (\$0.800 million), Sir Zelman Cowan (\$0.400 million), Leisure center & Libraries renewal & upgrade (\$0.340 million) and New Pavilion at Waverley Oval (\$0.500 million)

Total Plant and Equipment (\$10.76 million)

Plant and equipment includes: plant and equipment; plant, machinery and equipment; fixtures, fittings and furniture; computers and telecommunications; and library books.

The more significant projects include ongoing cyclical replacement of annualised specialised vehicles replacement (\$2.97 million), Pay system at multi deck car parks (\$1.2 million), Harold Holt Dry program rejuvenation (\$1.05 million) and technology upgrade and renewal program (\$2.1 million).

Total Infrastructure (\$21.69 million)

Infrastructure includes roads, bridges, footpaths, cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscape improvements and other infrastructure.

For the year 2021/22, \$16.68 million will be spent on road projects incorporating drainage, bridges, culverts, footpaths and cycleways, including:

Local roads resurfacing program (\$2.0 million), Meryl Street refurbishment (\$0.500 million), Orrong Road pavement kerb improvement (\$1.5 million), Motherwell street refurbishment (\$0.770 million), Footpath renewal (\$1.4 million) and Toorak Village furniture & lighting (\$1.0 million).

(\$1.65 million) will be spend on various drainage projects including including various drainage improvements and upgrade works from street refurbishments and upgrade works.

(\$0.700 million) will be spend on Cycling strategy on & off road.

(\$3.635 million) will be spend on community infrastructure projects including reconstruction of roads, kerbs & culverts etc.

Expenditure Type: Asset Renewal (\$38.97 million), New Assets (\$19.57 million), Upgrade (\$14.07 million) and Expansion (\$0.050 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability.

Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets mainly relate to Strategic land purchases (\$10 million), Percy Treyvaud master plan implementation (\$7.0 million), Dog Park (\$0.350 million), Parks - New accessible toilet at Central Park Play Space (\$0.250 million), Cycling Strategy - On-Road Cycling Projects (\$0.200 million).

4.5.2 Current Budget

Capital Works Area	Project Cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land	10,000	10,000	-	-	-	-	-	10,000	-
Land Improvement	14,568	7,565	5,178	1,775	50	788	-	13,781	-
Buildings	15,213	760	8,651	5,802	-	4,000	-	(3,787)	15,000
Heritage buildings	1,300	-	800	500	-	-	-	1,300	-
TOTAL PROPERTY	41,081	18,325	14,629	8,077	50	4,788	-	21,294	15,000
PLANT AND EQUIPMENT									
Fleet and Equipment Replacement	5,715	35	3,980	1,700	-	-	-	5,715	-
Furniture & Fittings	1,760	180	242	1,338	-	-	-	1,760	-
Library Stock	1,007	40	940	27	-	-	-	1,007	-
Technology	2,229	10	2,209	10	-	-	-	2,229	-
TOTAL PLANT AND EQUIPMENT	10,711	265	7,371	3,075	-	-	-	10,711	-
INFRASTRUCTURE									
Roads, Footpaths, K&C and Drainage	16,648	-	15,836	812	-	3,593	-	13,055	-
Road Extras	4,060	820	1,130	2,110	-	-	-	4,060	-
Art/Economic Development	155	155	-	-	-	-	-	155	-
TOTAL INFRASTRUCTURE	20,863	975	16,966	2,922	-	3,593	-	17,270	-
TOTAL NEW CAPITAL WORKS 2020/21	72,655	19,565	38,966	14,074	50	8,381	-	49,275	15,000

4.5.3 Works carried forward from the 2020/21 year

Capital work area	Project Cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land	-	-	-	-	-	-	-	-	-
Land Improvement	2,954	350	2,355	249	-	-	-	2,954	-
Buildings	1,343	341	1,002	-	-	-	-	1,343	-
Heritage buildings	4,443	-	4,210	232	-	-	-	4,443	-
TOTAL PROPERTY	8,740	691	7,568	481	-	-	-	8,740	-
PLANT AND EQUIPMENT									
Fleet and Equipment Replacement	-	-	-	-	-	-	-	-	-
Furniture & Fittings	48	-	48	-	-	-	-	48	-
Library Stock	-	-	-	-	-	-	-	-	-
Technology	-	-	-	-	-	-	-	-	-
TOTAL PLANT AND EQUIPMENT	48	-	48	-	-	-	-	48	-
INFRASTRUCTURE									
Roads, Footpaths, K&C and Drainage	835	-	-	835	-	-	-	835	-
Road Extras	-	-	-	-	-	-	-	-	-
Art/Economic Development	-	-	-	-	-	-	-	-	-
TOTAL INFRASTRUCTURE	835	-	-	835	-	-	-	835	-
TOTAL CARRIED FORWARD WORKS 2019/20	9,624	691	7,616	1,317	-	-	-	9,624	-
TOTAL CAPITAL WORKS	82,279	20,256	46,582	15,391	50	8,381	-	58,898	15,000

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Notes	Actual	Forecast	Budget	Projections			Trend	
		2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	+/-	
Operating Position									
Adjusted Underlying Result	Adjusted underlying result / Adjusted underlying revenue	1	7.0%	5.6%	6.9%	9.3%	10.7%	11.9%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	272.4%	192.0%	143.0%	116.0%	84.0%	66.0%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	-87.0%	155.0%	111.0%	89.0%	58.0%	41.0%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	19.4%	19.0%	29.3%	36.9%	38.1%	39.5%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	4	3.4%	0.2%	1.0%	1.8%	2.5%	2.8%	-
Indebtedness	Non-current liabilities / own source revenue	4	13.8%	15.0%	21.8%	26.2%	26.5%	25.5%	-
Asset renewal and upgrade	Asset renewal & upgrade expenditure / depreciation	5	142.1%	150.5%	226.0%	165.6%	148.4%	161.6%	0
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	65.3%	72.7%	67.7%	66.5%	65.9%	65.0%	+
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.12%	0.10%	0.13%	0.13%	0.14%	0.14%	0
Efficiency									
Expenditure level *	Total expenditure / no. of property assessments		\$2,523	\$2,344	\$2,586	\$2,584	\$2,622	\$2,682	-

Indicator	Notes	Actual	Forecast	Budget	Strategic Resource Plan			Trend
		2019/20	2020/21	2021/22	Projections			+/-
					2022/23	2023/24	2024/25	
Revenue level **	Total rate revenue / no. of property assessments	\$1,444	1,497	\$1,513	\$1,519	\$1,529	\$1,560	+

* Expenditure forecast levels for 2020/21 reflect the impact of the COVID-19 pandemic shutdown of Council services and facilities during the year.

** Budget figure includes projected revenue from supplementary rates of \$1m for 2021/22.

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Financial Performance is expected to improve from 2021/22 due to the recovery from the impact of the COVID-19 pandemic. This will stabilise from 2022/23 through modest user fee income increases, operational efficiencies and cost control measures and assumed rate cap stability. Financial performance will be at risk should future reductions in the rate cap occur.

2 Working Capital - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease from 2020/21 levels due to continued use of cash reserves to fund the extensive capital program and increased borrowings forecast.

3 Unrestricted cash - Reflects the broad objective that sufficient cash which is free of restrictions is available to pay bills as and when they fall due. The indicator is negative in 2019/20 due to term deposits with maturity over 90 days classified under Other Financial Assets. When term deposits with maturity over 90 days is included with cash and cash equivalents the indicator for 2019/20 is 55%. The ratio starts to reduce as cash is utilised for significant capital works program during the years 2022/23 to 2024/25.

4 Loans and borrowing/Indebtedness - Trend indicates Council's new long term borrowings to part fund major capital works over the next four years.

5 Asset renewal - This percentage indicates the extent of Council's renewal and upgrade works compared against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

6 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates a relatively stable level over the outlook period. Following the impact of the COVID-19 pandemic in 2020/21, Council is projecting to have a lower reliance on rates as other income streams returned to pre-pandemic levels.

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 5 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
A	Budget process	45
B	Fees and charges schedule	46
C	Ten year capital works program	66
D	Operating Initiatives	91

Appendix A Budget process

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2021/22 budget, which is included in this report, is for the year 1 July 2021 to 30 June 2022 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2022 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards. The budget includes Council's interest in the Regional Landfill Clayton South joint venture which is presented in the financial accounts as an associate investment.

The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Financial Plan, which is the key long-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget during December and January. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during February to April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its website. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June each year and a copy submitted to the Minister after adoption. The key dates for the budget process are summarised below:

Budget process	Timing
1. Minister of Local Government announces maximum rate increase	Dec
2. Officers update Council's long term financial projections	Jan/Feb
3. Officers prepare operating and capital budgets	Jan/Feb
4. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
5. Councillors consider draft budgets at informal briefings	Feb/April
6. Council submits formal rate variation submission to ESC (if appropriate)	Mar
7. Proposed budget submitted to Council for approval	Apr
8. Public notice advising intention to adopt budget	Apr
9. Budget available for public inspection and comment	Apr/May
10. Public submission process undertaken	Apr/May
11. Submissions period closes (28 days)	May
12. Submissions considered by Council	Jun
13. Budget and submissions presented to Council for adoption	Jun
14. Copy of adopted budget submitted to the Minister	Jun

