



**Adopted
2015/2016 Budget**

Council Meeting 01 June 2015

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Mayor's introduction

It gives me great pleasure to present the 2015-2016 Budget to the community of Stonnington.

This Budget delivers on Council's commitment to make Stonnington a connected community that fosters the hopes, wellbeing and aspirations of all people. It has been prepared on the basis of the four key strategic objectives and Strategic Resource Plan included in the Council Plan 2013-2017 Year Three and directs funding to implement the initiatives and major initiatives identified therein.

It includes \$119.41 million of expenditure on service delivery and \$51.90 million towards infrastructure works in the 2015/16 financial year, while maintaining a strong financial position with an operating surplus for the year of \$23.17 million.

This position is achieved through a general rate in the dollar increase of 4.3% (4.3% increase in 2014/15) consistent with Council's Strategic Resource Plan adopted in the previous year, which will lift general rate income by 6.0% (5.9% increase in 2014/15). Garbage and green waste charge rates will increase by 4.0% (4.5% increase in 2014/15) compared with 4.5% increase proposed in the previous year's Strategic Resource Plan.

The general rate and garbage charges aim to achieve a responsible balance between reasonable rates for residents and ensuring the continued delivery of high quality services, funding for new community and organisational initiatives in line with the Council Plan, capital works and infrastructure maintenance. It also absorbs the impact of cost increases from other levels of government and from utilities. Allowance is also made for possible future unfunded defined benefits superannuation calls, rising fuel costs and increasing insurance premiums.

The 2015/2016 Budget and Strategic Resource Plan maintain cash reserves to fund Council's restricted assets of statutory reserves (primarily the open space reserve), the future fund, trust funds and deposits, and employee leave entitlement reserves. An annual contribution of \$1.00 million to the Future Fund Reserve over the period of the Strategic Resource Plan will give Council continued financial capacity to respond to strategic property acquisition and development opportunities from its own cash reserves as much as possible.

Key highlights of the \$51.9 million Capital works program for the 2015/16 financial year include:

- Open space (\$3.00 million) - including strategic land purchase and park developments around the municipality
- Cato Street redevelopment project (\$3.00 million) - three year project including redevelopment of Council owned high-value land with opportunities to incorporate public plaza/park in an urban setting
- Road, Footpath & Bridges (\$9.66 million) - including reconstructions, Chapel Street Streetscape Masterplan Implementation and Chadstone Road reconstruction.
- Drainage improvements (\$1.93 million) - including road drainage replacement works.
- Buildings (\$20.29 million) - including Civic Precinct Project \$5.65 million, Malvern Town Hall refurbishment \$4.15 million, Dunlop Pavillion redevelopment \$1.56 million, Prahran Town Hall redevelopment masterplan \$0.80 million, leisure and child care facilities building condition audit implementation \$0.85 million, Harold Holt Swim Centre diving tower refurbishment \$0.60 million, Harold Holt Swim Centre Masterplan \$0.48 million and Prahran Market works \$0.42 million.
- Park improvements excluding Cato St redevelopment (\$6.58 million) - including Basil Reserve Floodlighting Upgrade \$0.46 million, Forrest Hill Infrastructure services to complement rollout of Masterplan \$0.45 million, Malvern Valley Golf Course back nine holes construction \$0.30 million, Yarra River Biodiversity project \$0.75 million, Parks renewal and upgrade \$1.30 million and sportsground and facilities upgrade program \$1.15 million.
- Bicycle strategy and path improvement \$0.86 million.
- Plant and equipment (\$4.43 million) - including information technology \$0.77 million, scheduled replacement of Council's fleet and equipment \$1.99 million, library materials \$0.92 million, software upgrades \$0.71 million and arts acquisition program \$0.28 million.