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Statutory fees may change during the financial year in accordance with updated Victorian Government legislation and regulation. Should these fees and charges be changed by the Victorian Government, the new fees or charges value will be provided on council's website.					
Waste Management Charges					
Waste Management Charges - Residential					
Waste Management Charge - Base	Non Statutory	Per Property	0.00	227.00	100.0%
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	268.00	295.00	10.1%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	472.00	552.00	16.9%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	262.00	289.00	10.3%
Waste Management Charge – minimum - Shared Bin Discount - 120 Litre (50% discount)	Non Statutory	Per Bin	134.00	-	100.0%
Waste Management Charges - Commercial					
Waste Management Charge - Base	Non Statutory	Per Property	0.00	227.00	100.0%
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	268.00	295.00	10.1%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	472.00	552.00	16.9%
Waste Management Charge – minimum- Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	262.00	289.00	10.3%
Food & Green Waste (FOGO) Charges - Residential					
120 Litre Bin - FOGO Waste Management Charge	Non Statutory	Per Bin	97.90	97.90	0.0%
240 Litre Bin - FOGO Waste Management Charge	Non Statutory	Per Bin	132.60	132.60	0.0%
Food & Green Waste (FOGO) Charges - Commercial					
120 Litre Bin - FOGO Waste Management Charge	Non Statutory	Per Bin	97.90	97.90	0.0%
240 Litre Bin - FOGO Waste Management Charge	Non Statutory	Per Bin	132.60	132.60	0.0%
Waste Management Charges - Owners Corporation					
Waste Management Charge – 120 Litre Bin	Non Statutory	Per Bin	-	97.90	100.0%
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	-	132.60	100.0%
Administration Charge - Owners Corporation	Non Statutory	Per Property	-	20.00	100.0%
Waste Management Charges - Council Owned Properties					
Waste Management Charge – minimum 120 Litre	Non Statutory	Per Bin	268.00	0.00	(100.0%)
Waste Management Charge – 240 Litre Bin	Non Statutory	Per Bin	472.00	0.00	(100.0%)
Food & Green Waste (FOGO) Charges - Council Owned Properties					
120 Litre Bin - FOGO Waste Management Charge	Non Statutory	Per Bin	97.90	0.00	(100.0%)
240 Litre Bin - FOGO Waste Management Charge	Non Statutory	Per Bin	132.60	0.00	(100.0%)
Other rate charges					
Land information and valuation certificates (subject to change in Apr)	Statutory	Per Request	27.00	27.00	0.0%
Land information and valuation certificates urgent fee (required within 24 hours)	Non Statutory	Per Request	60.00	60.00	0.0%
Adverse possession application Council information request fee.	Non Statutory	Per Request	170.00	170.00	0.0%
Dishonoured cheque administration fee	Non Statutory	Per Dishonour	26.00	26.00	0.0%
Declined credit card and debit card fee	Non Statutory	Per Decline	26.00	26.00	0.0%
Historical rating and property information request (greater than 10 years)	Non Statutory	Per Request	160.00	160.00	0.0%
Governance & Corporate Support					
Freedom of Information Request (subject to change in July)	Statutory	Per Request	29.60	29.60	0.0%
Aged Care Services					
Care Services (Including Respite and Personal Care)					
Single Pension	Non Statutory	Per Hour	5.85	5.95	1.7%
Couple Pension	Non Statutory	Per Hour	7.70	7.85	1.9%
Medium Rate	Non Statutory	Per Hour	18.55	18.85	1.6%
High Rate	Non Statutory	Per Hour	41.20	41.90	1.7%
TAC/ WorkCover	Non Statutory	Per Hour	92.35	94.00	1.8%
Packaged Care	Non Statutory	Per Hour	92.35	94.00	1.8%
Linkages - Core	Non Statutory	Per Hour	5.85	5.95	1.7%
Linkages - Other	Non Statutory	Per Hour	92.35	94.00	1.8%
Home Maintenance					
Low Income Range	Non Statutory	Per Hour	12.40	12.60	1.6%
Medium Income Range	Non Statutory	Per Hour	20.30	20.65	1.7%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
High Income Range	Non Statutory	Per Hour	50.50	51.35	1.7%
Full Cost Recovery	Non Statutory	Per Hour	93.20	94.80	1.7%
Transport Service					
Clients	Non Statutory	Per Trip	1.65	1.65	0.0%
Self Drive Weekday Hire	Non Statutory	Per Bus	55.00	56.00	1.8%
Self Drive Weekend/Public Hols/After Hrs Hire	Non Statutory	Per Bus	93.50	94.50	1.1%
Day Trips 17 Seat Bus with Driver	Non Statutory	Per Service	69.30	70.00	1.0%
Regular Weekly for Community Groups 1 way (Service pick up only)	Non Statutory	Per Service	16.50	16.70	1.2%
Regular Weekly for Community Grps 2 ways (Service pick up and return on same day)	Non Statutory	Per Service	34.10	34.10	0.0%
Chris Gahan Centre					
Community Group Hire	Non Statutory	Per Hour	35.00	35.00	0.0%
Non Serviced Meeting Room Full Day (6 hours)	Non Statutory	Per Day	195.00	195.00	0.0%
Non Serviced Meeting Room Self Help Community Groups	Non Statutory	Per Session (2 Hours)	25.00	25.00	0.0%
Non Serviced Meeting Room Half Day (min. 4 hours)	Non Statutory	Per Half Day	133.00	133.00	0.0%
Food Services					
Delivered Meals	Non Statutory	Per Meal	9.80	9.95	1.5%
Centre Based Meals	Non Statutory	Per Meal	9.30	9.45	1.6%
Full Cost Recovery	Non Statutory	Per Meal	23.60	24.00	1.7%
Early Years Services					
Princes Close Child Care Centre:					
Registration Charge	Non Statutory	Initial Start	25.00	25.50	2.0%
Under Three (3) Years Old:					
Long Day Care (Princes Close)	Non Statutory	Day Rate	132.00	135.00	2.3%
Long Day Care (Princes Close) 1st July	Non Statutory	Week			
Other Fees:					
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	6.90	7.00	1.4%
Late Collection Fee - All Services	Non Statutory	10 minutes	27.00	27.50	1.9%
Winter St Child Care Centre:					
Occasional Care					
Daily Fees					
Full Day Rate	Non Statutory	Day Rate	115.00	125.00	8.7%
Other Fees:					
Registration Charge	Non Statutory	Initial Start	25.00	25.50	2.0%
Late Collection Fee - All Services	Non Statutory	10 minutes	27.00	27.50	1.9%
Cancellation Fee Day Rate					
50% of Day Rate	Non Statutory	Per Cancellation	57.50	62.50	8.7%
Session Rates (Half Day)					
Cancellation Session Rate					
50% of Session Rate	Non Statutory	Per Cancellation	30.00	34.00	13.3%
Hornbrook Child Care Centre:					
Registration Charge	Non Statutory	Initial Start	25.00	25.50	2.0%
Over Three (3) Years Old:					
Long Day Care (Hornbrook)	Non Statutory	Day Rate	129.50	132.50	2.3%
Other Fees:					
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	6.90	7.00	1.4%
Late Collection Fee - All Services	Non Statutory	10 minutes	27.00	27.50	1.9%
Maternal & Child Health Services					
Immunisation - Prices fluctuate per supplier's quote when vaccine is ordered, consequently users will be charged accordingly.					
Sporting Ground and Pavilion Charges					
Club Allocations - Summer Season	Non Statutory	40% of total maintenance cost	-	-	100.0%
Club Allocations - Winter Season	Non Statutory	40% of total maintenance cost	-	-	100.0%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Summer and Winter Season User Bonds:					
Bond Per Key	Non Statutory	Per Key	200.00	200.00	0.0%
Sporting Ground Charges					
School Allocations	Non Statutory	Per Year	5,500.00	5,500.00	0.0%
Sporting Ground Charges - Casual Use					
Bond - Sports Ground	Non Statutory	Bond	500.00	500.00	0.0%
Sporting Clubs & Community Groups - Stonnington Based	Non Statutory	Per Hour	55.00	57.00	3.6%
Sporting Clubs & Community Groups - Other	Non Statutory	Per Hour	85.00	87.00	2.4%
Sporting Clubs & Community Groups - Stonnington Based	Non Statutory	Per Day	307.00	313.00	2.0%
Sporting Clubs & Community Groups - Other	Non Statutory	Per Day	-	485.00	100.0%
Sporting Clubs & Community Groups	Non Statutory	Per Game	150.00	153.00	2.0%
Private Activities - Commercial or Corporate Groups	Non Statutory	Per Hour	112.00	115.00	2.7%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	475.00	485.00	2.1%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	230.00	235.00	2.2%
Sporting Pavilion Charges - Casual Use					
Bond - Sports Pavilion	Non Statutory	Bond	500.00	500.00	0.0%
Bond Per Key	Non Statutory	Bond Per Key	200.00	200.00	0.0%
Sporting Clubs & Community Groups	Non Statutory	Per Hour	20.00	20.00	0.0%
Sporting Clubs & Community Groups	Non Statutory	Per Day	112.00	115.00	2.7%
Sporting Clubs & Community Groups	Non Statutory	Per Game	55.00	57.00	3.6%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Hour	30.00	31.00	3.3%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Day	168.00	172.00	2.4%
Private Activities - Individuals, Commercial or Corporate Groups	Non Statutory	Per Game	85.00	87.00	2.4%
Turf Cricket Wicket Preparation - Casual Use					
Not for Profit	Non Statutory	Per Day	200.00	205.00	2.5%
Commercial/Private	Non Statutory	Per Day	300.00	306.00	2.0%
Skate Parks - Event Use					
Skate Ramp and/or Park	Non Statutory	Per Event	500.00	509.00	1.8%
Bond	Non Statutory	Bond	500.00	500.00	0.0%
Functions In Parks					
Functions In Parks - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Activity	Non Statutory	Per Day	139.00	142.00	2.2%
Private Activities/Individuals	Non Statutory	Per Day	139.00	142.00	2.2%
Private Activities/Corporation	Non Statutory	Per Day	546.00	560.00	2.6%
Wedding Ceremony	Non Statutory	Per Day	366.00	375.00	2.5%
Commercial Activity	Non Statutory	Per Day	1,493.00	1,530.00	2.5%
Orrong Romanis Recreation Centre					
Bond	Non Statutory	Per Key	200.00	200.00	0.0%
Bond - Regular User	Non Statutory	Per Bond	200.00	200.00	0.0%
Bond - Normal User	Non Statutory	Per Bond	500.00	500.00	0.0%
Court Hire - Not for Profit	Non Statutory	Per Hour	42.00	42.00	0.0%
Court Hire - Private / Commercial	Non Statutory	Per Hour	57.50	57.50	0.0%
Library Services					
Reproduction Service					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.00	0.0%
Processing costs for all items					
Books	Non Statutory	Per Item	12.30	12.60	2.4%
Audio Visual items	Non Statutory	Per Item	12.30	12.60	2.4%
Magazines	Non Statutory	Per Item	3.60	3.70	2.8%
Replacement for audio visual with no recorded cost					
Audio Book Tape	Non Statutory	Per Item	18.30	18.75	2.5%
Audio Book CD	Non Statutory	Per Item	18.30	18.30	0.0%
Miscellaneous Charges					
Audio book / Language case	Non Statutory	Per Item	9.20	9.40	2.2%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Barcode	Non Statutory	Per Item	4.10	4.10	0.0%
CD Case	Non Statutory	Per Item	4.10	4.10	0.0%
Membership Card	Non Statutory	Per Item	4.10	4.10	0.0%
Book Strap	Non Statutory	Per Item	4.10	4.10	0.0%
Second Hand Book Sales	Non Statutory	Various	0.50	0.50	0.0%
Activities	Non Statutory	per event	10.00	10.00	0.0%
USB Drives	Non Statutory	Per Item	-	7.80	100.0%
Headphones	Non Statutory	Per Item	-	3.00	100.0%
Inter - Library loan charge					
Public Library	Non Statutory	Per Month	5.00	5.00	0.0%
Institutions	Non Statutory	Per Month	16.50	16.50	0.0%
Local History Service					
Special Projects - Research rates, after the first half hour	Non Statutory	Per Hour	66.30	67.50	1.8%
Digital Image					
Hi Resolution	Non Statutory	Per Copy	36.60	-	100.0%
Photographic Reproduction Prints					
(Black and White) 8 X 10	Non Statutory	Per Copy	49.80	49.80	0.0%
Commercial Applications, copyright fee	Non Statutory	Per Copy	67.70	-	100.0%
House Dating					
House dating service, after first half hour	Non Statutory	Per Request	298.00	303.20	1.7%
House Plan Searches	Non Statutory	Per Request	26.80	-	100.0%
Aquatic Services					
Harold Holt Swim Centre					
Adult	Non Statutory	Per Admission	7.60	7.80	2.6%
Child	Non Statutory	Per Admission	5.90	6.20	5.1%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	6.50	7.00	7.7%
Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Admission	4.60	4.70	2.2%
Adult Swim 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	41.40	42.10	1.7%
Family	Non Statutory	Per Admission	19.00	21.80	14.7%
Non Swimming supervisor	Non Statutory	Per Admission	2.60	2.70	3.8%
Swim, Spa, Sauna	Non Statutory	Per Admission	13.20	13.50	2.3%
Swim, Spa, Sauna Concession 40%	Non Statutory	Per Admission	7.90	8.10	2.5%
Concession - Swim, Spa, Sauna	Non Statutory	Per Admission	11.50	12.20	6.1%
10 Visit Pass Adult Swim	Non Statutory	Per Pass	68.40	70.10	2.5%
10 Visit Pass Child Swim	Non Statutory	Per Pass	53.10	56.10	5.6%
10 Visit Pass Concession Swim	Non Statutory	Per Pass	58.50	63.10	7.9%
Aquatic 10 Visit Pass	Non Statutory	Per Pass	118.80	121.80	2.5%
Aquatic 10 Visit Pass Concession	Non Statutory	Per Pass	103.50	109.60	5.9%
Aquatic 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	71.10	73.10	2.8%
Fitness Classes	Non Statutory	Per Class	18.60	19.10	2.7%
Fitness Classes - Concession	Non Statutory	Per Class	15.70	17.20	9.6%
Fitness Classes - Concession 40%	Non Statutory	Per Class	11.10	11.40	2.7%
Fitness Classes - 10 Visit Pass	Non Statutory	Per Pass	167.40	171.60	2.5%
Fitness Classes - 10 Visit Pass Concession	Non Statutory	Per Pass	141.30	154.40	9.3%
Fitness Classes - 10 Visit Pass Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	99.90	103.00	3.1%
Older Adults Aqua/Dry	Non Statutory	Per Admission	11.30	11.60	2.7%
Older Adults Aqua/Dry 10 visit pass	Non Statutory	Per Admission	101.70	104.20	2.5%
25m pool lane hire	Non Statutory	Per Lane/Hr	46.40	47.50	2.4%
50m Pool lane hire	Non Statutory	Per Lane/Hr	55.40	56.80	2.5%
Program room hire	Non Statutory	Per Room/Hr	50.85	52.10	2.5%
Learners pool hire	Non Statutory	Per Lane/Hr	25.75	26.40	2.5%
Hydro pool hire	Non Statutory	Per Lane/Hr	50.95	52.20	2.5%
Membership Fees (all transferrable across both sites)					
Aquatic membership Direct Debit	Non Statutory	Per Fortnight	32.80	33.60	2.4%
Aquatic membership Direct Debit Level 1 Concession 10%	Non Statutory	Per Fortnight	29.50	30.30	2.7%
Aquatic membership Direct Debit Level 2 Concession 40%	Non Statutory	Per Membership	19.70	20.20	2.5%
Aquatic membership Term - 3 months	Non Statutory	Per Membership	240.00	246.00	2.5%
Aquatic membership Term - 3 months Level 1 Concession 10%	Non Statutory	Per Membership	216.00	221.40	2.5%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Aquatic membership Term - 3 months Level 2 Concession 40%	Non Statutory	Per Membership	171.60	147.60	(14.0%)
Aquatic membership Term - 12 months	Non Statutory	Per Membership	807.00	827.20	2.5%
Aquatic membership Term - 12 months Level 1 concession	Non Statutory	Per Membership	726.30	744.50	2.5%
Aquatic membership Term - 12 months Level 2 concession 40%	Non Statutory	Per Membership	496.30	496.30	0.0%
Aquatic plus 1 Direct Debit Membership joining fee	Non Statutory	Per Membership	40.00	40.00	0.0%
Aquatic plus 1 Direct Debit Membership	Non Statutory	Per Fortnight	38.20	39.20	2.6%
Aquatic plus 1 Direct Debit Level 1 concession	Non Statutory	Per Membership	34.40	35.20	2.3%
Aquatic plus 1 Direct Debit Level 2 concession	Non Statutory	Per Membership	22.90	23.50	2.6%
Health & Fitness Term 3 months	Non Statutory	Per Membership	286.00	286.00	0.0%
Health & Fitness Term 3 months Concession 10%	Non Statutory	Per Membership	257.40	257.40	0.0%
Health & Fitness Term 3 months Concession 40%	Non Statutory	Per Membership	171.60	171.60	0.0%
Health & Fitness Term 12 months	Non Statutory	Per Membership	939.50	939.50	0.0%
Health & Fitness Term 12 months Concession 10%	Non Statutory	Per Membership	845.60	845.60	0.0%
Health & Fitness Term 12 months Concession 40%	Non Statutory	Per Membership	563.70	563.70	0.0%
Prahran Aquatic Centre					
Adult	Non Statutory	Per Admission	6.80	7.00	2.9%
Child	Non Statutory	Per Admission	3.80	4.20	10.5%
Adult Swim Concession 10% (Student and Seniors)	Non Statutory	Per Admission	4.80	5.25	9.4%
Adult Swim Concession 40% (Pensioner/Health care)	Non Statutory	Per Admission	4.00	4.20	5.0%
Family	Non Statutory	Per Admission	17.50	19.50	11.4%
Non Swimming supervisor	Non Statutory	Per Admission	2.60	2.70	3.8%
Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	13.20	13.50	2.3%
Swim, Spa, Sauna, Steam Concession 40%	Non Statutory	Per Admission	7.90	8.10	2.5%
Concession - Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	11.50	12.20	6.1%
Fitness Classes	Non Statutory	Per Class	18.60	19.10	2.7%
Fitness Classes - Concession	Non Statutory	Per Class	15.70	17.20	9.6%
Fitness Classes - Concession 40% (Pensioner/Health care)	Non Statutory	Per Class	11.10	11.40	2.7%
10 Swim Pass - Adult	Non Statutory	Per Pass	61.20	62.70	2.5%
10 Swim Pass - Adult Concession 40% (Pensioner/Health care)	Non Statutory	Per Pass	36.00	37.60	4.4%
10 Swim Pass - Concession / Student	Non Statutory	Per Pass	43.20	47.75	10.5%
10 Swim Pass - Child	Non Statutory	Per Pass	34.20	37.80	10.5%
10 Aquatic Pass (Swim, Spa, Sauna)	Non Statutory	Per Pass	118.80	121.80	2.5%
10 Aquatic Pass (Swim, Spa, Sauna) - Concession 10%	Non Statutory	Per Pass	103.50	109.60	5.9%
10 Aquatic Pass (Swim, Spa, Sauna) -Concession 40%	Non Statutory	Per Pass	71.10	73.10	2.8%
50M Pool lane hire	Non Statutory	Per Lane/Hr	53.60	56.80	6.0%
Tennis Court Hire	Non Statutory	Per Court/Hr	20.00	20.00	0.0%
Aquatic Fortnightly DD	Non Statutory	Per Fortnight	32.80	33.60	2.4%
Aquatic Fortnightly DD Concession 10%	Non Statutory	Per Fortnight	29.50	30.30	2.7%
Aquatic Fortnightly DD Concession 40%	Non Statutory	Per Fortnight	19.70	20.20	2.5%
Aquatic 3 Month	Non Statutory	Per Membership	246.00	246.00	0.0%
Aquatic 3 Month Concession 10%	Non Statutory	Per Membership	221.40	221.40	0.0%
Aquatic 3 Month Concession 40%	Non Statutory	Per Membership	147.60	147.60	0.0%
Aquatic 12 Months	Non Statutory	Per Membership	827.20	827.20	0.0%
Aquatic 12 Month Concession 10%	Non Statutory	Per Membership	744.50	744.50	0.0%
Aquatic 12 Months Concession 40%	Non Statutory	Per Membership	496.30	496.30	0.0%
Harold Holt Swim Centre (Learn to Swim)					
Learn to Swim (per lesson term fee)	Non Statutory	Per Lesson	-	-	100.0%
Learn to Swim Direct debit - 30min lessons	Non Statutory	Per Fortnight	36.10	-	100.0%
Learn to Swim Schools 1:6 ratio	Non Statutory	Per Lesson	9.30	-	100.0%
Harold Holt Gym					
Complete Fitness Direct Debit Joining Fee	Non Statutory	Per Membership	40.00	40.00	0.0%
Complete Fitness Direct Debit Membership	Non Statutory	Per Fortnight	43.40	44.50	2.5%
Complete Fitness Direct Debit Membership Concession	Non Statutory	Per Fortnight	39.00	40.00	2.6%
Complete Fitness Direct Debit Membership Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	26.00	26.70	2.7%
Complete Fitness Term 12 months	Non Statutory	Per Membership	1,040.30	1,069.40	2.8%
Complete Fitness Term 12 months 40% (Pensioner/Health care)	Non Statutory	Per Membership	624.20	641.60	2.8%
Complete Fitness Term 6 months	Non Statutory	Per Membership	673.00	-	100.0%
Complete Fitness Term 6 months Concession	Non Statutory	Per Membership	605.70	-	100.0%
Complete Fitness Term 6 months Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	403.80	-	100.0%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Complete Fitness Term 3 months Concession	Non Statutory	Per Membership	429.30	440.00	2.5%
Complete Fitness Term 3 months Concession 40% (Pensioner/Health care)	Non Statutory	Per Membership	286.20	293.40	2.5%
Complete Fitness Term 3 months	Non Statutory	Per Membership	477.00	488.90	2.5%
Complete Fitness Term 12 months Concession	Non Statutory	Per Membership	936.30	962.40	2.8%
Casual Health Club Entry Concession	Non Statutory	Per entry	16.80	18.00	7.1%
Casual Health Club Entry Concession 40% (Pensioner/Health care)	Non Statutory	Per entry	11.40	12.00	5.3%
Casual Health Club Entry	Non Statutory	Per entry	19.10	20.00	4.7%
Personal Training 4 person 60 minutes	Non Statutory	Per session	136.00	139.40	2.5%
Personal Training 3 person 60 minutes	Non Statutory	Per session	115.90	118.80	2.5%
Personal Training 2 person 60 minutes	Non Statutory	Per session	94.50	96.90	2.5%
Personal Training 1 person 60 minutes	Non Statutory	Per session	74.60	76.50	2.5%
Personal Training 2 person 45 minutes	Non Statutory	Per session	81.20	83.20	2.5%
Personal Training 1 person 45 minutes	Non Statutory	Per session	64.40	66.00	2.5%
Personal Training 2 person 30 minutes	Non Statutory	Per session	68.00	69.70	2.5%
Personal Training 1 person 30 minutes	Non Statutory	Per session	54.00	55.00	1.9%
Malvern Valley Golf Course					
Week days					
Adult	Non Statutory	Nine Holes	19.50	21.00	7.7%
Concession / Juniors	Non Statutory	Nine Holes	16.50	16.50	0.0%
Pensioners	Non Statutory	Nine Holes	17.50	17.50	0.0%
Adult	Non Statutory	Eighteen holes	28.00	30.00	7.1%
Concession / Juniors	Non Statutory	Eighteen holes	21.50	21.50	0.0%
Pensioners	Non Statutory	Eighteen holes	22.50	22.50	0.0%
Week days (after 12 noon)					
Seniors	Non Statutory	Nine Holes	18.50	18.50	0.0%
Seniors	Non Statutory	Eighteen holes	23.50	23.50	0.0%
Weekends/Public Holidays					
Adult	Non Statutory	Nine Holes	22.00	24.00	9.1%
Adult	Non Statutory	Eighteen holes	30.00	32.00	6.7%
Juniors	Non Statutory	Nine Holes	17.50	17.50	0.0%
Juniors	Non Statutory	Eighteen holes	22.50	22.50	0.0%
Adult Annual Green Fee Price	Non Statutory	Per Year	990.00	1,050.00	6.1%
Twilight					
All player	Non Statutory	Unlimited	19.00	19.00	0.0%
Waste Services Application					
Residential and Commercial Garbage waste service 120L - New - Minimum	Non Statutory	Per Property	50.00	50.00	0.0%
Residential and Commercial Garbage waste service 240L - New	Non Statutory	Per Property	100.00	100.00	0.0%
Residential and Commercial Garbage - New Shared Garbage Bins	Non Statutory	Per Property	50.00	50.00	0.0%
Residential and Commercial Garbage - Additional Garbage 120L	Non Statutory	Per Bin	50.00	50.00	0.0%
Residential and Commercial Garbage - Additional Garbage 240L	Non Statutory	Per Bin	100.00	100.00	0.0%
Residential and Commercial Garbage - Upsize Garbage Bin	Non Statutory	Per Bin	100.00	100.00	0.0%
Residential and Commercial Garbage - Downsize Garbage Bin	Non Statutory	Per Bin			
Residential and Commercial Garbage - Exchange Shared 240L Garbage for 2 x 120L	Non Statutory	Per Exchange	100.00	100.00	0.0%
Garden Waste 120L - New	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste 240L - New	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste 120L - Additional	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste 240L - Additional	Non Statutory	Per Bin	20.00	20.00	0.0%
Garden Waste Downsize Bin	Non Statutory	Per Bin	20.00	20.00	0.0%
Transfer Station Fees					
Resident					
Boot load rubbish	Non Statutory	Cubic Metre	25.00	26.00	4.0%
Boot load green	Non Statutory	Cubic Metre	10.00	10.00	0.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	47.00	50.00	6.4%
S/Wagon green	Non Statutory	Cubic Metre	16.00	17.00	6.3%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Single Axle rubbish	Non Statutory	Cubic Metre	70.00	76.00	8.6%
Single Axle green	Non Statutory	Cubic Metre	26.00	26.00	0.0%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	145.00	155.00	6.9%
Tandem Trailer green	Non Statutory	Cubic Metre	50.00	52.00	4.0%
Cubic Metre rubbish	Non Statutory	Cubic Metre	91.00	97.00	6.6%
Cubic Metre green	Non Statutory	Cubic Metre	30.00	31.00	3.3%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	230.00	248.00	7.8%
Mattress	Non Statutory	Item	35.00	38.00	8.6%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	230.00	248.00	7.8%
Metal	Non Statutory	Cubic Metre			
Non Resident					
Boot load rubbish	Non Statutory	Cubic Metre	32.00	34.00	6.3%
Boot load green	Non Statutory	Cubic Metre	15.00	16.00	6.7%
S/Wagon rubbish	Non Statutory	Cubic Metre	59.00	62.00	5.1%
S/Wagon green	Non Statutory	Cubic Metre	31.00	34.00	9.7%
Single Axle rubbish	Non Statutory	Cubic Metre	96.00	101.00	5.2%
Single Axle green	Non Statutory	Cubic Metre	42.00	45.00	7.1%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	165.00	176.00	6.7%
Tandem Trailer green	Non Statutory	Cubic Metre	67.00	71.00	6.0%
Cubic Metre rubbish	Non Statutory	Cubic Metre	115.00	122.00	6.1%
Cubic Metre green	Non Statutory	Cubic Metre	44.00	47.00	6.8%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	230.00	248.00	7.8%
Mattress	Non Statutory	Item	44.00	47.00	6.8%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	230.00	248.00	7.8%
Metal	Non Statutory	Cubic Metre	22.00	23.00	4.5%
Infrastructure Services					
Signage Charges					
Writing Fee (Design & Fabrication)	Non Statutory	Per Sign	256.00	260.40	1.7%
Initial Permit Fee - 0-6 months	Non Statutory	Per Sign	128.00	130.20	1.7%
Initial Permit Fee - 6-9 months	Non Statutory	Per Sign	192.00	195.30	1.7%
Initial Permit Fee - 9-12 months	Non Statutory	Per Sign	256.00	260.40	1.7%
Annual Renewal Fee	Non Statutory	Per Sign	256.00	260.40	1.7%
Development Supervision Fees					
For works <\$16000	Non Statutory	Per application	542.00	551.40	1.7%
For works \$16000 to \$40000	Non Statutory	Per application	940.00	956.40	1.7%
For works >\$40000	Non Statutory	Per application	1,340.00	1,363.40	1.7%
Road Management Fees					
For works not on roadway shoulder or pathway For works <8.5 sq.m	Statutory	Per application	88.86	88.90	0.0%
For works on Local Road or Footpath (speed limit <50km/hr) For works <8.5 sq.m	Statutory	Per application	88.80	137.70	55.1%
For works on Local Road or Footpath (speed limit ≥50km/hr) For works <8.5 sq.m	Statutory	Per application	137.73	137.70	(0.0%)
For works on main roads or footpath For works <8.5 sq.m	Statutory	Per application	236.96	237.00	0.0%
For works not on roadway shoulder or pathway For works ≥8.5 sq.m	Statutory	Per application	348.04	348.00	(0.0%)
For works on Local Road or Footpath (speed limit <50km/hr) For works ≥8.5 sq.m	Statutory	Per application	348.04	348.00	(0.0%)
For works on Local Road or Footpath (speed limit ≥50km/hr) For works ≥8.5 sq.m	Statutory	Per application	638.31	638.30	(0.0%)
For works on main roads or footpath For works ≥8.5 sq.m	Statutory	Per application	639.79	639.80	0.0%
Roads and Drains Services					
Roads:					
A) Deep lift asphalt	Non Statutory	Per Square Metre	84.00	129.00	53.6%
B) Asphalt on concrete base	Non Statutory	Per Square Metre	32.00	46.00	43.8%
C) Full depth concrete	Non Statutory	Per Square Metre	224.00	255.00	13.8%
D) Industrial/Commercial vehicle crossings	Non Statutory	Per Square Metre	130.00	200.00	53.8%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
E) Asphalt on crushed rock base	Non Statutory	Per Square Metre	63.00	115.00	82.5%
F) Asphalt on macadam	Non Statutory	Per Square Metre	21.00	35.00	66.7%
G) Asphalt over pitchers	Non Statutory	Per Square Metre	21.00	35.00	66.7%
H) Bluestone Right of Way	Non Statutory	Per Square Metre	182.00	400.00	119.8%
Footpaths:					
A) Asphalt	Non Statutory	Per Square Metre	63.00	75.00	19.0%
B) 75mm to 125mm concrete	Non Statutory	Per Square Metre	32.00	165.00	415.6%
C) Granite Pavers, Toorak Road/ Chapel street	Non Statutory	Per Square Metre	224.00	410.00	83.0%
D) Concrete Pavers	Non Statutory	Per Square Metre	266.00	275.00	3.4%
E) Brick or Bluestone Pavers	Non Statutory	Per Square Metre	286.00	295.00	3.1%
Kerb & Channel:					
Concrete, bluestone pitchers, dish gutters and spoon drains, concrete kerb	Non Statutory	Per Metre	120.00	165.00	37.5%
Dressed Bluestone Kerb & Channel					
A) Replacement with new sawn bluestone	Non Statutory	Per Metre	260.00	400.00	53.8%
B) Replace with Existing sawn/dressed Bluestone	Non Statutory	Per Metre	156.00	350.00	124.4%
Roads and Drains					
Nature Strip	Non Statutory	Per Square Metre	32.00	50.00	56.3%
Residential Vehicle Crossing	Non Statutory	Per Square Metre	89.00	165.00	85.4%
Perambulator Crossing	Non Statutory	Whole	1,560.00	1,650.00	5.8%
Transport and Parking Services					
Parking Permits for each residential area:					
Resident Permits - Area A					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	98.00	102.00	4.1%
Resident Permits - Area B					
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	98.00	102.00	4.1%
Variable residential parking permit (transferable between vehicles) - 4th permit	Non Statutory	Per Vehicle	109.00	114.00	4.6%
Resident Permits - Area C					
Variable residential parking permit (transferable between vehicles) - 3	Non Statutory	Per Vehicle	98.00	102.00	4.1%
Variable residential parking permit (transferable between vehicles) - 4	Non Statutory	Per Vehicle	109.00	114.00	4.6%
Variable residential parking permit (transferable between vehicles) - 5	Non Statutory	Per Vehicle	140.00	152.00	8.6%
Resident Permits					
Replace lost variable permits	Non Statutory	Per Permit	98.00	102.00	4.1%
A resident may apply for a Temporary Permit for a specific period of up to one week for use by a visitor who is staying	Non Statutory	Per Vehicle	25.00	26.00	4.0%
A resident may apply for a Guest Permit for a specific period of up to one day for use gatherings and functions	Non Statutory	Per Vehicle	5.00	5.00	0.0%
Other Permits					
Permits for Trade Persons	Non Statutory	Per Vehicle	30.00	32.00	6.7%
Extension of Trades person Permits - Application Fee	Non Statutory	Per Vehicle	40.00	42.00	5.0%
Serviced Apartments	Non Statutory	Per Vehicle	135.00	141.00	4.4%
Special Permits for Medical Practitioners	Non Statutory	Per Vehicle	98.00	103.00	5.1%
Parking Bay Permits					
Chapel Street Car Park off St. Matthew's Way	Non Statutory	Per Month	160.00	160.00	0.0%
Parking Infringements (Set at Statutory Maximum)					
Infringements Court Fines - Registration	Statutory	Per Infringement	77.20	77.20	0.0%
Clause 2 & 3 Infringements	Statutory	Per Infringement	84.00	84.00	0.0%
Clause 4 Infringements	Statutory	Per Infringement	101.00	100.00	(1.0%)

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Clause 6 Infringements	Statutory	Per Infringement	169.00	167.00	(1.2%)
Tow Away fee	Non Statutory	Per Vehicle	465.00	450.00	(3.2%)
Private Car Parking Agreements					
Private Car Parking agreement fees - 1 to 6 bays	Non Statutory	Per agreement	250.00	265.00	6.0%
Private Car Parking agreement fees - 7 bays onwards	Non Statutory	Per agreement	360.00	375.00	4.2%
Other Fee					
PRN Fees	Statutory	Per agreement	26.30	25.80	(1.9%)
Car Parks					
Elizabeth St Car Park - Operator Managed					
Elizabeth St Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.40	1.60	14.3%
Elizabeth St Car Park - Operator Managed	Non Statutory	0.5-1hrs	2.90	3.10	6.9%
Elizabeth St Car Park - Operator Managed	Non Statutory	1-2 hrs	3.90	4.10	5.1%
Elizabeth St Car Park - Operator Managed	Non Statutory	2-3hrs	6.30	6.70	6.3%
Elizabeth St Car Park - Operator Managed	Non Statutory	3-4hrs	8.50	7.70	(9.4%)
Elizabeth St Car Park - Operator Managed	Non Statutory	4-5hrs	11.10	10.30	(7.2%)
Elizabeth St Car Park - Operator Managed	Non Statutory	5-6hrs	13.20	12.30	(6.8%)
Elizabeth St Car Park - Operator Managed	Non Statutory	6+hrs	17.80	14.40	(19.1%)
Elizabeth St Car Park - Operator Managed	Non Statutory	Early Bird <10am	10.80	12.30	13.9%
Elizabeth St Car Park - Operator Managed	Non Statutory	Non Market M+W	6.90	10.30	49.3%
Elizabeth St Car Park - Operator Managed	Non Statutory	Per Month	160.00	230.00	43.8%
King St Car Park - Operator Managed					
King St Car Park - Operator Managed	Non Statutory	0-1hrs	2.90	3.10	6.9%
King St Car Park - Operator Managed	Non Statutory	1-2hrs	5.80	4.10	(29.3%)
King St Car Park - Operator Managed	Non Statutory	2-3hrs	7.90	6.70	(15.2%)
King St Car Park - Operator Managed	Non Statutory	3-4hrs	10.30	7.70	(25.2%)
King St Car Park - Operator Managed	Non Statutory	4+hrs	12.50	14.40	15.2%
King St Car Park - Reserved	Non Statutory	Per Month	325.00	325.00	0.0%
King St Car Park - Unreserved	Non Statutory	Per Month	310.00	310.00	0.0%
MacFarlan St Car Park - Operator Managed					
MacFarlan St Car Park - Operator Managed	Non Statutory	0-1 hrs	2.90	3.10	6.9%
MacFarlan St Car Park - Operator Managed	Non Statutory	1-2hrs	5.40	5.70	5.6%
MacFarlan St Car Park - Operator Managed	Non Statutory	2-3hrs	7.40	7.80	5.4%
MacFarlan St Car Park - Operator Managed	Non Statutory	3-4hrs	8.50	8.90	4.7%
MacFarlan St Car Park - Operator Managed	Non Statutory	4+ hrs	9.60	10.10	5.2%
MacFarlan St Car Park - Operator Managed	Non Statutory	Early Bird	8.50	9.00	5.9%
MacFarlan St Car Park - Operator Managed	Non Statutory	Weekend	5.40	5.70	5.6%
MacFarlan St Car Park - Operator Managed	Non Statutory	Per Month	216.00	230.00	6.5%
Prahran Square Car Park - Operator Managed					
Prahran Square Car Park - Operator Managed	Non Statutory	0-2 hrs	1.00	No longer offered	100.0%
Prahran Square Car Park - Operator Managed	Non Statutory	0-0.5 hrs	-	1.60	100.0%
Prahran Square Car Park - Operator Managed	Non Statutory	0.5-1hrs	-	3.10	100.0%
Prahran Square Car Park - Operator Managed	Non Statutory	1-2 hrs	-	4.10	100.0%
Prahran Square Car Park - Operator Managed	Non Statutory	2-3hrs	6.30	6.70	6.3%
Prahran Square Car Park - Operator Managed	Non Statutory	3-4hrs	8.50	7.70	(9.4%)
Prahran Square Car Park - Operator Managed	Non Statutory	4-5hrs	11.10	10.30	(7.2%)
Prahran Square Car Park - Operator Managed	Non Statutory	5-6hrs	13.20	12.30	(6.8%)
Prahran Square Car Park - Operator Managed	Non Statutory	6+hrs	17.80	14.40	(19.1%)
Prahran Square Car Park - Operator Managed	Non Statutory	7+hrs	17.80	-	100.0%
Prahran Square Car Park - Operator Managed	Non Statutory	Early Bird <10am	6.90	10.30	49.3%
Prahran Square Car Park - Operator Managed	Non Statutory	Per Month	160.00	230.00	43.8%
Windsor Car Park - Ticket Machines					
Windsor Car Park - 1st 2 Hours	Non Statutory	Per Hour	1.80	1.90	5.6%
Windsor Car Park - 3+ Hours	Non Statutory	Per Hour	2.60	2.80	7.7%
Windsor Car park	Non Statutory	All Day	7.30	7.70	5.5%
Other Ticket Machine Car Parks					

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 1st 2 Hours	Non Statutory	Per Hour	-	1.90	100.0%
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 3+ Hours	Non Statutory	Per Hour	-	2.80	100.0%
Town Planning					
Fees for applications for permits under section 47 of the Planning and Environment Act 1987					
Regulation 9:					
Class 1: Use only	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
SINGLE DWELLINGS – to develop land for a single dwelling per lot or use and develop land for a single dwelling per					
Class 2: Less than \$10,000	Statutory	Per Application	204.90	199.90	(2.4%)
Class 3: \$10,001 - \$100,000	Statutory	Per Application	645.10	629.40	(2.4%)
Class 4: \$100,001 - \$500,000	Statutory	Per Application	1,320.70	1,288.50	(2.4%)
Class 5: \$500,001 - \$1,000,000	Statutory	Per Application	1,426.90	1,392.10	(2.4%)
Class 6: \$1,000,001 - \$2,000,000	Statutory	Per Application	1,533.20	1,495.80	(2.4%)
Class 12: \$2,000,001 - \$5,000,000	Statutory	Per Application	1,586.30	1,547.60	(2.4%)
VICSMART - application which meet the VicSmart criteria if the cost of development is:					
Class 7: Less than \$10,000	Statutory	Per Application	204.90	199.90	(2.4%)
Class 8: More than \$10,000	Statutory	Per Application	440.20	429.50	(2.4%)
Class 9: Subdivide of consolidate land	Statutory	Per Application	204.90	199.90	(2.4%)
Class 10: VicSmart application (other than 1 class 7, 8 or 9 permit) estimated cost of development is:	Statutory	Per Application	204.90	199.90	(2.4%)
Class 11: Less than \$100,000	Statutory	Per Application	1,176.50	1,147.80	(2.4%)
Class 12: \$100,001 - \$1,000,000	Statutory	Per Application	1,586.30	1,547.60	(2.4%)
Class 13: \$1,000,001 - \$5,000,000	Statutory	Per Application	3,499.00	3,413.70	(2.4%)
Class 14: \$5,000,001 - \$15,000,000	Statutory	Per Application	8,918.40	8,700.90	(2.4%)
Class 15: \$15,000,001 - \$50,000,000	Statutory	Per Application	26,299.80	25,658.30	(2.4%)
Class 16: More than \$50,000,000	Statutory	Per Application	58,086.90	57,670.10	(0.7%)
SUBDIVISION					
Class 17: To subdivide an existing building (other than a class 9 permit)	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 18: To subdivide land into two lots (other than a class 9 or class 16 permit)	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 19: To effect a realignment of a common boundary between lots or to consolidate two or more lots (other than a class 9 permit)	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 20: To subdivide land (other than a class 9, class 16, class 17 or class 18 permit) per 100 lots created	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 21: To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 22: A permit not otherwise provided for in the regulation	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Fees for applications for permits under section 72 of the Planning and Environment Act 1987					
Regulation 11:					
Class 1: Amendment to a permit to change the use of the land allowed by the permit or allow a new use of the land	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 2: Application to amend a permit (other than a permit to develop land for a single dwelling per lot, use & develop land for a single dwelling per lot, or to undertake development ancillary to the use of land for a single dwelling per lot) to: To change the statement of what the permit allows or To change any or all of the conditions	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
SINGLE DWELLINGS					
Class 3: Cost of additional development is \$10,000 or less	Statutory	Per Application	204.90	199.90	(2.4%)
Class 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Statutory	Per Application	645.10	629.40	(2.4%)
Class 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Statutory	Per Application	1,351.10	1,288.50	(4.6%)
Class 6: Cost of additional development is \$500,000 or more	Statutory	Per Application	1,426.90	1,392.10	(2.4%)

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
VICSMART - amendments to applications which meet the VicSmart criteria S72 & Secondary Consent):					
Class 7: Cost of additional development is \$10,000 or less	Statutory	Per Application	204.90	199.90	(2.4%)
Class 8: Cost of additional development is more than \$10,000	Statutory	Per Application	444.20	429.50	(3.3%)
Class 9: Amendment to a class 9 permit	Statutory	Per Application	204.90	199.90	(2.4%)
Class 10: Amendment to a class 10 permit	Statutory	Per Application	204.90	199.90	(2.4%)
OTHER DEVELOPMENT					
Class 11: Cost of additional development is \$100,000 or less	Statutory	Per Application	1,176.50	1,147.80	(2.4%)
Class 12: Cost of additional works is more than \$100,000 but not more than \$1,000,000	Statutory	Per Application	1,586.30	1,547.60	(2.4%)
Class 13: Cost of additional development is \$1,000,000 and above	Statutory	Per Application	3,499.00	3,413.70	(2.4%)
SUBDIVISION					
Class 14: Amendment to a class 17 permit	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 15: Amendment to a class 18 permit	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 16: Amendment to a class 19 permit	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 17: Amendment to a class 20 permit \$1,286.10 per 100 lots created	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 18: Amendment to a class 21 permit	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Class 19: Amendment to a class 22 permit	Statutory	Per Application	1,351.10	1,318.10	(2.4%)
Reg 8 - Recertification of a plan of subdivision:					
Recertification of a plan of subdivision	Statutory	Per Application	137.30	140.70	2.5%
Regulation 12 - Revised Plans - amend application after notice given S57A:					
a) The fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9	Statutory	Per Application	40% of the application fee	40% of the application fee	100.0%
b) The fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below	Statutory	Per Application	40% plus additional fee	40% plus additional fee	100.0%
c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit	Statutory	Per Application	The difference of original application class fee and amended class of permit	The difference of original application class fee and amended class of permit	100.0%
OTHER APPLICABLE FEES					
Reg 6 - Certification of a plan of subdivision	Statutory	Per Application/Per 100 lots	179.20	174.80	(2.5%)
Reg 7 - Certification of plan alteration (Alteration of a plan under section 10 (2) of the Act)	Statutory	Per Application	113.90	111.10	(2.5%)
Reg 15 - Certificates of Compliance (under S97N)	Statutory	Per Application	334.00	325.80	(2.5%)
Reg 16 - For an agreement to a proposal to amend or end an agreement under S173 of the Act	Statutory	Per Application	675.50	659.00	(2.4%)
Reg 18 - Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	Statutory	Per Application	334.00	325.80	(2.5%)
SINGLE DWELLINGS - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 3: Cost of additional development is \$10,000 or less	Non Statutory	Per Application	195.10	199.90	2.5%
SC 4: Cost of additional development is more than \$10,000 but not more than \$100,000	Non Statutory	Per Application	614.10	629.40	2.5%
SC 5: Cost of additional development is more than \$100,000 but not more than \$500,000	Non Statutory	Per Application	1,257.20	1,288.50	2.5%
SC 6: Cost of additional development is \$500,000 and above	Non Statutory	Per Application	1,358.30	1,392.10	2.5%
SC 13 - Cost of additional development is \$1,000,000 and above	Non Statutory	Per Application	3,330.70	3,413.70	2.5%
VICSMART - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 7: Cost of additional development is \$10,000 or less	Non Statutory	Per Application	195.10	199.90	2.5%
SC 8: Cost of additional development is more than \$10,000	Non Statutory	Per Application	419.10	429.50	2.5%
SC 9: to a class 9 permit	Non Statutory	Per Application	195.10	199.90	2.5%
SC 10: Amendment to a class 10 permit	Non Statutory	Per Application	195.10	199.90	2.5%
OTHER DEVELOPMENT - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 11: Cost of additional development is \$100,000 or less	Non Statutory	Per Application	1,119.90	1,147.80	2.5%
SC 12: Cost of additional development is more than \$100,000 but not more than \$1,000,000	Non Statutory	Per Application	1,510.10	1,547.60	2.5%
SC 13: Cost of additional development is \$1,000,000 and above	Non Statutory	Per Application	3,330.70	3,413.70	2.5%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
SUBDIVISION - Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 14: to a class 17 permit	Non Statutory	Per Application	1,286.10	1,318.10	2.5%
SC 15: to a class 18 permit	Non Statutory	Per Application	1,286.10	1,318.10	2.5%
SC 16: to a class 19 permit	Non Statutory	Per Application	1,286.10	1,318.10	2.5%
SC 17: to a class 20 permit per 100 lots created	Non Statutory	Per Application	1,286.10	1,318.10	2.5%
SC 18: to a class 21 permit	Non Statutory	Per Application	1,286.10	1,318.10	2.5%
Secondary Consent Request (Amendment to Approved Plans and Documentation)					
SC 19: to a Class 22 permit	Non Statutory	Per Application	1,286.10	1,318.10	2.5%
Planning Enquiry					
Single Dwelling					
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	125.00	125.00	0.0%
Other					
Fees for Written Response or File Search for access to or provision of Statutory Planning regulatory information	Non Statutory	Per Rateable Property	175.00	175.00	0.0%
Planning Register					
On request custom copy of planning register data	Non Statutory	Per Month	100.00	100.00	0.0%
On request custom copy of planning register data	Non Statutory	Per Year	1,000.00	1,000.00	0.0%
Report and Consent for Demolition					
Fee for S29B response	Statutory	Per Rateable Property	87.30	85.20	(2.4%)
Advertising Fees					
General Admin Charge	Non Statutory	Per Application	125.00	125.00	0.0%
Sign on Site (includes installation and removal)	Non Statutory	Per Application	-	155.00	100.0%
Additional Sign on Site	Non Statutory	Per Application	35.00	35.00	0.0%
Extra Letters	Non Statutory	Per Application	6.00	6.00	0.0%
Extension of Time					
VicSmart	Non Statutory	Per Application	100.00	100.00	0.0%
Single Residential	Non Statutory	Per Application	300.00	300.00	0.0%
Subdivision	Non Statutory	Per Application	500.00	500.00	0.0%
Other - less than \$5,000,000	Non Statutory	Per Application	600.00	600.00	0.0%
Other - more than \$5,000,000	Non Statutory	Per Application	850.00	800.00	(5.9%)
Reproduction Service					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.00	0.0%
A2 copies	Non Statutory	Per Copy	10.00	10.00	0.0%
Tree work permit					
Significant tree pruning permit	Non Statutory	Per Application	75.00	75.00	0.0%
Significant tree removal permit	Non Statutory	Per Application	100.00	100.00	0.0%
Liveability and Compliance					
Footpath Trading Permit					
Real Estate Agents pointer boards	Non Statutory	Per 10 Signs	670.00	714.00	6.6%
Advertising Business sign	Non Statutory	Per sign	297.00	316.00	6.4%
Table and Chairs (Busy Areas)	Non Statutory	Per Square Metre	260.00	-	100.0%
Table and Chairs (Other Areas)	Non Statutory	Per Square Metre	130.00	-	100.0%
Busking	Non Statutory	Per Busker	52.00	55.00	5.8%
Goods on footpath (Busy Areas)	Non Statutory	Per Square Metre	260.00	-	100.0%
Goods on footpath (Other Areas)	Non Statutory	Per Square Metre	130.00	-	100.0%
Footpath Trading (Dining)					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per item	-	500.00	100.0%
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per item	-	1,000.00	100.0%
Large frontage business 8m-12m wide (Busy Areas)	Non Statutory	Per item	-	1,500.00	100.0%
Additional frontage fee 4m wide (Busy Areas)	Non Statutory	Per item	-	1,500.00	100.0%
Small frontage business up to 4m wide (Other Areas)	Non Statutory	Per item	-	250.00	100.0%
Medium frontage business up to 4m wide (Other Areas)	Non Statutory	Per item	-	500.00	100.0%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Large frontage business 4m wide (Other Areas)	Non Statutory	Per item	-	750.00	100.0%
Additional frontage fee 4m wide (Other Areas)	Non Statutory	Per item	-	750.00	100.0%
Extended area dining permit	Non Statutory	Per item	-	25% of existing fee	100.0%
Roadside dining permit	Non Statutory	Per item	-	3,900.00	100.0%
Footpath Trading (Goods)					
Small frontage business up to 4m wide frontage (Busy Areas)	Non Statutory	Per item	-	250.00	
Medium frontage business 4m-8m (Busy Areas)	Non Statutory	Per item	-	500.00	100.0%
Large frontage business 8m-12m wide (Busy Areas)	Non Statutory	Per item	-	750.00	100.0%
Additional frontage fee 4m wide (Busy areas)	Non Statutory	Per item	-	750.00	100.0%
Small frontage business up to 4m wide frontage (Other Areas)	Non Statutory	Per item	-	125.00	100.0%
Medium frontage business up to 4m wide (Other Areas)	Non Statutory	Per item	-	250.00	100.0%
Large frontage business 8m-12m wide (Other Areas)	Non Statutory	Per item	-	375.00	100.0%
Additional frontage fee - 4m wide (Other Areas)	Non Statutory	Per item	-	375.00	100.0%
Sale of Local Law Booklet	Non Statutory	Booklet	20.00	20.00	0.0%
Footpath Trading Application fee	Non Statutory	Per Application	66.00	70.00	6.1%
Footpath Trading Application fee (Extended Outdoor Dining)	Non Statutory	Per Application	66.00	70.00	6.1%
Building Compliance					
Application Fees					
Skip Bins 3 days	Non Statutory	Per Application	64.00	68.00	6.3%
Skip Bins 4-7 days	Non Statutory	Per Application	79.00	84.00	6.3%
Skip Bin 8-30 days	Non Statutory	Per Application	188.00	200.00	6.4%
Road Occupation/ Hoarding - fast track application fee	Non Statutory	Per Application	-	100.00	100.0%
Vehicle Crossing - fast track application fee	Non Statutory	Per Application	-	300.00	100.0%
Road Asset Protection - fast track inspection fee	Non Statutory	Per Application	-	500.00	100.0%
Road Asset Protection permit fee (dual occupancy)	Non Statutory	Per Application	-	1,000.00	100.0%
Road Asset Protection permit fee (multi-unit development)	Non Statutory	Per Application	-	2,000.00	100.0%
Crane or Lifting Device	Non Statutory	Per Application	240.00	240.00	0.0%
Works Zone Commercial	Non Statutory	Per Application	4,770.00	5,085.00	6.6%
Out of Hours	Non Statutory	Per Application	198.00	211.00	6.6%
Vehicle Crossing (Subject to change in Jun2020)	Statutory	Per Application	348.00	348.00	0.0%
Road Opening (Subject to change in Jun2020)	Statutory	Per Application	137.70	137.70	0.0%
Road Occupation	Non Statutory	Per Application	172.00	224.00	30.2%
Work Zone Dual occupancy	Non Statutory	Per application	2,282.00	2,433.00	6.6%
Work Zone Single dwelling	Non Statutory	Per application	798.00	851.00	6.6%
Hoardings	Non Statutory	Per Application	172.00	184.00	7.0%
Hoarding plus Area Fee	Non Statutory	Per Application	598.00	638.00	6.7%
Temporary Vehicle Crossings (Subject to change in Jun2020)	Statutory	Per Application	137.70	137.70	0.0%
Road Asset Protection Bond Inspection Fees (RAP)	Non Statutory	Per Application	238.00	254.00	6.7%
Night club queues	Non Statutory	Per Application	228.00	243.00	6.6%
Works Zone Admin Fee	Non Statutory	Per Application	100.00	102.00	2.0%
Municipal Building Surveyor's Office					
Report and Consent Application Fees					
Projections beyond street alignment - Reg 109	Statutory	Per Item	290.42	290.42	0.0%
Building above or below certain public facilities - Reg 134	Statutory	Per Item	290.42	290.42	0.0%
Mast, pole, aerial, antenna, chimney flue or other service pipe - Reg 97	Statutory	Per Item	290.42	290.42	0.0%
A fence within 9 M of an intersection - Reg 92	Statutory	Per Item	290.42	290.42	0.0%
Appurtenant Class 10 buildings - Reg 87	Statutory	Per Item	290.42	290.42	0.0%
Consent Single Dwelling and outbuilding - Reg 73	Statutory	Per Item	290.42	290.42	0.0%
Consent Fence design - Reg 88	Statutory	Per Item	290.42	290.42	0.0%
Precautions over a street - Reg 116	Statutory	Per Item	294.71	294.71	0.0%
Precautions over a street - Reg 116	Statutory	Per Item	287.56	294.71	2.5%
Point of discharge of storm water - Reg 133	Statutory	Per Item	290.42	141.18	(51.4%)
Construction of buildings on land liable to flooding - Reg 153	Statutory	Per Item	290.42	290.42	0.0%
Building on designated land - Reg 154	Statutory	Per Item	290.42	290.42	0.0%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Building Information Reg 52	Statutory	Per Application	47.24	47.24	0.0%
Building Information - Priority	Non Statutory	Per Application	117.24	120.00	2.4%
Building over an easement vested in Council - Reg 130	Non Statutory	Per Item	392.00	418.00	6.6%
Building over an easement additional costs - Sec. 173	Non Statutory	Per Application	2,500.00	2,664.00	6.6%
Advertising Fee - Consent Reports	Non Statutory	Per Application	-	204.00	100.0%
Lapsed Building Permit Final Inspection					
Final inspection fee on lapsed building permit	Non Statutory	Per Inspection	502.00	512.00	2.0%
Notification Fees					
Proposed laneway closure				200.00	
Plan Search					
Permit or Certificate Search	Non Statutory	Per Item	47.24	47.24	0.0%
Plan Search for design detail (dwelling))	Non Statutory	Per Item	160.00	174.00	8.8%
Plan Search for design detail (multi-unit/commercial)	Non Statutory	Per Item	228.00	243.00	6.6%
Building Permit Lodgement					
Lodgement Fee - Reg 45	Statutory	Per Application	121.88	121.88	0.0%
Fences					
Minimum fee	Non Statutory	Per Application	846.00	846.00	0.0%
Carports					
Minimum fee	Non Statutory	Per Application	888.00	888.00	0.0%
Demolitions					
Minimum fee	Non Statutory	Per Application	1,630.00	1,703.00	4.5%
Additional Storey - for buildings over 2 storeys	Non Statutory	Per Storey	888.00	928.00	4.5%
Dwelling Additions					
Minimum fee (cost of works up to \$10,000)	Non Statutory	Per Application	800.00	816.00	2.0%
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	1,662.00	1,737.00	4.5%
Minimum fee (cost of works over \$50,000)	Non Statutory	Per Application	1,907.00	1,993.00	4.5%
New Dwelling					
Minimum fee	Non Statutory	Per Application	3,213.00	3,358.00	4.5%
Commercial Work					
Minimum fee (cost of works up to \$20,000)	Non Statutory	Per Application	0.00	2,170.00	100.0%
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	3,177.00	3,320.00	4.5%
Minimum fee (cost of works over \$50,000)	Non Statutory	Per Application	3,605.00	3,767.00	4.5%
Occupancy Permits					
Class 1 (Division 2)	Non Statutory	Per Permit	502.00	525.00	4.6%
Other Classes excl. Division 2	Non Statutory	Per Permit	789.00	825.00	4.6%
Places of Public Entertain (minimum) incl. Division 2	Non Statutory	Per Application	1,432.00	1,496.00	4.5%
Subdivision report					
Subdivision of Existing Buildings Report (minimum)	Non Statutory	Per Application	1,839.00	1,876.00	2.0%
Pool Registration fees					
Swimming pool and spa registration	Statutory	Per Inspection	31.84	31.85	0.0%
Plan search fee - pool and spas	Statutory	Per Search	47.24	47.25	0.0%
Lodgement fee for the certificate of compliance - pool and spas	Statutory	Per Lodgement	20.00	20.00	0.0%
Non compliance fee - pools and spas certification	Statutory	Per Lodgement	385.00	385.00	0.0%
Swimming pool and spa certification consulting	Non Statutory	Per Application	-	850.00	100.0%
Food and Health Act Registrations					
Food Act Premises					
Class 1 Premises	Statutory	Per Application	675.00	675.00	0.0%
Class 2 Premises	Statutory	Per Application	655.00	655.00	0.0%
Class 3 Premises	Statutory	Per Application	595.00	595.00	0.0%
Additional employees over 5	Statutory	Per Employee >5	30.00	30.00	0.0%
Up to Maximum fee	Statutory	Various	3,300.00	3,300.00	0.0%
Plans Assessment Fee	Non Statutory	Per Application	135.00	138.00	2.2%
Transfer fee (Class 1)	Statutory	Per Application	337.00	337.00	0.0%
Transfer fee (Class 2)	Statutory	Per Application	327.00	327.00	0.0%
Transfer fee (Class 3)	Statutory	Per Application	297.00	297.00	0.0%
Temporary Food Premises Registration - Commercial Class 2	Statutory	Per Application	640.00	640.00	0.0%
Temporary Food Premises Class 2 - Registration for 2 days maximum	Statutory	Per Application	86.00	86.00	0.0%
Temporary Food Premises Registration - Commercial Class 3	Statutory	Per Application	580.00	580.00	0.0%
Temporary Food Premises Class 3 - Registration for 2 days maximum	Statutory	Per Application	64.00	64.00	0.0%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Community Clubs	Statutory	Per Application	85.00	85.00	0.0%
Home Based Food Business Class 2 (operating not more than 3 days/week)	Non Statutory	Per Request	365.00	370.00	1.4%
Home Based Food Business Class 3 (operating not more than 3 days/week)	Non Statutory	Per Request	312.00	317.00	1.6%
Bed and Breakfast (Continental Breakfast only - Class 3) specific to prescribed accommodation	Non Statutory	Per Request	310.00	315.00	1.6%
Public Health and Wellbeing Act Premises					
Prescribed accommodation	Statutory	Per Application	385.00	385.00	0.0%
Each extra apartment	Statutory	Per Application	50.00	50.00	0.0%
Maximum fee	Statutory	Per Application	3,800.00	3,800.00	0.0%
Infringements - per Penalty Unit	Statutory	Penalty Unit	161.19	161.19	0.0%
Property Enquiry/Inspection Fee (Food Act & PHWA)	Non Statutory	Per Application	230.00	234.00	1.7%
Food/Health Certificate reprint fee	Non Statutory	Per Application	50.00	50.00	0.0%
Follow up inspection fee (for premises that exceed two follow up inspections per year)	Non Statutory	Per Request	230.00	235.00	2.2%
Hairdresser/beauty parlour/skin pen					
Hair and Beauty Category 2 (Health and Beauty)	Statutory	Per Application	315.00	315.00	0.0%
Hair and Beauty Category 1 (Skin Penetration/Colonic Irrigation)	Statutory	Per Application	390.00	390.00	0.0%
Hair and Beauty Category 3 ongoing fee (Hairdressers/Make Up only)	Statutory	Per Application	325.00	325.00	0.0%
Transfer fee (Beauty Therapy - Low Risk)	Statutory	Per Application	155.00	155.00	0.0%
Transfer fee (Beauty Therapy - High Risk)	Statutory	Per Application	200.00	200.00	0.0%
Plans Assessment fee	Non Statutory	Per Application	70.00	71.00	1.4%
Septic Tank (grey water retention) Application & Approval	Statutory	Per Application	190.00	190.00	0.0%
Animal Management					
Application for Registration of Dog or Cat					
Initial registration fee - adopted animal from not-for-profit animal welfare organisation	Statutory	Per Animal	5.00	5.00	0.0%
Trained Dog	Statutory	Per Animal	64.00	67.00	4.7%
Working Dog	Statutory	Per Animal	64.00	67.00	4.7%
Dog - over ten years of age	Statutory	Per Animal	64.00	67.00	4.7%
Cat - over ten years old	Statutory	Per Animal	64.00	67.00	4.7%
Domestic Animal Business or Applicable Organisation	Statutory	Per Application	275.00	287.50	4.5%
Unsterilised Dog	Statutory	Per Animal	196.00	205.00	4.6%
Sterilised Dog	Statutory	Per Animal	64.50	67.00	3.9%
Unsterilised Cat	Statutory	Per Animal	-	134.00	100.0%
Sterilised Cat	Statutory	Per Animal	40.50	42.50	4.9%
Application of Registration of Dangerous Dog	Statutory	Per Animal	359.00	359.00	0.0%
Application of Registration of Menacing Dog	Statutory	Per Animal	307.50	307.50	0.0%
Pensioner					
Unsterilised Dog	Statutory	Per Animal	97.50	101.50	4.1%
Sterilised Dog	Statutory	Per Animal	32.00	33.50	4.7%
Unsterilised Cat	Statutory	Per Animal	-	67.00	100.0%
Sterilised Cat	Statutory	Per Animal	20.00	21.00	5.0%
Pound release fees					
Pound Release Fee Dogs	Non Statutory	Per Animal	140.00	146.00	4.3%
Pound Release fee Cats	Non Statutory	Per Animal	140.00	146.00	4.3%
Daily Animal Boarding Fee	Non Statutory	Per Animal	-	13.04	100.0%
Extra Animal Permit	Non Statutory	Per Application	95.00	99.00	4.2%
Brass Dog Tag	Non Statutory	Per Tag	-	5.00	100.0%
Stallholder Fees					
Non-Stonnington Resident / Business					
Stallholder Fees - 3m x 3m Marquee	Non Statutory	Fee	205.00	205.00	0.0%
Stallholder Fees - 6m x 3m Marquee	Non Statutory	Fee	410.00	410.00	0.0%
Event/Festival Site Fees					
Food/Beverage Site Fee	Non Statutory	Fee	205.00	205.00	0.0%
Food/Beverage Site Fee + 3m x 3m Marquee	Non Statutory	Fee	410.00	410.00	0.0%
Filming Permits					