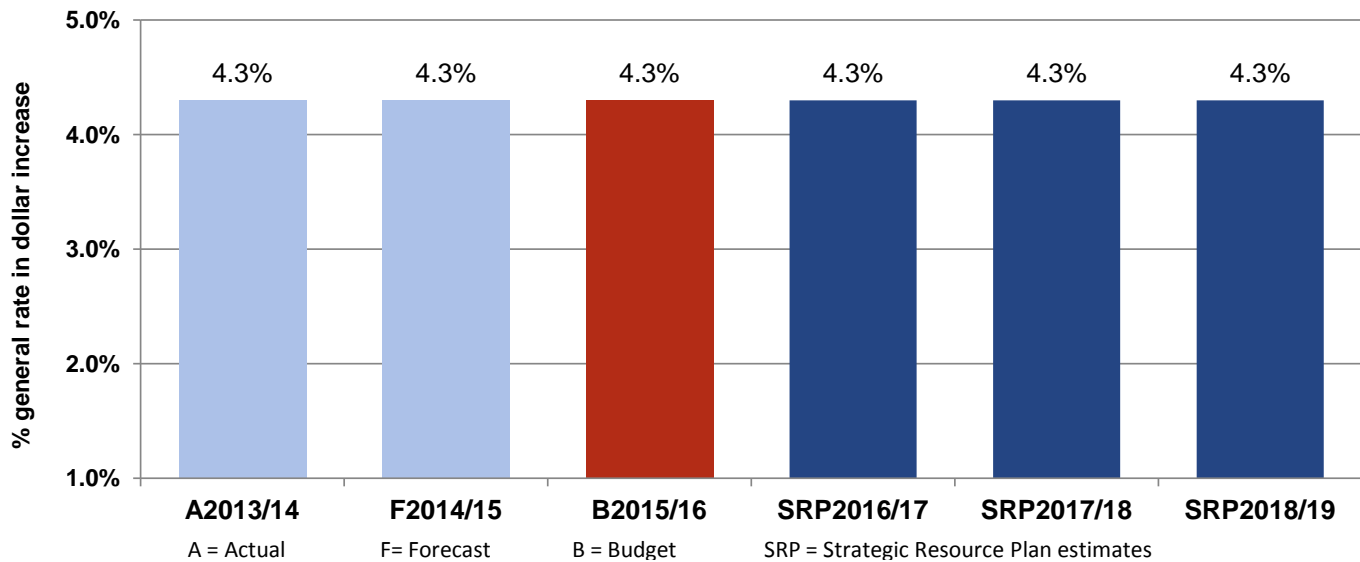
This budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible.

Cr Melina Sehr
Mayor

Chief Executive Officer's summary

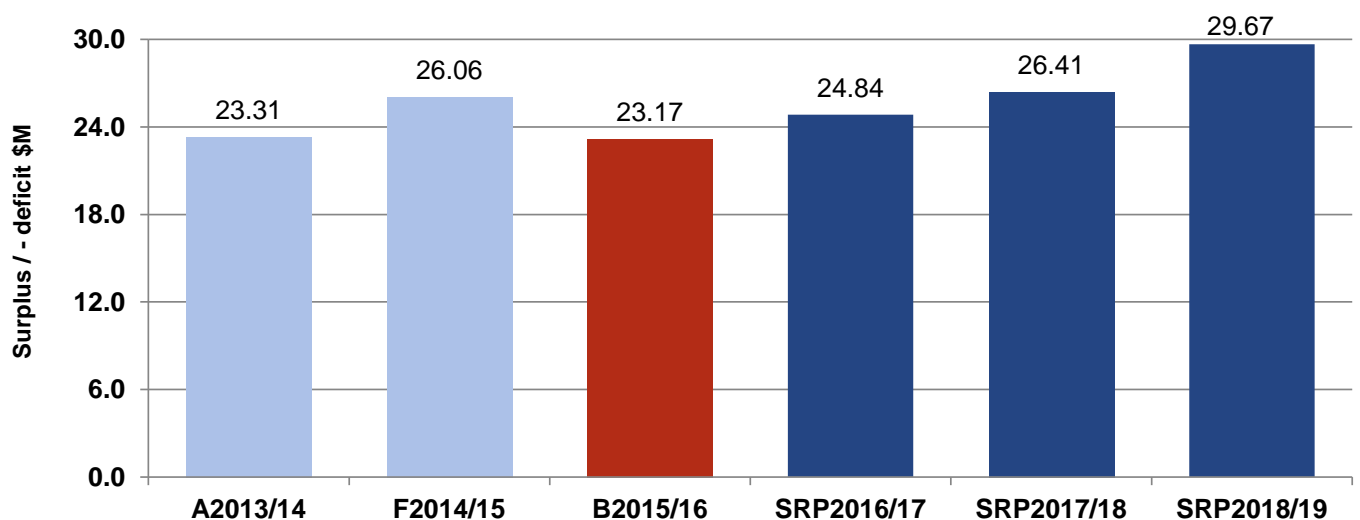
Council has prepared a Budget for the 2015/16 financial year which seeks to balance the demand for services with the community's capacity to pay. Key budget information is provided as follows for rates, operating result, services, cash and investments, capital works, financial position, financial sustainability, strategic objectives, debt position, Council's income and Council's expenditure allocations.

1. Rates



It is proposed that the general rate in the dollar increase by 4.3% for the 2015/16 year, raising total general rates of \$79.30 million, including \$1.0 million generated from supplementary rates. Of the 4.3% increase, 1.10% will go towards maintaining service levels and meeting the cost of a number of external influences affecting the operating budget including the Environmental Landfill Levy and \$0.05 million reduction in Victorian Grants Commission allocation. The remaining 3.20% increase will go towards capital works to address the asset renewal needs of the City. This rate increase is in line with the level foreshadowed in Council's Strategic Resource Plan adopted in the previous year. (The rate increase for the 2014/15 year was 4.3%).