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Film Crew Permit - Car	Non Statutory	Per Car	30.00	30.00	0.0%
Film Crew Permit - Truck	Non Statutory	Per Truck	70.00	70.00	0.0%
Filming - Daily	Non Statutory	Per Day	1,045.00	1,045.00	0.0%
Filming - Up to 4 Hours	Non Statutory	Up to 4 hours	485.00	485.00	0.0%
Filming/photographs - Unit Base	Non Statutory	Per Day	490.00	490.00	0.0%
Still Photography - Daily	Non Statutory	Per Day	390.00	390.00	0.0%
Still Photography - Up to 4 Hours	Non Statutory	Up to 4 hours	220.00	220.00	0.0%
On Street - Car Parking Permits - Car - Community Rate	Non Statutory	Per Day	30.00	30.00	0.0%
On Street - Car Parking Permits - Truck - Community Rate	Non Statutory	Per Day	70.00	70.00	0.0%
On Street - Car Parking Permits - Car - Commercial Rate	Non Statutory	Per Day	55.00	55.00	0.0%
On Street - Car Parking Permits - Truck - Commercial Rate	Non Statutory	Per Day	140.00	140.00	0.0%
Event Application Administration Fee	Non Statutory	Per Application	60.00	60.00	0.0%
Prahran Square					
Centre Square (North)					
Public Community	Non Statutory	Half Day (4-6 Hours)	-	178.75	100.0%
Public Community	Non Statutory	Per Day (6+ Hours)	-	357.50	100.0%
Public Commercial	Non Statutory	Half Day (4-6 Hours)	-	357.50	100.0%
Public Commercial	Non Statutory	Per Day (6+ Hours)	-	715.00	100.0%
Private Community	Non Statutory	Half Day (4-6 Hours)	-	893.75	100.0%
Private Community	Non Statutory	Per Day (6+ Hours)	-	1,787.50	100.0%
Private Commercial	Non Statutory	Half Day (4-6 Hours)	-	893.75	100.0%
Private Commercial	Non Statutory	Per Day (6+ Hours)	-	1,787.50	100.0%
Centre Square (South)					
Public Community	Non Statutory	Half Day (4-6 Hours)	-	178.75	100.0%
Public Community	Non Statutory	Per Day (6+ Hours)	-	357.50	100.0%
Public Commercial	Non Statutory	Half Day (4-6 Hours)	-	357.50	100.0%
Public Commercial	Non Statutory	Per Day (6+ Hours)	-	715.00	100.0%
Private Community	Non Statutory	Half Day (4-6 Hours)	-	893.75	100.0%
Private Community	Non Statutory	Per Day (6+ Hours)	-	1,787.50	100.0%
Private Commercial	Non Statutory	Half Day (4-6 Hours)	-	893.75	100.0%
Private Commercial	Non Statutory	Per Day (6+ Hours)	-	1,787.50	100.0%
The Lawn					
Public Community	Non Statutory	Half Day (4-6 Hours)	-	247.50	100.0%
Public Community	Non Statutory	Per Day (6+ Hours)	-	495.00	100.0%
Public Commercial	Non Statutory	Half Day (4-6 Hours)	-	495.00	100.0%
Public Commercial	Non Statutory	Per Day (6+ Hours)	-	990.00	100.0%
Private Community	Non Statutory	Half Day (4-6 Hours)	-	2,475.00	100.0%
Private Community	Non Statutory	Per Day (6+ Hours)	-	4,950.00	100.0%
Private Commercial	Non Statutory	Half Day (4-6 Hours)	-	2,475.00	100.0%
Private Commercial	Non Statutory	Per Day (6+ Hours)	-	4,950.00	100.0%
The Terrace					
Public Community	Non Statutory	Half Day (4-6 Hours)	-	123.75	100.0%
Public Community	Non Statutory	Per Day (6+ Hours)	-	247.50	100.0%
Public Commercial	Non Statutory	Half Day (4-6 Hours)	-	247.50	100.0%
Public Commercial	Non Statutory	Per Day (6+ Hours)	-	495.00	100.0%
Private Community	Non Statutory	Half Day (4-6 Hours)	-	1,237.50	100.0%
Private Community	Non Statutory	Per Day (6+ Hours)	-	2,475.00	100.0%
Private Commercial	Non Statutory	Half Day (4-6 Hours)	-	1,237.50	100.0%
Private Commercial	Non Statutory	Per Day (6+ Hours)	-	2,475.00	100.0%
Wedding Function	Non Statutory	Per Booking	-	402.60	100.0%
Services					
Security Guard	Non Statutory	Per Hour	-	44.00	100.0%
Venue Officer	Non Statutory	Per Hour	-	44.00	100.0%
Bollard Removal	Non Statutory	Flat Rate	-	55.00	100.0%
Equipment Hire					
Water Feature	Non Statutory	Per Booking	-	55.00	100.0%
Additional Waste Bin	Non Statutory	Per Bin	-	18.15	100.0%
PS Market Cart	Non Statutory	Per Booking	-	110.00	100.0%
Outdoor A3 A Frame	Non Statutory	Per Booking	-	55.00	100.0%
Other Fees					

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Application Fee	Non Statutory	Per Booking	-	66.00	100.0%
Amendment to Approval	Non Statutory	Per Booking	-	55.00	100.0%
Late Documentation	Non Statutory	Per Booking	-	110.00	100.0%
Function Venues					
Functions on Chapel					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	562.75	562.75	0.0%
	Non Statutory	Per Day (6+ Hours)	937.95	937.95	0.0%
	Non Statutory	Additional Hour	158.45	158.45	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	865.80	865.80	0.0%
	Non Statutory	Per Day (6+ Hours)	1,443.00	1,443.00	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	865.80	865.80	0.0%
	Non Statutory	Per Day (6+ Hours)	1,443.00	1,443.00	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,332.00	1,332.00	0.0%
	Non Statutory	Per Day (6+ Hours)	2,220.00	2,220.00	0.0%
	Non Statutory	Additional Hour	375.00	375.00	0.0%
Malvern Town Hall - Banquet Hall					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	367.60	367.60	0.0%
	Non Statutory	Per Day (6+ Hours)	612.65	612.65	0.0%
	Non Statutory	Additional Hour	158.45	158.45	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	565.50	565.50	0.0%
	Non Statutory	Per Day (6+ Hours)	942.50	942.50	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	565.50	565.50	0.0%
	Non Statutory	Per Day (6+ Hours)	942.50	942.50	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	870.00	870.00	0.0%
	Non Statutory	Per Day (6+ Hours)	1,450.00	1,450.00	0.0%
	Non Statutory	Additional Hour	375.00	375.00	0.0%
Malvern Town Hall - Main Hall					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	796.00	796.00	0.0%
	Non Statutory	Per Day (6+ Hours)	1,326.65	1,326.65	0.0%
	Non Statutory	Additional Hour	158.45	158.45	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	1,224.60	1,224.60	0.0%
	Non Statutory	Per Day (6+ Hours)	2,041.00	2,041.00	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,224.60	1,224.60	0.0%
	Non Statutory	Per Day (6+ Hours)	2,041.00	2,041.00	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	1,884.00	1,884.00	0.0%
	Non Statutory	Per Day (6+ Hours)	3,140.00	3,140.00	0.0%
	Non Statutory	Additional Hour	375.00	375.00	0.0%
Malvern Town Hall - Upper Foyer					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	185.05	185.00	(0.0%)
	Non Statutory	Per Day (6+ Hours)	308.45	308.45	0.0%
	Non Statutory	Additional Hour	158.45	158.45	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	284.70	287.70	1.1%
	Non Statutory	Per Day (6+ Hours)	474.50	474.50	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	284.70	284.70	0.0%
	Non Statutory	Per Day (6+ Hours)	474.50	474.50	0.0%
	Non Statutory	Additional Hour	243.75	243.75	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	438.00	438.00	0.0%
	Non Statutory	Per Day (6+ Hours)	730.00	375.00	(48.6%)
	Non Statutory	Additional Hour	375.00	120.00	(68.0%)
Commercial Kitchens					
Located at Functions on Chapel, Malvern Town Hall, Phoenix Park Community Centre and Prahran RSL					
Not for Profit - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	50.70	50.70	0.0%

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
	Non Statutory	Per Day (6+ Hours)	84.50	84.50	0.0%
	Non Statutory	Additional Hour	42.25	42.25	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Half Day (4-6 Hours)	78.00	78.00	0.0%
	Non Statutory	Per Day (6+ Hours)	130.00	130.00	0.0%
	Non Statutory	Additional Hour	65.00	65.00	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	78.00	78.00	0.0%
	Non Statutory	Per Day (6+ Hours)	130.00	130.00	0.0%
	Non Statutory	Additional Hour	65.00	65.00	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Half Day (4-6 Hours)	120.00	120.00	0.0%
	Non Statutory	Per Day (6+ Hours)	200.00	200.00	0.0%
	Non Statutory	Additional Hour	100.00	100.00	0.0%
Non-Serviced Meeting Rooms					
Phoenix Park Community Centre Meeting Rooms 1 & 2/3, Phoenix Park RSL Meeting Room					
Toorak South Yarra Library, Malvern Library, Phoenix Park Library and Prahran Library Meeting Rooms, Grattan					
Not for Profit - Monday - Sunday	Non Statutory	Per Hour	22.75	22.75	0.0%
	Non Statutory	Half Day (4-6 Hours)	86.45	86.45	0.0%
	Non Statutory	Per Day (6+ Hours)	126.95	126.95	0.0%
	Non Statutory	Additional Hour	39.00	39.00	0.0%
Private / Commercial - Monday - Sunday	Non Statutory	Per Hour	35.00	35.00	0.0%
	Non Statutory	Half Day (4-6 Hours)	133.00	133.00	0.0%
	Non Statutory	Per Day (6+ Hours)	195.30	195.30	0.0%
	Non Statutory	Additional Hour	60.00	60.00	0.0%
Non-Serviced Multipurpose Spaces					
Phoenix Park, Grattan Gardens Community Centre Activity Room, multipurpose room, balcony dining room and Downstairs Kitchen					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	29.60	29.60	0.0%
	Non Statutory	Half Day (4-6 Hours)	112.40	112.40	0.0%
	Non Statutory	Per Day (6+ Hours)	165.05	165.05	0.0%
	Non Statutory	Additional Hour	52.80	52.80	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	45.50	45.50	0.0%
	Non Statutory	Half Day (4-6 Hours)	172.90	172.90	0.0%
	Non Statutory	Per Day (6+ Hours)	253.90	253.90	0.0%
	Non Statutory	Additional Hour	81.25	81.25	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	45.50	45.50	0.0%
	Non Statutory	4 Hour Pkg	154.70	154.70	0.0%
	Non Statutory	Per Day (6+ Hours)	253.90	253.90	0.0%
	Non Statutory	Additional Hour	81.25	81.25	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	70.00	70.00	0.0%
	Non Statutory	4 Hour Pkg	238.00	238.00	0.0%
	Non Statutory	Per Day (6+ Hours)	390.60	390.60	0.0%
	Non Statutory	Additional Hour	125.00	125.00	0.0%
TH King Sports Pavilion and Environmental Centre, Orrong Romanis Recreation Centre Program Room, Harold Holt Meeting Room					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	29.60	29.60	0.0%
	Non Statutory	Half Day (4-6 Hours)	112.40	112.40	0.0%
	Non Statutory	Per Day (6+ Hours)	165.05	165.05	0.0%
	Non Statutory	Additional Hour	52.80	52.80	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	45.50	45.50	0.0%
	Non Statutory	Half Day (4-6 Hours)	172.90	172.90	0.0%
	Non Statutory	Per Day (6+ Hours)	253.90	253.90	0.0%
	Non Statutory	Additional Hour	81.25	81.25	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	45.50	45.50	0.0%
	Non Statutory	Half Day (4-6 Hours)	172.90	172.90	0.0%
	Non Statutory	Per Day (6+ Hours)	253.90	253.90	0.0%
	Non Statutory	Additional Hour	81.25	81.25	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	70.00	70.00	0.0%
	Non Statutory	Half Day (4-6 Hours)	266.00	266.00	0.0%
	Non Statutory	Per Day (6+ Hours)	390.60	390.60	0.0%
	Non Statutory	Additional Hour	125.00	125.00	0.0%
Non-Serviced Community Halls					

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Phoenix Park Community Hall/Indoor Court, Prahran RSL Memorial Hall, Grattan Gardens Community Centre					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	38.05	38.05	0.0%
	Non Statutory	Half Day (4-6 Hours)	144.50	144.50	0.0%
	Non Statutory	Per Day (6+ Hours)	212.20	212.20	0.0%
	Non Statutory	Additional Hour	52.80	52.80	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	58.50	58.50	0.0%
	Non Statutory	Half Day (4-6 Hours)	222.30	222.30	0.0%
	Non Statutory	Per Day (6+ Hours)	326.45	326.45	0.0%
	Non Statutory	Additional Hour	81.25	81.25	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	58.50	58.50	0.0%
	Non Statutory	Half Day (4-6 Hours)	222.30	222.30	0.0%
	Non Statutory	Per Day (6+ Hours)	326.45	326.45	0.0%
	Non Statutory	Additional Hour	81.25	81.25	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	90.00	90.00	0.0%
	Non Statutory	Half Day (4-6 Hours)	342.00	342.00	0.0%
	Non Statutory	Per Day (6+ Hours)	502.20	502.20	0.0%
	Non Statutory	Additional Hour	125.00	125.00	0.0%
Other Non-Serviced Community Spaces					
Malvern Community Art Centre					
Not for Profit - Monday - Thursday	Non Statutory	Per Hour	22.20	22.20	0.0%
	Non Statutory	Half Day (4-6 Hours)	84.30	84.30	0.0%
	Non Statutory	Per Day (6+ Hours)	123.75	123.80	0.0%
	Non Statutory	Additional Hour	39.60	39.60	0.0%
Private / Commercial - Monday - Thursday	Non Statutory	Per Hour	34.15	34.15	0.0%
	Non Statutory	Half Day (4-6 Hours)	129.70	129.70	0.0%
	Non Statutory	Per Day (6+ Hours)	190.40	190.40	0.0%
	Non Statutory	Additional Hour	60.95	60.95	0.0%
Not for Profit - Friday - Sunday	Non Statutory	Per Hour	34.15	34.15	0.0%
	Non Statutory	Half Day (4-6 Hours)	129.70	129.70	0.0%
	Non Statutory	Per Day (6+ Hours)	190.40	190.40	0.0%
	Non Statutory	Additional Hour	60.95	60.95	0.0%
Private / Commercial - Friday - Sunday	Non Statutory	Per Hour	52.50	52.50	0.0%
	Non Statutory	Half Day (4-6 Hours)	199.50	199.50	0.0%
	Non Statutory	Per Day (6+ Hours)	292.50	292.95	0.2%
	Non Statutory	Additional Hour	292.50	292.95	0.2%
Galleries					
Northbrook Gallery					
Not for Profit - Monday - Sunday	Non Statutory	Per Day	65.00	65.00	0.0%
Private / Commercial - Monday - Sunday	Non Statutory	Per Day	100.00	100.00	0.0%
Civic Serviced Meeting Rooms					
311 Meeting Rooms 2.1 & 2.2, 311 Meeting Room G3, Malvern Town Hall Dining Room, Council Chamber					
Not for Profit - Monday - Friday 5-10pm	Non Statutory	Per Hour	52.00	52.00	0.0%
	Non Statutory	Half Day (4-6 Hours)	197.60	197.60	0.0%
Commercial / Private - Monday - Friday 5-10pm	Non Statutory	Per Hour	80.00	80.00	0.0%
	Non Statutory	Half Day (4-6 Hours)	304.00	304.00	0.0%
Not for Profit - Saturday - Sunday	Non Statutory	Per Day (6+ Hours)	391.75	391.75	0.0%
Commercial / Private - Saturday - Sunday	Non Statutory	Per Day (6+ Hours)	602.65	602.65	0.0%
Other Related Fees and Charges					
Bonds					
Security Bond - Function Venues Low Risk	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Security Bond - All Other Facilities	Non Statutory	Per Booking	200.00	200.00	0.0%
Security Bond - Medium Risk	Non Statutory	Per Booking	2,000.00	2,000.00	0.0%
Security Bond - High Risk (based on risk assessment)	Non Statutory	Per Booking	4000.00 to 5000.00	4000.00 to 5000.00	100.0%
High Risk Bond - 18th & 21st Birthday Parties and High Risk Activities	Non Statutory	Per Booking	3,000.00	3,000.00	0.0%
Equipment Hire					

Draft 2021/22 Fees and Charges schedule

Fee Description	Fee Type	Unit of Measure	2020-21 (Inc GST) \$	Draft 2021-22 (Inc GST) \$	% Change
Chair Covers	Non Statutory	Per Item	4.50	4.70	4.4%
Tablecloths (flat or round)	Non Statutory	Per Item	16.00	16.40	2.5%
Tablecloths (boxed)	Non Statutory	Per Item	22.00	22.55	2.5%
Portable Stage	Non Statutory	Per Item	450.00	450.00	0.0%
Serving Bar	Non Statutory	Per Section	170.00	220.00	29.4%
Chair Sashes	Non Statutory	Per Item	1.50	1.50	0.0%
Services (full cost recovery)					
Public Liability Insurance	Non Statutory	Per Booking	80.00	82.00	2.5%
Security Guards 6am to 6pm	Non Statutory	Per Guard, Per Hour	40.05	40.05	0.0%
Security Guards 6pm to 2am	Non Statutory	Per Guard, Per Hour	41.50	41.50	0.0%
Security Guards - Public Holiday Rate	Non Statutory	Per Guard, Per Hour	68.65	68.65	0.0%
Tea and Coffee (served with paper cups)	Non Statutory	Per Person	2.50	2.60	4.0%
Tea and Coffee (served with crockery)	Non Statutory	Per Person	3.70	3.80	2.7%
Discounts and Surcharges					
Hire of multiple facilities (simultaneously)	Discount	Per Booking	0.10	0.15	50.0%
Multi-day hire (min 3 full consecutive days)	Discount	Per Booking	0.35	0.35	0.0%
Friday and Saturday Evening Surcharge (After 6pm at PPCC and Prahran RSL Only)	Surcharge	Per Booking	0.50	0.50	0.0%
Chapel off Chapel Venue Hire					
Hire fees are competitively priced subject to availability and booking conditions agreed with hirer. Rates are available on Council's website.					



Ten Year Capital Works Program 2021/22 - 2030/31 (\$'000)

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
					a	b	a - b									
Land																
GMC003	Acquisitions & Improvements - Open Space Acquisitions and Improvements	Part of council strategy to acquire land for open space around the municipality	\$0	\$11,175	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Total Land			0	11,175	10,000	0	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Land Improvements																
ACD003	Signage - Animal Signage Upgrade	Full review and consolidation of Animal Signage across all Parks, Gardens and Reserves. Develop signage that engages the public and is consistent across the municipality.	\$0	\$0	\$10	\$0	\$10	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF055	Sir Robert Menzies Reserve Retaining Wall	Construction of retaining wall	\$0	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LIB007	Malvern Library Upgrades - Garden and Outdoor Reading Room	Scope and design an outdoor area between Malvern Library and Northbrook which is sympathetic to both heritage values and contemporary library design to activate the space.	\$0	\$0	\$50	\$0	\$50	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS003	Parks - Annual Fencing Maintenance & Renewal Program	Annual program to replace and renew park fencing throughout Stonnington parks and reserves	(\$0)	\$100	\$105	\$0	\$105	\$110	\$110	\$115	\$115	\$120	\$120	\$130	\$130	\$130
PKS004	Sportsgrounds - Wicket maintenance & renewal	Rolling program to upgrade and manage cricket wickets across Stonnington sports grounds	\$0	\$31	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS006	Parks - Annual Furniture Maintenance & Renewal Program	Annual program to replace and renew park furniture throughout Stonnington parks and reserves	\$0	\$84	\$100	\$0	\$100	\$100	\$100	\$110	\$110	\$110	\$120	\$120	\$120	\$120
PKS008	Parks - Annual Irrigation System Maintenance & Renewal Program	Annual program to install and upgrade irrigation systems throughout Stonnington parks and reserves. Focus on garden bed dripper irrigation and targeted lawn irrigation.	\$0	\$94	\$95	\$0	\$95	\$95	\$95	\$105	\$105	\$105	\$115	\$115	\$115	\$115
PKS009	Malvern Valley Golf Course - Annual Golf Course Maintenance & Renewal Program	Annual program to invest in key upgrades to the course and supporting infrastructure - irrigation, drainage, trees, green and fairways.	\$0	\$80	\$120	\$0	\$120	\$120	\$120	\$130	\$130	\$130	\$140	\$140	\$140	\$150
PKS010	Environment - Garden Creek Masterplan including Waterways & Biodiversity Projects	Staged implementation of the Gardiners Creek Masterplan and other waterway and biodiversity improvement projects across the city.	\$0	\$592	\$800	\$0	\$800	\$800	\$800	\$800	\$800	\$800	\$800	\$800	\$800	\$800
PKS012	Parks - Annual Playground Maintenance & Safety Compliance Program	Annual program to maintain playground safety in response to safety audit. Delivers bulk mulch top up across all playgrounds + major safety upgrades	(\$0)	\$50	\$60	\$0	\$60	\$60	\$60	\$60	\$70	\$70	\$70	\$70	\$80	\$80
PKS013	Parks - Annual Playground Renewal Program	Annual program to upgrade and replace playgrounds in parks throughout the city in accordance with Audit priorities.	\$0	\$425	\$300	\$0	\$300	\$310	\$320	\$330	\$340	\$360	\$370	\$380	\$390	\$390
PKS014	Parks - Annual Structures Maintenance & Renewal Program	Annual program to replace and renew park structures throughout Stonnington parks and reserves in accordance with asset condition Audit	\$0	\$40	\$50	\$0	\$50	\$50	\$50	\$55	\$55	\$55	\$60	\$60	\$60	\$65

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
PKS017	Parks - Annual Paths Maintenance & Renewal Program for Parks & Reserves	Annual program to replace and renew paths throughout Stonnington parks and reserves	\$0	\$90	\$100	\$0	\$100	\$100	\$100	\$110	\$110	\$110	\$120	\$120	\$120	\$130
PKS024	Signage - Signage Maintenance & Renewal Program for Parks, Gardens & Sports Grounds	Renew, replace and establish new signage in parks, gardens and sports grounds to enhance way finding and amenity and promote open space assets.	\$0	\$50	\$60	\$0	\$60	\$60	\$60	\$60	\$70	\$70	\$70	\$70	\$80	\$80
PKS025	Parks - Annual Major Upgrades & Renewals Program	Annual program to implement major park renewal and upgrade projects.	(\$0)	\$189	\$150	\$0	\$150	\$150	\$150	\$160	\$160	\$160	\$170	\$170	\$170	\$180
PKS027	Environment - EPA Compliance Project - Surrey Road Groundwater Management	GES Monitoring EPA Requirement	\$0	\$29	\$50	\$0	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
PKS028	Malvern Valley Golf Course - Golf Ball Risk Mitigation Project	Implementation of options to mitigate risks associated with stray golf balls entering the Monash Freeway and adjacent properties.	\$0	\$0	\$80	\$0	\$80	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS031	Environment - Integrated Water Management	Installation and upgrade of Water Sensitive Urban Design assets to improve water quality, reduce flooding and improve urban forest outcomes.	\$0	\$185	\$140	\$0	\$140	\$160	\$160	\$160	\$160	\$160	\$160	\$160	\$160	\$160
PKS033	Como Oval - Redevelopment of Sports Grounds as per Condition Audit Findings	Undertake major redevelopment of Como Oval in accordance with sports grounds condition audit findings. Includes slit drainage, irrigation, regrading, resurfacing, turf and wicket	\$0	\$0	\$800	\$0	\$800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS036	Fitness & Activity Equipments Rollout to Parks & Open Spaces	Program to install and upgrade activity and fitness equipment in parks and along paths in open spaces throughout the City of Stonnington	\$0	\$80	\$80	\$0	\$80	\$80	\$80	\$80	\$80	\$0	\$0	\$0	\$0	\$0
PKS037	Parks - Regional accessible playground at four park locations	Proposed program to construct four regional accessible and inclusive playgrounds at: Central Park, Sir Zelman Cowan, Orrong Romanis and Phoenix park	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS038	Regional Accessible Playground - Sir Zelman Cowan	Proposed program to construct four regional accessible playgrounds throughout the City of Stonnington that will cater for all ages and abilities.	\$0	\$0	\$400	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS039	Regional Accessible Playground - Orrong Romanis	Proposed program to construct four regional accessible playgrounds throughout the City of Stonnington that will cater for all ages and abilities.	\$0	\$0	\$0	\$0	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS040	Regional Accessible Playground - Phoenix Park	Proposed program to construct four regional accessible playgrounds throughout the City of Stonnington that will cater for all ages and abilities.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$0



Ten Year Capital Works Program 2021/22 - 2030/31 (\$'000)

Appendix C Draft 2021/22 Budget

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
PKS046	Sportsgrounds - Consolidated Maintenance & Renewal Program	Consolidated annual budget for the maintenance and renewal of 23 sports grounds across the City of Stonnington.	\$0	\$500	\$550	\$0	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550
PKS048	Sportsgrounds - Ferrie Oval Redevelopment	Undertake major redevelopment of Ferrie Oval in accordance with sports grounds condition audit findings.	(\$0)	\$362	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS049	Traffic & Roundabouts Management & Related Landscape Upgrades	This proposal involves allocating a dedicated pool of capital budget to fund the progressive upgrade for landscape and improvements of roundabouts and traffic treatments (including vegetation) throughout the city to a higher, modern standard.	\$0	\$100	\$100	\$0	\$100	\$100	\$100	\$100	\$100	\$0	\$0	\$0	\$0	\$0
PKS051	Central Park Public Toilet	Supply and install new accessible public toilet at Central Park to service new regional playground and broader park. Includes design and installation of Exeloo cladding.	\$0	\$0	\$250	\$0	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD001	Pocket Park Temporary Upgrades	Design and construction of various property purchases for open space.	\$0	\$29	\$210	\$0	\$210	\$215	\$221	\$226	\$232	\$238	\$244	\$250	\$256	\$256
PSD002	Windsor Siding Masterplan	Delivery of final stage of the masterplan	\$0	\$542	\$650	\$0	\$650	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD003	Landscaping Master Plans For Park Improvements	Investigation and implementation of Landscape Plans for Park improvements including completion of Brookville Gardens and Fairbairn Reserve	\$0	\$16	\$300	\$0	\$300	\$315	\$325	\$330	\$350	\$360	\$360	\$375	\$375	\$375
PSD004	Forrest Hill Masterplan	Delivery of Forrest Hill Masterplan. Staged construction of Claremont and Yarra Streets/ South Yarra Station interface. Public spaces, greenery, lighting, footpaths and drainage	\$344	\$948	\$1,500	\$0	\$1,500	\$0	\$0	\$0	\$0	\$500	\$2,000	\$2,000	\$1,000	\$500
PSD005	Minor Shopping Precincts Streetscape Upgrades	Undertake streetscape improvements to minor shopping precincts in line with strategic program	\$240	\$110	\$500	\$0	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500
PSD006	Malvern Town Hall Precinct - Public Realm Spatial Improvements	Continuation of Town Hall Precinct, including 290 Glenferrie Road	\$0	\$809	\$0	\$0	\$0	\$650	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD008	Cato St Redevelopment project	Project design and development including constructability as a result of the feasibility in line with Chapel Street Master Plan	\$0	\$830	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD010	Princes Gardens Master Plan	Implementation of the Princes Gardens Master plan	\$249	\$1,121	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500	\$2,000	\$500	\$0
PSD014	Shade Sails Rollout To Major Playgrounds - Annual Program	Annual program to extend the installation of shade sails over major playgrounds.	\$0	\$51	\$50	\$0	\$50	\$50	\$54	\$55	\$57	\$59	\$61	\$62	\$63	\$65
PSD018	Mount Street Masterplan	Delivery of various stages of the Mount Street Masterplan	\$650	\$575	\$2,000	\$650	\$1,350	\$2,000	\$2,000	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
PSD019	Chapel Street Laneway	Developed Strategy to improve Council's key landmark laneways	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$1,000	\$1,000	\$0	\$0	\$0	\$0	\$0
PSD021	Jam Factory Precinct Masterplan	To develop a public realm masterplan for the Jam Factory/ SY Siding Precinct to align with key/ strategic development sites	\$0	\$0	\$100	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD022	Prahran Market Masterplan	To develop an masterplan for the Prahran Market aligned with market asset management plan and strategy	\$0	\$0	\$400	\$0	\$400	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD024	Moray Street/ Kings Arcade Public Realm Master Plan	To improve the pedestrian amenity and commercial viability between Armadale Station High Street	\$100	\$0	\$100	\$0	\$100	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0
PSD026	Commercial Precinct Upgrade Implementation	To develop a masterplan to improve the pedestrian amenity safety and greenery surrounding a key transport node	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
PSD027	Toorak Park Masterplan Implementation	Implementation of endorsed Toorak Park Masterplan	\$0	\$1,168	\$0	\$0	\$0	\$0	\$0	\$600	\$1,000	\$1,000	\$500	\$0	\$0	\$0
PSD029	Commercial Precinct Planning	Commercial Precinct Planning	\$0	\$0	\$0	\$0	\$0	\$100	\$250	\$100	\$250	\$250	\$100	\$250	\$100	\$100
PSD030	15 Balmoral Street, South Yarra - Pocket Park development	Development of new pocket park on Council acquired land	\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD031	Prahran Pocket Park Development (22A Grattan Street)	Development of new pocket park on Council acquired land	\$150	\$0	\$150	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD032	Pocket Park development -15 Balmoral Street, South Yarra	Development of new pocket park on Council acquired land	\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD033	Road Conversion To New Open Space (West Street, Armadale)	Development of new open space/shared zones from road conversions	\$0	\$0	\$0	\$0	\$0	\$100	\$600	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD034	Road Conversion To Open Space (Wilson Street, South Yarra)	Development of new open space/shared zones from road conversions	\$0	\$0	\$0	\$0	\$0	\$0	\$100	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0
PSD035	Vista Grove, Toorak - Road Conversion to New Open space	Development of new open space/shared zones from road conversions	\$100	\$83	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD036	Darling Park Pedestrian Connection	Stairway and path pedestrian connection from Alexandra Ave to Darling Street.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750	\$0	\$0
PSD037	Dog Park Upgrades Various	Dog park at Thomas Oval, South Yarra. Dog off leash area, landscaping, lighting, shelter, park furniture.	\$100	\$200	\$350	\$138	\$213	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD038	Chapel Street Transformation	Transforming Chapel Street - complete redesign	\$0	\$0	\$3,250	\$0	\$3,250	\$2,500	\$2,000	\$2,000	\$2,000	\$2,000	\$7,500	\$7,500	\$7,500	\$7,500

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
REC001	Floodlight Maintenance Program	Rolling 5 year program of floodlighting maintenance including comprehensive audits in year 4 of every 5 year cycle to inform the recurring program of work	\$0	\$84	\$102	\$0	\$102	\$104	\$106	\$109	\$112	\$115	\$118	\$121	\$124	\$128
REC002	Sports Recreation Victoria (SRV) Funding Partnerships For Sports Infrastructure	Local Sports Infrastructure Funded Projects	\$0	\$205	\$231	\$0	\$231	\$246	\$258	\$271	\$285	\$299	\$314	\$330	\$346	\$363
REC003	Sports Facility Infrastructure	New, upgrades and renewal of sports & recreation facility infrastructure	\$0	\$278	\$200	\$0	\$200	\$210	\$221	\$232	\$243	\$255	\$268	\$281	\$295	\$310
REC004	Tennis Facility Redevelopment (East Malvern)	East Malvern Tennis Centre - pavilion redevelopment, court reconstruction, floodlighting upgrade	\$1,021	\$79	\$0	\$0	\$0	\$0	\$200	\$2,600	\$1,270	\$263	\$276	\$289	\$304	\$319
REC005	Recreation Strategy Implementation	Ongoing Implementation of actions from Recreation Strategy - Strategies, Policies and Plans	\$0	\$76	\$120	\$0	\$120	\$128	\$133	\$137	\$150	\$162	\$167	\$190	\$200	\$210
REC007	Sporting Facilities Floodlighting Upgrade Program	Sports floodlighting upgrade & renewal projects in line with priority order identified in the sports floodlighting development plan	\$0	\$340	\$550	\$0	\$550	\$366	\$385	\$0	\$0	\$385	\$404	\$0	\$0	\$437
Total Land Improvements			\$2,954	\$12,285	\$15,213	\$788	\$14,426	\$12,699	\$11,258	\$16,135	\$11,854	\$10,236	\$18,227	\$18,833	\$15,528	\$15,063
Buildings																
ACD001	Pound Functional Upgrades	General Maintenance as required. Continue to repair, replace and upgrade dog pen doors and seal flooring of pens as required.	\$0	\$25	\$32	\$0	\$32	\$32	\$33	\$34	\$35	\$36	\$37	\$37	\$37	\$39
AMG005	Building Condition Audit	Assess & report on the condition of 33% of Council buildings every 3 years	\$0	\$36	\$50	\$0	\$50	\$55	\$55	\$55	\$55	\$55	\$60	\$60	\$60	\$60
AGH013	Grattan Gardens Community Centre	Upgrade kitchen; foyer, reception and meeting room	\$0	\$0	\$250	\$0	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AQC011	Aquatics Facilities Functional Upgrades	Functional improvements as required at both the centres	\$0	\$49	\$153	\$0	\$153	\$54	\$55	\$57	\$58	\$59	\$61	\$62	\$62	\$65
AQC012	Prahran Aquatic Centre Redevelopment	Design, documentation and delivery of new aquatic facility as per adopted feasibility.	\$0	\$82	\$0	\$0	\$0	\$1,000	\$1,000	\$0	\$0	\$0	\$500	\$7,000	\$11,000	\$15,500
AQC019	Harold Holt Swim Centre - Change Room & Water Pooling Issues	Repainting of outdoor change rooms at Harold Holt Swim Centre (epoxy paint peeling), remove various water pooling issues in indoor change rooms	\$0	\$0	\$200	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COM004	Central Enrolment And Registration	Introduce new central enrolment process once the tender process and community engagement has been completed	\$0	\$0	\$10	\$0	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
GMC001	Prahran Market Rental Income - Part Reinvestment	30% of the rental paid to Council by Market back to Prahran Market for Capital Works	\$0	\$704	\$473	\$0	\$473	\$485	\$497	\$522	\$535	\$548	\$562	\$576	\$590	\$610
GMC007	Prahran market - Sub station upgrades	Electricity substation upgrades	\$500	\$188	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GMC008	Prahran market - Distribution boards upgrades	Replace distribution boards	\$300	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL002	Malvern Community Arts Centre (MCAC) Functional Upgrades	Malvern Community Art Centre Functional Upgrades - Install P.A System and projector.	\$0	\$10	\$30	\$0	\$30	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10
HAL005	Malvern Town Hall & Prahran Town Hall Function Centres - Facility Improvements	Facility improvements including marble foyer repairs, lamp fitting replacements, remote control blinds & sanding & sealing of floors.	\$0	\$21	\$21	\$0	\$21	\$22	\$22	\$23	\$23	\$24	\$24	\$25	\$25	\$25
HAL013	Malvern Town Hall Uplight Purchase	Purchase of uplight system to create various event lighting themes to attract greater number of Hirers.	\$0	\$22	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL014	Malvern Town Hall Acoustic Panel Replacement	Replace the water damaged Acoustic Panels at the back of the Malvern Town Hall in the balcony area.	\$0	\$56	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL015	Toilet Upgrade - Malvern Town Hall Lounge	Upgrade the toilet adjacent to the Malvern Town Hall Councillor Lounge that currently does not comply with Building Codes and cannot be used.	\$0	\$0	\$65	\$0	\$65	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL016	Investigate Options to Improve Accessibility To Malvern Town Hall Stage	Investigate options to improve accessibility to the Malvern Town Hall Stage	\$0	\$0	\$30	\$0	\$30	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL017	Community Facilities Equipment (Phoenix Park Community Centre and Prahran RSL)	Purchase of new equipment to accommodate hirer needs and requirements	\$0	\$0	\$20	\$0	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20
HAL018	Lighting - Malvern Town Hall Main Hall Downlights	Update downlights in the Main Hall to provide brighter and sustainable light system.	\$0	\$0	\$150	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL019	Swipe Card System (Phoenix Park Community Centre, Prahran RSL and Malvern Community Arts Centre (MCAC))	Replace current Key System with Swipe Card System	\$0	\$0	\$20	\$0	\$20	\$20	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HAL020	Malvern Town Hall Facade Lighting	The installation of external lighting for the Malvern Town Hall	\$0	\$0	\$75	\$0	\$75	\$75	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR002	Roof Safety System Renewal & Upgrade Program	Upgrade Roof access & fall arrest installations at Council buildings after solar installations, including roof ladders, walkways & anchor points.	\$0	\$16	\$65	\$0	\$65	\$65	\$65	\$65	\$70	\$0	\$0	\$0	\$0	\$0
MPR003	Essential Services Renewal & Upgrade	Renew & Upgrade automatic doors in accordance with the Condition Audit's recommendations & other Essential Services at Council buildings	\$0	\$113	\$90	\$0	\$90	\$90	\$90	\$90	\$100	\$100	\$100	\$100	\$100	\$100
MPR004	Malvern Town Hall Precinct Conservation Plan	Various projects scheduled in Council's Conservation Management Plan including structure, painting, roof and lighting	\$0	\$0	\$80	\$0	\$80	\$80	\$80	\$80	\$80	\$90	\$90	\$90	\$90	\$90
MPR005	Soil Remediation Project - Various Child Care Centres & Other Sites	Implement the recommendations from the Soil Management Plans for Council sites with contaminated soil	\$0	\$16	\$90	\$0	\$90	\$90	\$90	\$90	\$100	\$100	\$100	\$100	\$105	\$105

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
MPR007	Air Conditioning Plant Replacement Various	Replacement of old, inefficient a/c plant at various sites, as required, and as scheduled	\$0	\$390	\$450	\$0	\$450	\$450	\$450	\$450	\$450	\$450	\$450	\$470	\$470	\$470
MPR008	Building Renewal & Upgrade Program For All Maternal Child Health Centres	Ensure Council's MCH Services buildings are renewed when required and provide a safe and comfortable environment for users	\$0	\$440	\$200	\$0	\$200	\$200	\$200	\$200	\$200	\$240	\$240	\$240	\$240	\$250
MPR009	Switchboard Upgrades (AS3000 Compliance)	Upgrade switchboards at Council properties to provide RCD protection and comply with AS 3000	\$0	\$40	\$60	\$0	\$60	\$60	\$60	\$60	\$60	\$0	\$0	\$0	\$0	\$0
MPR010	Building Renewal & Upgrade Program For Leisure Centres & Libraries.	Ensure Council's Leisure & Library buildings are renewed when required & provide a safe & comfortable environment for users.	\$0	\$206	\$340	\$0	\$340	\$360	\$380	\$400	\$420	\$440	\$460	\$480	\$500	\$500
MPR011	Roof Tile Replacement (Central Park CCC & MCH)	Replacement of the terracotta roof tiles, fascia, gutters & downpipes	\$0	\$0	\$0	\$0	\$0	\$180	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR012	Building Renewal & Upgrade Program For Parks and Gardens	Ensure Council's Parks & Gardens's buildigs are renewed when required & provide a safe & comfortable environment for users	\$0	\$40	\$55	\$0	\$55	\$55	\$55	\$55	\$55	\$55	\$60	\$60	\$60	\$60
MPR013	Building Renewal Program For Multi-Storey Car Parks	Ensure Council's Multi-storey Carparks are renewed when required and provide a safe and comfortable environment for users	\$0	\$67	\$110	\$0	\$110	\$110	\$110	\$110	\$110	\$110	\$120	\$120	\$120	\$120
MPR014	Building Renewal & Upgrade Program For Civic & Commercial Buildings	Ensure Council's Civic & Commercial buildings are renewed when required & provide safe & comfortable environment for users	\$0	\$64	\$120	\$0	\$120	\$130	\$130	\$130	\$140	\$140	\$140	\$140	\$150	\$150
MPR015	Building Renewal & Upgrade Program For Recreation Buildings	Ensure Council's Recreational Buildings are renewed when required and provide a safe and comfortable environment for users.	\$0	\$284	\$120	\$0	\$120	\$130	\$130	\$130	\$140	\$140	\$140	\$140	\$150	\$150
MPR016	Prahran Town Hall Conservation Plan	Various projects scheduled in Council's Prahran Town Hall (PTH) Conservation Management Plan, including structure, roof and miscellaneous repairs	\$0	\$0	\$80	\$0	\$80	\$80	\$80	\$80	\$85	\$85	\$85	\$90	\$90	\$100
MPR017	Building Renewal & Upgrade for Aged Care Buildings	Various projects scheduled in the Building Condition Audit	\$0	\$5	\$50	\$0	\$50	\$55	\$55	\$60	\$60	\$0	\$0	\$0	\$0	\$0
MPR018	Building Renewal & Upgrade Program For Culture Services Buildings	Ensure Council's Cultural Services Centres are renewed when required and provide a safe and comfortable environment for users	\$55	\$44	\$110	\$0	\$110	\$80	\$60	\$60	\$60	\$65	\$65	\$65	\$70	\$70
MPR019	Building Renewal & Upgrade Program For Chapel off Chapel	Ensure Chapel off Chapel is renewed and provides a safe & comfortable environment for staff and patrons	\$7	\$3	\$50	\$0	\$50	\$55	\$55	\$55	\$55	\$55	\$60	\$60	\$60	\$60
MPR022	Council Buildings Accessibility Improvements	Upgrade Council's Public Accessible Toilets, and their access pathways, to comply with current regulatory requirements.	\$0	\$80	\$100	\$0	\$100	\$110	\$110	\$110	\$110	\$110	\$120	\$120	\$120	\$120
MPR025	New Pavilion At Waverley Oval	New Pavilion, Waverley Oval	\$140	\$20	\$500	\$0	\$500	\$2,500	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR027	Theatre Roof Replacement at Chapel Off Chapel	Replacement of the slate roof over the Chapel Theatre and reconstruction of its drainage system	\$0	\$0	\$0	\$0	\$0	\$0	\$200	\$270	\$0	\$0	\$0	\$0	\$0	\$0

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
MPR030	Northbrook Precinct Master Plan	Redevelopment of the Northbrook Precinct	\$0	\$0	\$100	\$0	\$100	\$400	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR032	P&G Works Depot Upgrade at Victoria Gardens	Upgrade of the Parks and Gardens Works Depot at Victoria Gardens	\$0	\$0	\$0	\$0	\$0	\$70	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR033	Armadale Early Learning Centre Refurbishment	Refurbishment of the interior of the Centre and upgrade of the playground	\$0	\$0	\$320	\$0	\$320	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR044	Conservation Management Plan Implementation at Central Park Conservatory	Implementation of the conservation work recommended in the Conservation Management Plan	\$0	\$0	\$0	\$0	\$0	\$30	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR045	Central Park Pavilion Redevelopment (Feasibility & Design Stage)	Planning for redevelopment of pavilion	\$0	\$0	\$20	\$0	\$20	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR047	Kitchen/Toilet Refurbishment at Winter Street Toy Library	Refurbish the Kitchen and Toilet	\$0	\$0	\$0	\$0	\$0	\$20	\$80	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR048	Accessible Ramp Upgrade & Lift Replacement at Toorak/Sth Yarra Library	Demolition of existing entry ramps (x2) & rebuild 2 compliant ramps. Replacement of existing lift with an accessible passenger lift in the same location.	\$0	\$0	\$0	\$0	\$0	\$100	\$800	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR052	Phoenix Park Library Redevelopment (Feasibility Study)	Investigate possibility of entry interface with the park, integrate cafe in lower level entry & lift access up into the library.	\$0	\$0	\$30	\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR055	Building Renewal & Upgrade Program For Aquatic Centres	Refurbishment of Aquatic Centres	\$0	\$64	\$85	\$0	\$85	\$85	\$85	\$90	\$90	\$90	\$100	\$100	\$100	\$100
MPR061	Community Facilities And Pavilion Strategy Implementation	Community and Pavilion strategy implementation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
MPR063	Grattan Gardens Community Centre - Stage 2 (Lvl 1 Internal Upgrades & Fitout Work)	Upgrade of 1st floor kitchenette and toilets for accessibility, amenity & functionality	\$0	\$0	\$110	\$0	\$110	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR066	Bathroom Upgrades at Wattleree Early Childhood Centre -	Staged refurbishment of 3 Children's Bathrooms and 1 Staff Bathroom	\$0	\$0	\$120	\$0	\$120	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR067	Kitchen Upgrade at Brookville Kindergarten	Refurbishment of kitchen	\$0	\$0	\$60	\$0	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR068	Toorak/South Yarra Library Ground Floor Refurbishment (Design Phase)	Design of meeting/community rooms and staff offices	\$0	\$0	\$70	\$0	\$70	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR072	Princes Close Child Care Centre Redevelopment	Design of expansion for two new kinder rooms and amenities plus new first floor consulting rooms	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200	\$3,000	\$0	\$0	\$0	\$0
MPR078	Grattan Gardens Community Centre - (Design Phase - Commercial Kitchen & Reception Upgrade)	Design : Combine existing commercial kitchen & kitchenette and refurb of Reception/Admin area	\$0	\$0	\$30	\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR080	Building Renewal & Upgrade Program For Early Years Centres & Services	Ensure Council's MCH Services buildings are renewed when required & provide safe & comfortable environments for users	\$0	\$0	\$200	\$0	\$200	\$200	\$200	\$200	\$200	\$240	\$240	\$240	\$240	\$250
MPR081	Buildings Renewal & Upgrade Program for Youth Services Buildings	Ensure Council's Youth Services buildings are renewed when required & provide a safe & comfortable environment for users	\$0	\$0	\$110	\$0	\$110	\$110	\$110	\$110	\$110	\$110	\$120	\$120	\$120	\$120
MPR082	Meeting Room Refurbishment at Phoenix Park Library	Refurbish the existing community meeting rooms	\$0	\$0	\$80	\$0	\$80	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
MPR083	George Gahan Centre - Entry, Office & Toilet Upgrade	George Gahan Centre - Entry, Office & Toilet Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PKS023	Energy Efficiency Program (Buildings & Facilities)	Annual program to investigate and implement initiatives to improve Council's energy use across Council buildings and operations, including solar and building system improvements.	\$0	\$550	\$550	\$0	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550	\$550
PMG003	HVAC Improvements And Maintenance across all Council Buildings.	HVAC improvements and maintenance across all Council buildings.	\$0	\$158	\$175	\$0	\$175	\$180	\$185	\$190	\$195	\$200	\$205	\$210	\$215	\$220
PMG004	Urgent Drainage Renewals around Council Buildings	Replacement of faulty drains, downpipes, guttering upgrades	\$0	\$62	\$63	\$0	\$63	\$65	\$66	\$68	\$70	\$71	\$73	\$75	\$77	\$77
PMG006	Fitout of Prahran Square Opportunity Spaces	Fitout of Prahran Square Opportunity Spaces	\$0	\$329	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PMG007	Internal building modification works – staff accommodation	Internal building modification works – staff accommodation	\$0	\$86	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PMG008	Asbestos Audits and Removals	Works previously carried out under Property Unit. Budget is to allow for ongoing audits, containment, removal for new and existing buildings.	\$0	\$0	\$50	\$0	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
PMG010	Backup Generator for Emergency & Business Continuity (Design Phase)	Design of a major backup generator for emergency and business continuity purposes. This project is for design-only, with the intention of a future installation.	\$0	\$0	\$100	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PMG011	SES Facility (Feasibility & Design Phase)	Feasibility and design of alternative SES Facility, to relocate out of the Depot.	\$0	\$0	\$50	\$0	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD011	Toilet Facilities Hawksburn Village	Selection of toilet and preferred site within Hawksburn Village	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$210	\$0	\$0
PSD017**	Percy Treyvaud Master Plan Implementation	Implementation of Percy Treyvaud Memorial Park Master Plan	\$341	\$259	\$7,000	\$4,000	\$3,000	\$14,450	\$12,000	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0
REC009	Recreation Facilities Functional Upgrades	Implementation of improvements in line with audit of recreational facilities against Council's facility standards	\$0	\$385	\$232	\$0	\$232	\$244	\$256	\$269	\$282	\$296	\$311	\$328	\$343	\$369
REC010	Pavilion Functional Upgrades - Minor	Implement minor pavilion improvements to access of Council's 16 sports pavilions	\$0	\$160	\$25	\$0	\$25	\$27	\$28	\$28	\$35	\$36	\$37	\$44	\$44	\$48
REC012	Active Recreation Infrastructure Upgrades	Implementation of improvements across Council's active recreation assets	\$0	\$75	\$119	\$0	\$119	\$125	\$131	\$137	\$144	\$151	\$159	\$167	\$175	\$184
REC013***	Charles Lux Pavilion Redevelopment	Redevelop existing sports pavilion to 'premier' standard.	\$0	\$6	\$0	\$0	\$0	\$0	\$0	\$350	\$4,000	\$4,250	\$0	\$0	\$0	\$0
RSK001	Closed-circuit television (CCTV) & Access Control System Upgrades - Stage 2	Stage 2 of project to upgrade remainder of the Council Buildings	\$0	\$428	\$420	\$0	\$420	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RSK002	Closed-circuit television (CCTV) Consoles and Cameras Upgrade	Consoles are constantly malfunctioning resulting in excessive callout fees. Quality of footage from cameras is very poor and of no benefit to Vic Pol	\$0	\$67	\$100	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RSK003	Security Access Control System Upgrade	Security Access Control System Upgrade	\$0	\$101	\$100	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Buildings			1,343	5,973	14,568	4,000	10,568	23,619	21,363	13,268	9,467	12,986	6,359	13,169	17,053	21,652

Heritage Buildings

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
AQC014	Harold Holt Swim Centre - Concourse and grandstand repairs	Repair concrete spooling on outdoor concourse and grandstand	\$0	\$7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AQC015	Leisure Pool Renewal at Harold Holt Swim Centre	Renewal works to Leisure Pool - replace water features, replace pebbleflex surface in between outdoor toddler's area	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$55	\$0	\$0	\$0	\$0	\$125	\$0
AQC018	AQC Pool tiling works	Tiling works to the hydrotherapy, leisure and 50m pools at Harold Holt Swim Centre and Toddlers pool at Prahran Aquatic Centre	\$0	\$16	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR028	Harold Holt Swim Centre Masterplan Implementation	Restoration & upgrade of outdoor pools, plant & facilities	\$4,210	\$1,656	\$800	\$0	\$800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
MPR035*	Prahran Town Hall Master Plan (Redevelopment)	Redevelopment of Prahran Town Hall to provide new and upgraded civic and community space	\$232	\$203	\$500	\$0	\$500	\$1,000	\$10,000	\$10,000	\$6,878	\$0	\$0	\$0	\$0	\$0
MPR037	Prahran Town Hall Additional Upgrades	Upgrade works including 1st floor of Fire Station, both levels of Courthouse, & rebuilding cupola on top of clock tower (as per 1888 designs by Arch't Charles D'Ebro)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500	\$500	\$4,500	\$0	\$0	\$0
Total Heritage Buildings			\$4,443	\$1,882	\$1,300	\$0	\$1,300	\$1,000	\$10,000	\$10,055	\$7,378	\$500	\$4,500	\$0	\$125	\$0

Fleet and Equipment Replacement

AQC006	Thermal Pool Blankets Replacement	Replace thermal pool blankets on pools at Harold Holt Swim Centre and Prahran Aquatic Centre	\$0	\$0	\$150	\$0	\$150	\$0	\$0	\$0	\$50	\$0	\$0	\$0	\$0	\$0
AQC008	Prahran Aquatic Centre - Pool, Plant and Equipment Maintenance	routine and reactive maintenance of mechanical pool, plant and equipment	\$0	\$71	\$70	\$0	\$70	\$80	\$80	\$80	\$85	\$85	\$85	\$90	\$90	\$90
AQC009	Harold Holt Swim Centre - HHMCS Mechanical Plant and Equipment Replacement	Replacement of plant and equipment at Harold Holt Swim Centre	\$0	\$170	\$125	\$0	\$125	\$200	\$150	\$150	\$160	\$160	\$165	\$165	\$165	\$165
COC009	Elevated Work Platform	Replace Elevated Work Platform (10 year life span)	\$0	\$0	\$25	\$0	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COC012	Dimmer Replacement - Chapel and Loft Theatres	Replace 50% of Dimmer power transformers in both theatres	\$0	\$0	\$35	\$0	\$35	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FLE003	Fleet Workshop - Replacement of Plant & Associated Equipment	Annual replacement of jacks & jack stands, lift chains & trolleys and associated plant	\$0	\$10	\$10	\$0	\$10	\$10	\$10	\$10	\$10	\$0	\$0	\$0	\$0	\$0
FLE004	Annual Specialised Vehicles Purchase/ Replacement Program	Replacement of specialised vehicles and equipment in line with replacement guidelines	\$0	\$1,433	\$2,100	\$0	\$2,100	\$1,800	\$1,000	\$1,100	\$1,000	\$0	\$0	\$0	\$0	\$0
FLE005	Annual Light Fleet Vehicles Purchase/ Replacement Program	Replacement of vehicles in line with replacement guidelines	\$0	\$37	\$865	\$0	\$865	\$800	\$800	\$800	\$800	\$0	\$0	\$0	\$0	\$0
FLE006	Re-Branding Specialised Fleet	Re-Branding of Waste Collection Trucks, Street Sweepers, Community Buses & Transfer Trailers.	\$0	\$0	\$100	\$0	\$100	\$70	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FLE010	Waste Bin Lid Changeover	The progressive changing over of household & business waste bin lids to conform with Australian standard bin-lid guidelines	\$0	\$0	\$500	\$0	\$500	\$500	\$500	\$500	\$0	\$0	\$0	\$0	\$0	\$0
FLE014	Annual Community Buses Replacement (X9462)	Replacement of small and medium sized buses in line with replacement guidelines	\$0	\$0	\$260	\$0	\$260	\$0	\$185	\$85	\$85	\$0	\$0	\$0	\$0	\$0
PKS016	Minor Equipment Upgrades for all Parks	Annual program to upgrade and replace minor parks plant and equipment	\$0	\$10	\$10	\$0	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10	\$10



Ten Year Capital Works Program 2021/22 - 2030/31 (\$'000)

Appendix C Draft 2021/22 Budget

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
PMG005	Closed-circuit television (CCTV) Minor Upgrades - Various Facilities And Public Realm	Ongoing maintenance and minor upgrades for existing Closed-circuit television (CCTV) systems.	\$0	\$173	\$250	\$0	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250
RDM006	Infrastructure Maintenance Section - minor equipment replacement	Replacement of tools and minor equipment required to complete maintenance works	\$0	\$15	\$15	\$0	\$15	\$15	\$15	\$15	\$15	\$15	\$15	\$15	\$15	\$20
TRN017	Pay Systems And Entry/Exit Equipment Upgrade at Multi-Deck Car Parks	Upgrade of Pay Stations, Entry/Exit Equipment and LNPR to match Parhran Square	\$0	\$0	\$1,200	\$0	\$1,200	\$100	\$100	\$100	\$100	\$0	\$0	\$0	\$0	\$0
Total Fleet and Equipment Replacement			\$0	\$1,918	\$5,715	\$0	\$5,715	\$3,835	\$3,100	\$3,100	\$2,565	\$520	\$525	\$530	\$530	\$535



Ten Year Capital Works Program 2021/22 - 2030/31 (\$'000)

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
Furniture & Fittings																
AGH001	IT Upgrades For Aged Care Facilites	Upgrade Carelink+ to enhance connectivity with mobile care workers and integrate cashless system.	\$0	\$30	\$20	\$0	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AGH002	Furniture Replacement Phoenix Park Aged Care Facilities	Furniture upgrades to support Seniors Centres as required including chairs, tables crockery etc.	\$0	\$5	\$5	\$0	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5
AGH014	Furniture Replacement Chris Gahan Aged Care Centers	Furniture upgrades to support Seniors Centres as required including chairs, tables crockery etc.	\$0	\$0	\$15	\$0	\$15	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5	\$5
API002	Community Closed-circuit television (CCTV) Strategic Initiatives	Closed-circuit television (CCTV) Strategic initiatives (Annual Audit, strategic responses new cameras)	\$0	\$86	\$30	\$0	\$30	\$30	\$30	\$30	\$30	\$30	\$30	\$30	\$30	\$30
AQC004	Furniture And Equipment Replacement - Prahran Aquatic Centre	Continued replacement of furniture & equipment including: sun loungers, tables/chairs, lane ropes, and pool inflatables and accessories.	\$0	\$13	\$20	\$0	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20
AQC005	Furniture And Equipment Replacement - Harold Holt Swim Centre	Furniture and equipment replacement program at Harold Holt Swim Centre	\$0	\$13	\$20	\$0	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20
AQC022	Harold Holt Dry Program Rejuvenation Project	To create a modern health club and group exercise facility at Harold Holt Swim Centre that is reflective of the community and the changing trends within the industry	\$0	\$138	\$1,050	\$0	\$1,050	\$450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COC001	Technical Equipment Upgrades & Replacements	Provision for equipment upgrades and replacements.	\$0	\$48	\$48	\$0	\$48	\$48	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
COC002	Functional Upgrades at Chapel Off Chapel	Various equipment and upgrades as required in line with business operations such as Front of House radios, upgrade of aisle safety lighting Chanel and Loft	\$0	\$60	\$50	\$0	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
COC005	Upright Piano Replacement	to replace current upright piano which has become damaged and no longer performance quality.	\$23	\$0	\$0	\$0	\$0	\$23	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COC006	Foyer Furniture Replacement	To replace leather foyer furniture	\$25	\$0	\$0	\$0	\$0	\$25	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COC007	Seating Bank Refurbishment/Replacement at Chapel Off Chapel	To allow for a provision to refurbish and replace elements of the Chapel theatre seating bank and/or fixtures.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350	\$0	\$0	\$0	\$0	\$0
COC008	Ezistage - portable staging	To replace the 20 year old rostra stage pieces that are damaged and no longer compliant with manual handling requirements	\$0	\$30	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COM002	Furniture and Equipment Upgrades For MCH and Early Year Services	Upgrade of white goods and equipment for OHS and safety requirements and improved sustainable equipment.	\$0	\$17	\$30	\$0	\$30	\$30	\$30	\$30	\$32	\$32	\$35	\$35	\$35	\$35
HAL001	Equipment for Function Centre at Prahran Town Hall	Purchase of new equipment to accommodate hirer needs and requirements	\$0	\$0	\$20	\$0	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20
HAL003	Furniture Replacement - Malvern Town Hall	Replace obsolete furniture including tables, chairs and trolleys.	\$0	\$20	\$20	\$0	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20
HAL004	Malvern Town Hall - Equipment Replacement	Replace equipment that has reached the end of its service life & is inefficient. Update P.A System in the Main Hall.	\$0	\$21	\$50	\$0	\$50	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20



Ten Year Capital Works Program 2021/22 - 2030/31 (\$'000)

Appendix C Draft 2021/22 Budget

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
HAL009	Replacement of Furniture & Equipment including Functional Improvements at 311 & Malvern Town Hall Office	Furniture replacement & upgrade of equipment, including replacement of items due to wear and tear, replacement of rubbish bins & investigation of electronic signage for meeting rooms	\$0	\$13	\$20	\$0	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20	\$20
LIB004	Furniture And Equipment for Libraries	Purchase new tables for Toorak, shelving for Phoenix Park and chairs for Toorak and Malvern. Ongoing replacement of children's furniture in all libraries.	\$0	\$20	\$32	\$0	\$32	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35	\$35
LIB006	Stonnington History Centre Project	SHC will complete a project each year, which may include books, displays, heritage markers.	\$0	\$20	\$40	\$0	\$40	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
MPR076	Kitchen Appliance Replacement for Malvern Valley Golf Club Function Centre	Refer TRIM 20/263502. Replace the kitchen's stainless steel benches & inbuilt food warming & chilling appliances	\$0	\$0	\$120	\$0	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSQ002	Prahran Square Outdoor Furniture	The temporary furniture recently placed in Prahran Square has proven to be very popular and requested to extend throughout the year.	\$0	\$0	\$120	\$0	\$120	\$25	\$25	\$25	\$25	\$120	\$25	\$25	\$25	\$25
RSK004	Secure Display cabinets for Council Mayoral Chains	Secure Display cabinets for Council Mayoral Chains	\$0	\$38	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
YTH003	Furniture and Equipment For Youth Services:	Purchase of new and replacement furniture and required equipment for Youth Services and MYYS Office post COVID	\$0	\$5	\$10	\$0	\$10	\$5	\$10	\$5	\$10	\$5	\$10	\$5	\$5	\$5
YTH009	Hub Equipment Upgrade (Playground Audit Recommendations)	To upgrade equipment for the Hub identified by the Playground Audit conducted in Dec 2020 to ensure OH&S compliance and that the HUB remains safe & engaging to children and families	\$0	\$40	\$40	\$0	\$40	\$10	\$25	\$10	\$25	\$10	\$25	\$10	\$25	\$10
Total Furniture & Fittings			\$48	\$619	\$1,760	\$0	\$1,760	\$911	\$435	\$415	\$787	\$512	\$440	\$420	\$435	\$420



Ten Year Capital Works Program 2021/22 - 2030/31 (\$'000)

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
Information Technology																
AQC002	IT Upgrades For Aquatics	Upgrades for POS, bookings, telephone systems. Includes replacement of touch screens, cash drawers and other hardware including card readers.	\$0	\$53	\$10	\$0	\$10	\$10	\$10	\$15	\$15	\$15	\$15	\$15	\$15	\$15
BST001	Stonnington Civic Centre Network Infrastructure	Network Infrastructure development - incl. Network Design, Performance and Network Hardware Replacements	\$0	\$88	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BST002	PC & Desktop Equipment Replacement / Enhancements	Rolled into Business As Usual (BAU) Tech Enablement Program. Replacement of obsolete desktop operating equipment (PCs, monitors and laptops) and improve utilisation of converging technologies	\$0	\$273	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BST004	Network Printer Replacements / Enhancements	Rolled into Business As Usual (BAU). To replace failing and "out of warranty" network printers. Also investigate printer enhancements (i.e. Automated driver installation system, secure card printing)	\$0	\$7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BST007	Corporate Wi-Fi Network	Corporate Wi-Fi Network	\$0	\$5	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BST008	IT Security Initiatives	Rolled into Business As Usual (BAU) Technology Enablement Program. Keep up to date with latest IT security initiatives (such as IDS, IPS, USB protection). Mitigate risks identified in IT Risk Register	\$0	\$52	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BST018	BAU Technology Enablement Program	Business As Usual (BAU) Technology Enablement Program, includes network upgrades, laptop renewal and replacement.	\$0	\$0	\$2,114	\$0	\$2,114	\$682	\$532	\$1,507	\$532	\$532	\$957	\$932	\$532	\$540
BST028	Livestreaming Facilities Pilot	A portable set up to make use of existing functionality (equipment/integration) at a location to deliver coverage for council events. Future consideration for wider application.	\$0	\$0	\$10	\$0	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COM001	IT Upgrades For Community Services	Upgrade of equipment and systems	\$0	\$7	\$10	\$0	\$10	\$10	\$10	\$10	\$10	\$12	\$12	\$12	\$12	\$12
LIB002	IT Hardware & Peripherals Replacement for Library	Replacement of PCs and printers in libraries as per replacement schedule	\$0	\$64	\$75	\$0	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75	\$75
LIB003	Library Management System	Required for upgrades to Library Management System.	\$0	\$8	\$10	\$0	\$10	\$10	\$10	\$10	\$10	\$10	\$12	\$12	\$12	\$12
Total Information Technology			\$0	\$556	\$2,229	\$0	\$2,229	\$787	\$637	\$1,617	\$642	\$644	\$1,071	\$1,046	\$646	\$654
Arts/Economic Development																
EDV007	Arts Program (Arts acquisition)	Following the adoption by Council of the Arts Acquisition Strategy and ongoing roll-out	\$0	\$99	\$55	\$0	\$55	\$55	\$55	\$55	\$55	\$55	\$55	\$55	\$55	\$55
EDV008	Public Open Space Art Program	Following the adoption by Council of the Arts Acquisition Strategy and ongoing roll-out	\$0	\$54	\$80	\$0	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80	\$80
EDV009	Sculptures in Public Realm	Create new sculptures in Public Realm	\$0	\$133	\$20	\$0	\$20	\$180	\$25	\$175	\$25	\$175	\$30	\$170	\$30	\$170
Total Arts/Economic Development			\$0	\$286	\$155	\$0	\$155	\$315	\$160	\$310	\$160	\$310	\$165	\$305	\$165	\$305

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
Library Stocks																
LIB001	Materials and E-Services Subscriptions for Libraries	Purchase of new library materials including books and e-services subscriptions	\$0	\$606	\$630	\$0	\$630	\$750	\$760	\$660	\$660	\$670	\$670	\$680	\$680	\$680
LIB005	Read Now Collection Project Rollout to All Libraries	To allow the continued expansion of the successful Read Now collection to all libraries.	\$0	\$34	\$40	\$0	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40	\$40
LIB008	RFID - Maintenance and Equipment Upgrade	Maintenance agreement for new equipment for 2020/21 and equipment upgrade	\$0	\$29	\$27	\$0	\$27	\$27	\$27	\$112	\$30	\$30	\$30	\$30	\$112	\$30
LIB009	Library Book Processing	Processing and cataloguing new books and other items to make them available for loan to the community	\$0	\$330	\$310	\$0	\$310	\$310	\$320	\$320	\$320	\$320	\$320	\$330	\$330	\$320
Total Library Stocks			\$0	\$999	\$1,007	\$0	\$1,007	\$1,127	\$1,147	\$1,132	\$1,050	\$1,060	\$1,060	\$1,080	\$1,162	\$1,070
Roads, Footpaths, K&C and Drainage																
INF003	Local Roads - Urgent works & contingency	To carry out urgent works on local roads	\$0	\$154	\$158	\$0	\$158	\$162	\$166	\$170	\$174	\$178	\$183	\$187	\$192	\$200
INF004	Local Road - road asphalt resurfacing program	Asphalt resurfacing of local roads and car parks	\$0	\$2,255	\$2,000	\$0	\$2,000	\$2,370	\$2,430	\$2,490	\$2,550	\$2,615	\$2,680	\$2,750	\$2,815	\$2,890
INF005	Bridges - Level 1, 2 and 3 Inspections	Bridges require annual condition/defect inspections	\$0	\$26	\$27	\$0	\$27	\$28	\$29	\$30	\$31	\$32	\$33	\$34	\$35	\$36
INF006	Bridges - General Maintenance/Improvement program	General repair, maintenance, upgrade of bridges as per inspection reports	\$0	\$60	\$62	\$0	\$62	\$63	\$65	\$66	\$68	\$70	\$71	\$73	\$75	\$77
INF007	Road Safety Works - Construction by Infrastructure	Roads safety works on local roads initiated by Transport unit.	\$0	\$332	\$263	\$0	\$263	\$269	\$276	\$283	\$290	\$297	\$305	\$312	\$320	\$328
INF008	Kerb Rehabilitation Program	Rehabilitation of concrete and/or bluestone kerbs	\$0	\$300	\$300	\$0	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300	\$300
INF009	Design of various Right of Ways for future works	Design Services for laneways and R.O.Ws for future construction	\$0	\$36	\$37	\$0	\$37	\$38	\$39	\$40	\$41	\$42	\$43	\$44	\$45	\$46
INF010	Infrastructure Design Works for Future Year Construction	Planning & Design of future projects	\$0	\$133	\$137	\$0	\$137	\$140	\$143	\$147	\$151	\$155	\$158	\$162	\$166	\$170
INF011	Drainage program - relining to existing drains & construction	Relining of existing drains where access is limited	\$0	\$300	\$307	\$0	\$307	\$315	\$323	\$331	\$339	\$348	\$357	\$365	\$375	\$385
INF012	Drainage Improvement Works	Undertake drainage improvement works to ensure drainage network is expanded to cover the whole municipality. Eg new drainage system in flood prone areas	\$0	\$394	\$700	\$0	\$700	\$715	\$735	\$755	\$770	\$790	\$810	\$830	\$855	\$875
INF013	Drainage - minor works program	Drainage minor works that can resolve/improve localised flood problems in various areas	\$0	\$461	\$500	\$0	\$500	\$515	\$525	\$540	\$550	\$565	\$580	\$595	\$610	\$625
INF014	Local Roads Refurbishment Design Service	Design works for replacing kerbs, road surface, new drainage proposals etc.	\$0	\$154	\$158	\$0	\$158	\$162	\$166	\$170	\$174	\$178	\$183	\$187	\$192	\$197
INF015	Charles Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$0	\$460	\$0	\$460	\$515	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF016	Avenel Road - Road Refurbishment	Re-lay bluestone k&c, new drainage, footpath & resurfacing	\$0	\$700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF017	Darling Street South Yarra Toorak Rd to Domain Rd	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$5	\$0	\$0	\$0	\$0	\$0	\$1,045	\$0	\$0	\$0	\$0	\$0	\$0

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF018	Osborne Street South Yarra Toorak Rd to Fawkes St	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$928	\$0	\$0	\$0	\$0
INF019	Fawkes Street South Yarra Punt to Powell	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$470	\$485	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF021	Hedgeley Ave - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF022	Car Park Facility Rehabilitation	Pavement rehabilitation, kerbing reconstruction and minor drainage	\$0	\$500	\$250	\$0	\$250	\$525	\$540	\$550	\$565	\$580	\$595	\$610	\$625	\$640
INF023	Meryl Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$550	\$0	\$550	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF025	Peel Street Refurbishment Stages 1&2	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$620	\$520	\$0	\$0	\$0	\$0
INF026	Argo Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$990	\$0	\$0	\$0	\$0	\$0	\$0
INF028	Arterial road and Shopping centre footpath repair and maintenance	Footpath works (Arterial Road And Shopping Centre)	\$0	\$0	\$0	\$0	\$0	\$155	\$160	\$165	\$170	\$175	\$180	\$185	\$190	\$195
INF029	Pram Crossings Upgrades to DDA Standards	Replace existing non-compliant pram crossings with DDA Standard Pram Crossings	\$0	\$0	\$75	\$0	\$75	\$77	\$81	\$83	\$85	\$87	\$89	\$91	\$94	\$96
INF030	Roads to Recovery Funded Projects	Reconstruction of Roads under the Roads To Recovery Funded Program	\$0	\$298	\$298	\$298	\$0	\$298	\$298	\$298	\$298	\$298	\$298	\$298	\$298	\$298
INF031	Molesworth Street Prahran Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$690	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF032	Quamby Avenue South Yarra Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$175	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF033	River Street South Yarra Refurbishment Toorak to Malcolm	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$950	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF034	Local Roads Footpath Renewal	Reconstruction of footpath and associated works	\$0	\$700	\$400	\$0	\$400	\$735	\$755	\$775	\$790	\$810	\$830	\$855	\$875	\$895
INF035	Stanhope Street Refurbishment Glenferrie to Irving	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,125	\$0
INF036	Castlebar Road MALVERN EAST Refurbishment Stage 1 Woodlands Grv to Capon St	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750	\$425	\$0	\$0
INF037	ROW South of Ardrrie Road Btw Emo & Warley Roads; Asset 19402	Reconstruction of Laneway and Drainage Expansion	\$0	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF038	ROW Rear 1-9 Great Valley Road & Rear 4-26 Wills St; Asset 19068 & 19069	Reconstruction of Laneway and Drainage Expansion (Rear 1-9 Great Valley Road & Rear 4-26 Wills St; Asset 19068 & 19069)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$440	\$0	\$0	\$0	\$0
INF039	ROW Rear of 364-390 Wattleree Rd & Side of 27 Davies St; Asset 19525 & 19530	Reconstruction of Laneway and Drainage Expansion (ROW Rear of 364-390 Wattleree Rd & Side of 27 Davies St; Asset 19525 & 19530)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350	\$0	\$0	\$0	\$0
INF040	ROW Newry Lane Newry St to Road End; Asset 18782	Reconstruction of Laneway and Drainage Expansion	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF041	ROW Rear of 24 Westgarth to 314 Wattleree Road; Asset 18702	Reconstruction of Laneway and Drainage Expansion ROW Rear of 24 Westgarth to 314 Wattleree Road; Asset 18702	\$0	\$0	\$155	\$0	\$155	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF042	ROW Rear of 43 Greville St to Rear of 49 Perth St; Asset 19614	Reconstruction of Laneway and Drainage Expansion ROW Rear of 43 Greville St to Rear of 49 Perth St: Asset 19614	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$0
INF043	Oxford Street Malvern	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$670	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF044	Monomeath Ave Toorak	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$485	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF047	Davies Street Malvern East	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$564	\$0	\$564	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF048	Wilks Ave Toorak	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$828	\$0	\$0	\$0	\$0	\$0	\$0
INF049	Gaynor Court Malvern	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$102	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF050	Dundonald Ave Malvern East	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$638	\$0	\$0	\$0	\$0
INF056	ROW Rear of 1 - 21 Lara Street; Asset 19091	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$0	\$0	\$0	\$305	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF057	ROW 9019.2 at Rear of 1427/1435 High Street Stage 1	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$125	\$0	\$125	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF058	ROW 9016.1 at 1-17 Belmont Ave Glen Iris	Reconstruction of Laneway and Drainage Expansion	\$0	\$0	\$10	\$0	\$10	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF060	Toorak Avenue Reconstruction	Reconstruction of road pavement, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$590	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF061	Dene Avenue Reconstruction	Reconstruct kerbing, drainage upgrade, road profiling and resurfacing.	\$0	\$0	\$0	\$0	\$0	\$0	\$570	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF062	Cummins Grove Reconstruction	Reconstruct kerbing, footpath, pavement, drainage and road surface	\$0	\$0	\$0	\$0	\$0	\$545	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF065	Parkside Street Reconstruction	Reconstruct kerbing, footpath, pavement, upgrade drainage & Resurfacing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$540	\$0	\$0	\$0	\$0	\$0	\$0
INF066	Allenby Avenue - Wilton Vale Crescent to Railway Reserve	New Kerb and Channel, Drainage, footpath and Refurbishment of Concrete Road	\$0	\$550	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF067	Mercer Road Armadale High Street to Malvern Road 2	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$870	\$850	\$0	\$0	\$0
INF068	Orrong Road Toorak 3 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	\$0	\$1,211	\$1,550	\$0	\$1,550	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF069	Macquarie Street Refurbishment - Prahran	Reconstruction of Road, Kerbing, Footpath. New Drainage	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$565	\$0	\$0	\$0	\$0	\$0	\$0
INF070	Osment Street Armadale Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$620	\$0	\$0	\$0	\$0	\$0	\$0

Bid Number	Bid Name	Scope of Bid	2021/22	2020/21	2021/22			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF071	Inverness Avenue Refurbishment Wattletree to No Thru Road	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$540	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF072	Tyrone Street Refurbishment Commercial to Argo	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600	\$0	\$0	\$0	\$0	\$0
INF073	Cairnes Crescent Refurbishment - 1st of 3 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$430	\$440	\$0	\$0	\$0	\$0	\$0	\$0
INF074	Joy Street Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	\$0	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF075	Edsall St Refurbishment Stg 1 Nicholls to Isabelle Stg2 Glenferrie to Drysdale	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Edsall St Refurbishment Stg 1 Nicholls to Isabelle Stg2 Glenferrie to Drysdale)	\$0	\$0	\$0	\$0	\$0	\$0	\$540	\$275	\$0	\$0	\$0	\$0	\$0	\$0
INF076	Lorne Road Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade	\$0	\$485	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF077	Motherwell Street Refurbishment Stage 1 of 2 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Motherwell Street Refurbishment Stage 1 of 2 Stages)	\$0	\$0	\$770	\$0	\$770	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INF078	Gordon Street Concrete Road Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Gordon Street Concrete Road Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$360	\$0	\$0	\$0	\$0	\$0
INF079	Melrose Ave Concrete Rd Refurbishment Heritage Overlay	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Melrose Ave Concrete Rd Refurbishment Heritage Overlay)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$735	\$0	\$0	\$0	\$0	\$0
INF080	Langville Court Concrete Rd Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Langville Court Concrete Rd Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$385	\$0	\$0	\$0	\$0	\$0	\$0
INF082	Basil Street Concrete Rd Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Basil Street Concrete Rd Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$915	\$0	\$0	\$0
INF083	Argyll Street Refurbishment Stage 1 of 3 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Argyll Street Refurbishment Stage 1 of 3 Stages)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$915	\$580	\$595	\$0	\$0	\$0
INF084	River Lane Refurbishment	Reconstruction of Bluestone Laneway with Bluestone Pitchers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$455	\$0	\$0	\$0	\$0	\$0
INF085	Theodore Court Refurbishment (Macadam Pavement)	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Theodore Court Refurbishment (Macadam Pavement))	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$130	\$0	\$0	\$0	\$0	\$0	\$0
INF086	Hobson Street Refurbishment (Trees in Road Pavement)	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Hobson Street Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$440	\$0	\$0	\$0	\$0	\$0	\$0
INF087	Moore Street Refurbishment Commercial to Argo	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Moore Street Refurbishment - Commercial to Argo)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$615	\$0	\$0	\$0	\$0

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			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF089	Oxford Street Refurbishment Full Reconstruction	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Oxford Street Refurbishment Full Reconstruction)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$580	\$0	\$0	\$0
INF090	Batesford Road Refurbishment Stage 1 of 2 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Batesford Road Refurbishment - Stage 1 of 2 Stages)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$595	\$610	\$0	\$0
INF091	Ottawa Road Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Ottawa Road Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$420	\$0	\$0	\$0
INF092	Thomas Place Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Thomas Place Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$525	\$0	\$0
INF093	Davis Avenue Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Davis Avenue Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,145	\$0	\$0
INF094	Stewart Street Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Stewart Street Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$415	\$0	\$0	\$0
INF095	Palfreyman Street Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Palfreyman Street Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$620	\$0	\$0
INF096	Mountfield Avenue Refurbishment Stage 1 of 2 Stages	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Mountfield Avenue Refurbishment Stage 1 of 2 Stages)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$475	\$5	\$0	\$0
INF097	Fulham Avenue Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Fulham Avenue Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$510	\$0	\$0
INF098	Caroline Street Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Caroline Street Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$595	\$0	\$0	\$0
INF099	Rae Court Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Rae Court Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$185	\$0	\$0
INF100	Gauntlet Road Refurbishment	Reconstruction of road pavement, kerb & channel, footpath and drainage upgrade (Gauntlet Road Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$610	\$0	\$0
INF105	Right of Ways - Renewal Program	ROW's identified for reconstruction of Laneway and Drainage Expansion	\$0	\$314	\$1,270	\$0	\$1,270	\$1,975	\$367	\$525	\$585			\$1,119	0	0
INF156	Finch Street - Wattleree Road to Central Park Road	Reconstruction of Road and Drainage Expansion (Finch Street - Wattleree Road to Central Prk Road)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800
INF157	Chatham Lane - Prahran	Reconstruction of Laneway and Drainage Expansion (Chatham Lane - Prahran)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120
INF158	Talbot Crescent	Reconstruct kerb and channel, new Drainage and resurface (Talbot Crescent)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650
INF159	Canberra Road SY	Reconstruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$860
INF160	Burnie Street SY	Reconstruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$450
INF161	The Rialto	Pavement Reconstruction (The Rialto)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$600



Ten Year Capital Works Program 2021/22 - 2030/31 (\$'000)

Appendix C Draft 2021/22 Budget

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			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
INF162	Rotherwood Drive Malvern East	Road reconstruction and underground Drain (Rotherwood Drive Malvern East)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$670
INF163	Coonil Crescent Malvern	Road reconstruction and underground Drain (Coonil Crescent Malvern)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400
INF166	Huntingtower Road - Road Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade (Huntingtower Road - Road Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900	\$0
INF167	Rotherwood Drive - Road Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade (Rotherwood Drive - Road Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800	\$0
INF168	Mackillop Street - Road Refurbishment	Reconstruction of road pavement, footpath and drainage upgrade (McKillop Street - Road Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750	\$0
INF169	Moorakyne Avenue - Road Refurbishment	Reconstruction of concrete pavement, footpath and drainage upgrade (Moorakyne Avenue - Road Refurbishment)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$800	\$0
INF170	Community Infrastructure Funded Projects	Reconstruction of Roads under the Community Infrastructure Funded Program	\$0	\$298	\$3,635	\$3,295	\$340	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PSD007	Chapel Street Streetscape Masterplan Implementation	Continual roll out of the Chapel Street Masterplan and Chapel Revision- Streetscape improvements for Chapel St/King St/Fitzgerald within the Chanel St precinct	\$835	\$915	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
RDM001	Stormwater drainage network pit maintenance & hotspot maintenance program	To upgrade and improve stormwater pits, raise buried pits and maintain drainage hotspots	\$0	\$144	\$144	\$0	\$144	\$144	\$147	\$151	\$155	\$166	\$171	\$175	\$179	\$184
RDM002	Footpaths - Risk Management Works	Footpath works identified for full or partial replacement to reduce pedestrian trip risks	\$0	\$192	\$192	\$0	\$192	\$192	\$196	\$201	\$206	\$222	\$228	\$234	\$239	\$245
RDM003	Footpaths - Renewal Program	Replacement of footpaths identified by asset management	(\$0)	\$1,410	\$1,400	\$0	\$1,400	\$1,400	\$1,400	\$1,410	\$1,420	\$475	\$487	\$500	\$513	\$528
RDM004	Road & Footpath - Defect Maintenance Program of Shopping Zones	Maintenance of Road and Footpath Assets within identified Shopping Zone Precincts	\$0	\$0	\$151	\$0	\$151	\$151	\$154	\$158	\$162	\$175	\$179	\$184	\$189	\$195
Total Roads, Footpaths, K&C and Drainage			\$835	\$13,878	\$16,648	\$3,593	\$13,055	\$13,689	\$14,295	\$15,896	\$13,809	\$14,659	\$15,351	\$14,725	\$13,557	\$13,955

Road Extras

FLE001	Garbage & Recycling Bin Replacement Program	Replacement of damaged & stolen mobile garbage bins.	\$0	\$225	\$225	\$0	\$225	\$220	\$220	\$220	\$220	\$220	\$220	\$220	\$220	\$220
FLE002	Litter Bin Upgrade Program	Street litter bins cabinet style	\$0	\$25	\$25	\$0	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25	\$25
FLE011	Solar Compacting Bins	Installation of Solar Compacting litter & recycling bins into the public realm	\$0	\$50	\$50	\$0	\$50	\$50	\$50	\$50	\$0	\$0	\$0	\$0	\$0	\$0
INF001	Fire Hydrant Upgrades	To convert all above ground fire hydrants to ground level	\$0	\$32	\$0	\$0	\$0	\$27	\$28	\$29	\$30	\$31	\$32	\$33	\$34	\$35
INF002	Public Street Lighting	Upgrading and/or new installation of public lighting at laneways, bridges and roads	\$0	\$50	\$0	\$0	\$0	\$43	\$44	\$45	\$46	\$48	\$49	\$50	\$51	\$52
INF020	Trees - Aerial bundling of electrical cables	Annual program to install ABC aerial bundling of electrical cables to reduce pruning requirements on high quality street trees growing the vicinity of electric lines.	\$0	\$138	\$0	\$0	\$0	\$129	\$132	\$136	\$139	\$143	\$146	\$150	\$155	\$160

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			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
PKS044	Urban Forest Strategy Implementation - Streets and Boulevards	Annual program to grow and enhance the urban forest through the planting and replacement of trees in Stonnington streets. Includes the creation of feature tree-lined boulevards on arterial roads throughout the city.	\$0	\$450	\$450	\$0	\$450	\$450	\$450	\$500	\$500	\$500	\$550	\$550	\$550	\$550
PKS045	Urban Forest Strategy Implementation - Parks & Open Space	Annual program to grow and enhance the urban forest through the planting and replacement of trees in Stonnington parks, gardens, reserves and other open spaces.	(\$0)	\$205	\$250	\$0	\$250	\$250	\$250	\$260	\$260	\$260	\$270	\$270	\$270	\$280
PSD015	Precinct Branding and Gate Way Signage	Establish a program to create gateway signage and precinct branding	\$0	\$314	\$200	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRN001	Car Parks - At Grade Programmed Maintenance - Parking Function	Works required as programmed or identified in monthly inspections relating to signage, linemarking, other traffic controls	\$0	\$0	\$60	\$0	\$60	\$60	\$60	\$60	\$60	\$60	\$60	\$60	\$60	\$60
TRN002	Parking Signage - Upgrade & Maintenance	Installation of new parking restrictions in streets or upgrade of streets required following reconstruction or landscaping works	\$0	\$85	\$100	\$0	\$100	\$100	\$87	\$87	\$90	\$101	\$104	\$106	\$108	\$108
TRN003	On-Street Parking Improvements	Civil works required to install DDA compliant parking bays or modify existing parking layouts to DDA compliance on-street. Delineate on-street parking spaces where required	\$0	\$36	\$20	\$0	\$20	\$20	\$20	\$20	\$22	\$24	\$28	\$28	\$30	\$30
TRN004	Road Safety Works - Project Development	Conduct of analysis, investigations and preparation of plans outlining proposals to consult to the community	\$0	\$68	\$100	\$0	\$100	\$100	\$90	\$95	\$97	\$107	\$110	\$112	\$114	\$114
TRN006	Walking Policy Works Implementation	Installation of signage, line marking and minor works to implement Walking Policy, including upgrade of current signage to Wavfound std.	\$0	\$15	\$100	\$0	\$100	\$100	\$60	\$30	\$30	\$30	\$30	\$30	\$30	\$30
TRN007	Road Safety Minor Works Implementation	Installation of signage, line marking and minor civil works to address road safety issues identified	\$0	\$99	\$100	\$0	\$100	\$100	\$90	\$90	\$92	\$101	\$104	\$106	\$108	\$108
TRN009	Cycling Strategy - Advocacy Actions	Various advocacy and promotional works associated with increasing bike riding across Stonnington -R2W Day , Advocacy to Stare Agencies on Cycling Issues	\$0	\$20	\$30	\$0	\$30	\$30	\$30	\$30	\$35	\$40	\$40	\$45	\$45	\$45
TRN012	Cycling Strategy - On-Road Cycling Projects	Development and Construction of various on-road routes as per proposed Strategy, including bicycle parking	\$0	\$209	\$200	\$0	\$200	\$200	\$200	\$200	\$200	\$300	\$300	\$300	\$300	\$300
TRN013	Cycling Strategy - Off-Road Cycling Projects	Investigation, scoping, design & construction of Major Shared Path Upgrades, Missing Link Works - Scotchman's Creek, Gardiners Creek, Flight path, Main Yarra Trail, etc.	\$0	\$208	\$500	\$0	\$500	\$500	\$500	\$500	\$400	\$200	\$200	\$200	\$100	\$100
TRN015	Accessible Car Parks - DDA Compliance Audit Findings Implementation	Implementation of works to ensure all Council Car Parks comply with DDA	\$0	\$20	\$80	\$0	\$80	\$40	\$40	\$20	\$20	\$20	\$20	\$20	\$20	\$20
TRN016	Intersection Upgrade - Toorak Rd/ Yarra St Proposed	Part/Full Closures of intersection, pedestrian facilities and incorporation of DDA compliant tram stops	\$0	\$0	\$100	\$0	\$100	\$600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRN018	Car Parks - Multi-Decks Urgent Maintenance	Works Required Urgently as identified in monthly inspections	\$0	\$0	\$100	\$0	\$100	\$100	\$100	\$100	\$105	\$105	\$110	\$110	\$110	\$110
TRN019	Traffic Camera Counting Installations	Allowance for the Installation of traffic cameras to count pedestrians, cyclists and vehicles in major activity centres	\$0	\$0	\$70	\$0	\$70	\$70	\$70	\$140	\$140	\$0	\$0	\$0	\$0	\$0



Ten Year Capital Works Program 2021/22 - 2030/31 (\$'000)

Appendix C Draft 2021/22 Budget

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			Deferral / Carry Forward	Forecast	Gross Budget	External Funding	Net Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council	Gross Cost to Council
TRN020	Illuminated & Linked Pedestrian Tactile Pavers at Signals	Installation of illuminated tactile pavers at pedestrian operated signals which flash and change colour in accordance with signal phasing	\$0	\$0	\$40	\$0	\$40	\$120	\$120	\$125	\$130	\$160	\$160	\$0	\$0	\$0
TRN021	EV Charging Stations in Council Carparks	To introduce EV charging stations into other Council pay car parks to match Prarhan Sq	\$0	\$0	\$80	\$0	\$80	\$80	\$80	\$80	\$80	\$40	\$40	\$40	\$40	\$40
TRN023	Parking Sensors in Activity Centres	Progressive Implementation of in-ground parking sensors in all activity centres - on-street at commercial frontages and off-street car parks	\$0	\$0	\$90	\$0	\$90	\$90	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRN024	Enforcement Cameras For Obstruction and No Stopping Offences	Cameras to be deployed in problem laneways, at local schools where obstruction and safety offences occur and at major intersection safety offences in prohibited parking areas	\$0	\$0	\$60	\$0	\$60	\$60	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRN025	Cycling Strategy - Bicycle Maintenance Stations and Parking Provision	Provision of Bicycle Maintenance Stations on off-road shared paths and rest/facilities locations and provision of bicycle parking on-road and off-street car parks	\$0	\$0	\$30	\$0	\$30	\$30	\$30	\$30	\$35	\$40	\$40	\$45	\$45	\$45
PSD039	Tooral Village Streetscape Upgrade including Furniture & Lighting For Vegetation	Upgrading streetscape across Tooral village inc street furniture and Lighting for Vegetation	\$0	\$0	\$1,000	\$0	\$1,000	\$1,000	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Road Extras			\$0	\$2,250	\$4,060	\$0	\$4,060	\$4,594	\$3,776	\$2,872	\$2,756	\$2,555	\$2,638	\$2,500	\$2,415	\$2,432
2020-21 Projects with no bids submitted			\$0	\$3,372	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Excluding Intangibles			\$9,624	\$55,194	\$72,655	\$8,381	\$64,275	\$72,576	\$76,171	\$74,800	\$60,468	\$53,982	\$60,336	\$62,608	\$61,616	\$66,086

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Intangibles (Software, Consulting Services)																
AMG001	Asset Condition Assessments	Engage specialist services to assess the condition of Council's asset classes. Drainage condition surveys are ongoing, Parks and Open space survey needs to be done to update values	\$0	\$67	\$100	\$0	\$100	\$55	\$120	\$50	\$65	\$125	\$50	\$70	\$60	\$130
AMG002	Asset Management System - Continued System Enhancements	The continued development of Councils asset management capability through maintaining asset class data in council's asset management system and additional enhancement works	\$0	\$20	\$100	\$0	\$100	\$100	\$20	\$20	\$20	\$20	\$20	\$10	\$10	\$10
AMG004	Annual Road Infrastructure Defect Survey	Engage specialist consulting services - IMG Pty Ltd to undertake annual defect survey of all Roads, Footpaths, K & C and Street Furniture and Traffic Signage	\$0	\$101	\$135	\$0	\$135	\$125	\$125	\$125	\$125	\$130	\$130	\$130	\$130	\$130
BST006	Microsoft Software Licensing	Rolled into DTP. Provision for upgrading Microsoft applications to newer supported versions.	\$0	\$33	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BST009	Technology One - Enhancements / Integrations	Investigate and implement integrations between TechnologyOne Property & Finance platforms to core council business systems	\$0	\$1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BST015	Digital Transformation - ICT Strategy	Implement actions identified in Council's new ICT Strategy	\$4,000	\$7,816	\$8,294	\$0	\$8,294	\$6,400	\$4,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BST016	Additional TRIM (CM9) Licenses	Additional licenses to ensure all staff have access to TRIM	\$0	\$39	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CIS006	3D Model Development	Keeping our 3D model of the City of Stonnington current, by updating the models across the city on an annual basis.	\$0	\$63	\$0	\$0	\$0	\$30	\$0	\$35	\$0	\$35	\$0	\$40	\$0	\$0
COC003	Website Upgrades - Chapel Off Chapel	Provision for the implementation of functionalities and innovations regarding website/ticketing portal.	\$0	\$5	\$5	\$0	\$5	\$10	\$5	\$5	\$10	\$5	\$5	\$10	\$5	\$5
FIN001	Finance System Enhancements	Finance system general enhancement (annual program to deliver enhancements to TechOne Finance system)	\$0	\$36	\$50	\$0	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50	\$50
FIN004	Provision For Various Governance Projects	Provision for various Governance projects	\$0	\$0	\$120	\$0	\$120	\$120	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$0
LIB012	Library Strategy Implementation	Implementation of 10 year strategy	\$0	\$10	\$50	\$0	\$50	\$25	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRN005	Traffic Engineering Equipments	Purchase of new equipment, specialised traffic software and survey materials for use by traffic engineering staff conducting investigations	\$0	\$12	\$40	\$0	\$40	\$40	\$40	\$20	\$20	\$20	\$20	\$20	\$20	\$20
TRN022	E-Permit Scheme for Stonnington Residents	Implementation of Software into Council Coporate system and monthly maintenance fee	\$0	\$0	\$120	\$0	\$120	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2020-21 Projects with no bids submitted			\$0	\$1,218	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Intangibles (Software, Consulting Services)			\$4,000	\$9,422	\$9,014	\$0	\$9,014	\$6,955	\$4,500	\$305	\$290	\$385	\$275	\$330	\$275	\$345
			13,624	64,616	81,669	8,381	73,289	79,531	80,671	75,105	60,758	54,367	60,611	62,938	61,891	66,431

Note: * MPR035 Prahran Town Hall Master Plan (Redevelopment) - Prahran Town Hall used for Immunisation in 2021-22
 ** PSD017 Percy Treyvaud Master Plan Implementation - Final phasing of the projects following appointment of building contractor
 *** REC013 Charles Lux Pavilion Redevelopment - If grant funding is successful the phasing of this project to be re-assessed

			2021/22		
Bid Number	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council
Operating Initiatives					
AGH004	Reconciliation Action Plan - Indigenous Reconciliation	Implementation of the Reconciliation Action Plan (RAP)	\$35	\$0	\$35
EDV016	Art Collection Management and Utilisation	To Cover a Range of Annual Management Expenses for the Existing Art Collection.	\$25	\$0	\$25
AMG003	Asset Management Plans and Asset Management Strategy -Review and Update	Engage Specialist Consulting Services to assist in the updating of Councils AMP For Road, Footpath, Kerb, Channel, Drainage, Open Space and Buildings.	\$5	\$0	\$5
AMG006	Council Building & Property Strategy	Development of a Strategic Plan for Renewal & Development of Councils Building & Property Assets for 2020-2030.	\$90	\$0	\$90
AGH005	Positive Ageing Strategy Implementation	To undertake a range of actions identified in the Positive Ageing Strategy Action Plan.	\$40	\$0	\$40
AGH007	Inclusion Plan Implementation	To undertake a range of actions identified in the Inclusion Plan .	\$40	\$0	\$40
AGH008	COVID Community Recovery Plan	COVID community recovery program initiatives to address arising social, physical & psychological health impacts.	\$400	\$0	\$400
AGH009	Gender and Sexuality Diverse Action Plan	Lesbian, Gay, Bisexual, Trans & Gender Diverse, Intersex/Queer and Asexual Communities (LGBTIQ+A) Actions Plan and commitment to support Pride Lobby	\$35	\$0	\$35
AGH015	Public Health and Immunisation Education and Prevention Campaign	Targeted Media Campaigns in line with Public Health Trends and Community Issues. Targeted Education Campaigns for Businesses and the Community through Face to Face, Webinars etc.	\$60	\$0	\$60
API003	Municipal Health & Wellbeing Plan Implementation	FV Strategy implementation, New MHWP, Health Choices in Clubs , Promotion Activities , Gambling Awareness.	\$50	\$0	\$50
API010	Homelessness Initiatives	Homeless Initiatives engaging community around understanding & responding to Homelessness. Coordinated & Enhanced Homelessness Response & would include Street Count, Pilots/Initiatives including Connect Respect Trader Program & By-Name/Project Zero.	\$60	\$0	\$60
AQC020	Aquatic Service Optimisation Program	Full Service Review and Implementation of an Optimisation Program to Improve Service Outcomes. Program includes 'Mystery Visits' and 'Monitoring Reports' as well as Full Staff Training.	\$50	\$0	\$50
CIS001	Place Making Initiatives - Chapel Street and Other Activity Centres	New Policy and Monitoring of Chapel Street & Activity Centres.	\$180	\$0	\$180
CIS002	Major Strategic Projects	Development of Principles & Guidelines for Appropriate Development and Includes Housing & Metropolitan Strategy.	\$80	\$0	\$80
CIS003	Activity Centre Planning	Structure Plans, Urban Design Analysis and Investigations in Activity Centre Areas including Chadstone	\$50	\$0	\$50



Operating Initiatives (\$'000)

Appendix D Draft 2021/ 22 Budget

			2021/22		
Bid Number	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council
CIS007	Transport Planning Initiatives	Deliver Transport Planning Initiatives throughout the City of Stonnington such as Walking Strategy, Parking Strategy and Advocacy Documents	\$40	\$0	\$40
CIS008	Integrated Strategy and Community Infrastructure Plan	Consultant Fees to support Integrated Strategy & Community Infrastructure Plan.	\$225	\$0	\$225
CIS009	Level Crossing Removal Project Advocacy & Coordination.	Officer to Coordinate Council's Response and Any Advocacy.	\$70	\$0	\$70
COC010	Programming and Audience Development Post-COVID	Programs and Produce Performances at Chapel Off Chapel to Increase Audience and Precinct Activity.	\$90	\$0	\$90
COC011	Accessible Performance Support - Chapel Off Chapel Produced/Supported Events	Provide AUSLAN Interpretation, Closed Captioning, Audio Description & Potential Relaxed Performance Opportunities for Chapel Off Chapel Produced/Supported Performances.	\$18	\$0	\$18
ECC001	Events Signage (OH&S)	Purchase and Maintenance of Equipment, Clothing and Signage to ensure OH&S Compliance at Events.	\$20	\$0	\$20
ECC002	Implementation of Arts and Cultural Development Policy	Finalise a New Arts & Crafts Policy including Promotion and Implementation of New Measures.	\$35	\$0	\$35
ECC003	Glow Festival	Glow Festival	\$250	\$0	\$250
EDV001	Alcohol Harm Minimisation - Liquor Accord	Community Safety Initiatives specifically targeted at Community Safety through Liquor Accord Activities.	\$20	\$0	\$20
EDV002	Local Tourism Campaign	Deliver Precinct Driven Marketing Initiatives to Promote Tourism Targeting the VFR Market and Intrastate Visitors.	\$35	\$0	\$35
EDV003	Economic Development Research and Data	Economy ID Subscription, Pedestrian Counts, Shopper Surveys and Precinct Profiles to Provide Data, Research and Analysis to Local and Prospective Businesses.	\$30	\$0	\$30
EDV006	Christmas Decorations Program	Design and Production of a new 4-year Christmas Decorations Campaign including Town Halls, Retail Precincts, Libraries and Prahran Square.	\$355	\$0	\$355
EDV011	Implementation of Vacant Shops Action Plan	To Run Activation Programs and Other Initiatives to Decrease Vacancy Rates in Retail Precincts.	\$80	\$0	\$80
EDV012	Implementation of Economic Development/Business Strategy	Implement Actions from the New Stonnington Economic Development/ Business Strategy 2021-2025.	\$30	\$0	\$30
EDV014	New Economic Development Strategy	To create a New Economic Development/ Business Strategy for Stonnington from 2021-2025.	\$35	\$0	\$35
FIN003	Conversion of Rates Records to Digital Records	Converting Old Rate Books and Microfiche Material to Digital.	\$20	\$0	\$20

			2021/22		
Bid Number	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council
FLE007	FOGO Collection Service	Ongoing Support and Extension of Service, Multi Unit Developments, Education and Engagement Officer.	\$100	\$0	\$100
HAL007	Malvern Town Hall - Painting	Malvern Town Hall - Painting of Water Damaged Areas due to Flooding.	\$20	\$0	\$20
HAL011	Optimo Booking System Implementation For Online Application Forms	Optimo Booking System has the capacity for Online Applications Forms.	\$30	\$0	\$30
HRD003	Aboriginal & Torres Strait Islander (ATSI) Traineeship Project	Provision of 3 Traineeship Opportunities per year for 3 years for Aboriginal & Torres Strait Islanders.	\$146	\$0	\$146
LIB010	Northbrook Gallery / Exhibition space	SHC has ongoing responsibility over Exhibition Space and Curating Exhibitions throughout the year. Costs are in regards to Staff, building Amenities & some improvements to the space.	\$15	\$0	\$15
LIB013	Untitled Literary Festival	Covers Four Days of Programming which celebrates Writing, Reading and Stories in our Community & Also includes the Writing Competition.	\$50	\$5	\$45
MPR001	Audit & Removal of Hazardous Materials at Council Properties	Detection & Removal of Asbestos & Other Hazardous materials including monitoring by an Occupational Hygienist.	\$60	\$0	\$60
MPR024	Council Properties - Light Fitting Replacement	Replacement of Old, Inefficient Light Fittings at various Council sites as scheduled in the Building Condition Audit.	\$55	\$0	\$55
PKS011	Environment - Energy Efficiency Program (Public Lighting)	Annual Program for the installation of Energy Efficient Street lighting and other public lights across the city.	\$200	\$0	\$200
PKS019	Environment - Community Engagement and Education	Develop and deliver priority environmental engagement and education initiatives such as the Environmental Champions Program, community plantings and sustainable living workshops	\$60	\$0	\$60
PKS021	Parks - Public Toilet Renewal	Annual program to refurbish one of Council's Exeloo public toilets in parks across the city	\$25	\$0	\$25
PKS029	Environment - Sustainability Outreach Program	Projects and Initiatives to Promote & Support Sustainable Behaviour within the Community & build the Community Capacity to respond to Sustainability Issues.	\$80	\$0	\$80
PKS047	Environment - Waste Education & Behaviour Change	Delivery of targeted waste education and behaviour change initiatives targeted at reducing contamination in kerbside recycling, reducing single use plastic and apartment composting.	\$50	\$0	\$50

			2021/22		
Bid Number	Bid Name	Scope of Bid	Gross Budget	External Funding	Net Cost to Council
PKS050	Climate Emergency Response Implementation	Three Year Program to support implementation of Councils Climate Emergency Response & Includes Officer to deliver projects identified in Climate Emergency Action Plan.	\$160	\$0	\$160
PMG002	Malvern Town Hall & 311 Civic Centre - External Painting	Annual Cleaning And Patch Painting of Malvern Town Hall and 311 Glenferrie Road.	\$33	\$0	\$33
PSQ001	Prahran Square Community & Visitor Engagement Initiatives	New facility to have a suite of events	\$225	\$0	\$225
YTH001	Youth Engagement Partnership (YEP) Project	Employment of YEP Project officer (0.6 EFT) to run project across Stonnington & Port Phillip. Port Phillip to Fund 50% of Role.	\$30	\$0	\$30
YTH004	Young Local Leaders Project	To develop and deliver Leadership Workshops with Secondary Students in Stonnington to develop Leadership, Advocacy and Communication Skills and work on Advocacy Projects.	\$25	\$0	\$25
YTH005	Youth Digital Engagement Project	Development and Implementation of Digital Engagement Technologies Co-designed with Young People - Podcasts, Social Media, Website to enhance engagement and participation.	\$5	\$0	\$5
YTH006	Prahran Child and Youth Community Wellbeing Hub	Funding for the operational component (program costs only) of the Hub (previously ADV) for the amount lost by the cessation of federal funding in July 2014.	\$80	\$0	\$80
YTH007	Graffiti Prevention Program - Hit the Streets	Youth Services Program to provide young people who may be involved in Illegal Graffiti activities with Prosocial Street Art Opportunities, Mentoring and Creative Pathways.	\$25	\$0	\$25
YTH010	Stonnington Student Support Fund	Stonnington Student Support Fund (SSSF) supports vulnerable families with educational expenses (i.e.. uniform, camps or books) so they can participate in their education.	\$20	\$0	\$20
			4,047	5	4,042