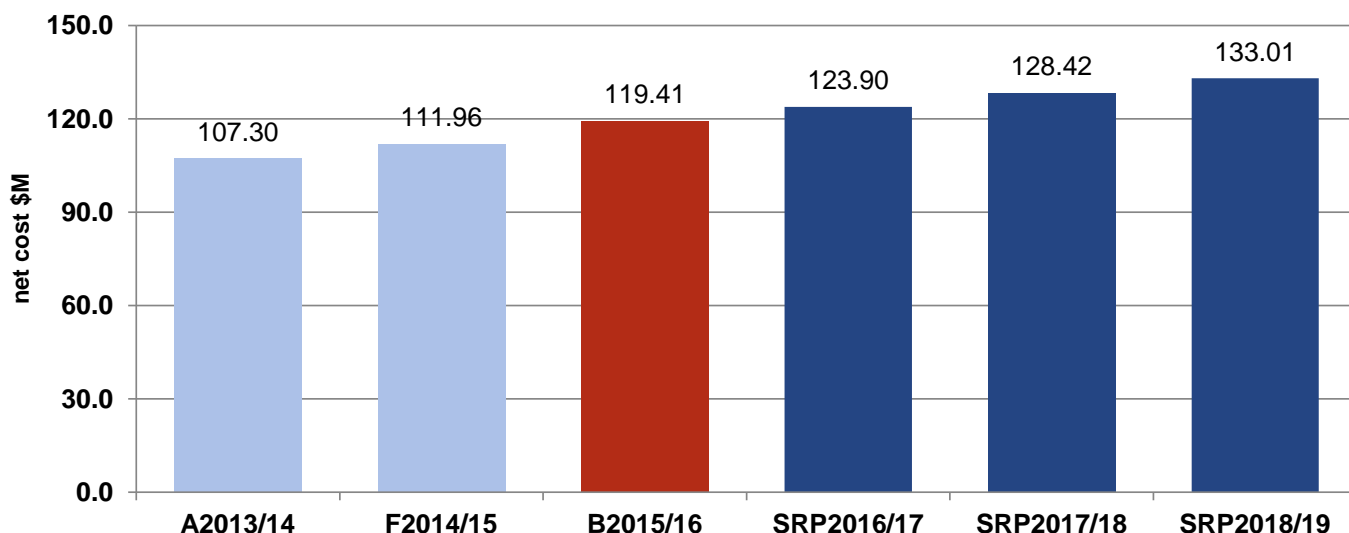
2. Operating result



The expected operating result for the 2015/16 of \$23.17 million is a decrease of \$2.89 million from the 2014/15 forecast. The adjusted underlying result, which excludes items such as non-recurrent capital grants and capital works contributions is a surplus of \$18.35 million, which is a decrease of \$1.37 million from 2014/15 forecast - refer to section 7 of this summary for further information. (The forecast operating result for the 2014/15 year is a surplus of \$26.06 million).

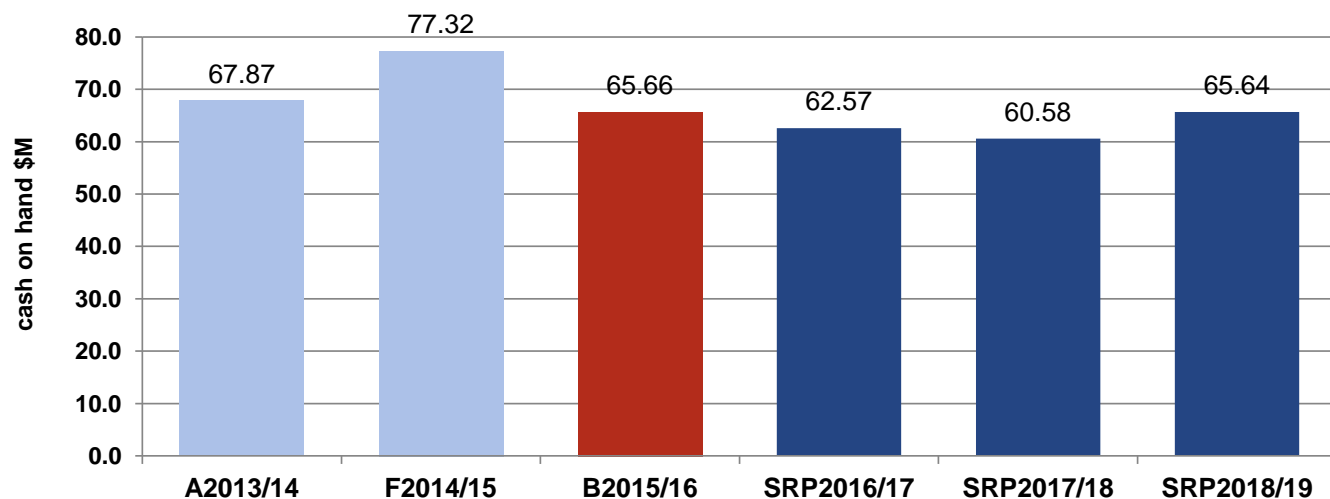
The operating result is budgeted to steadily increase after 2015/16 to fund significant capital expenditure projects such as Cato Street Redevelopment, Prahran Town Hall Development and the Civic Precinct Project.

3. Services



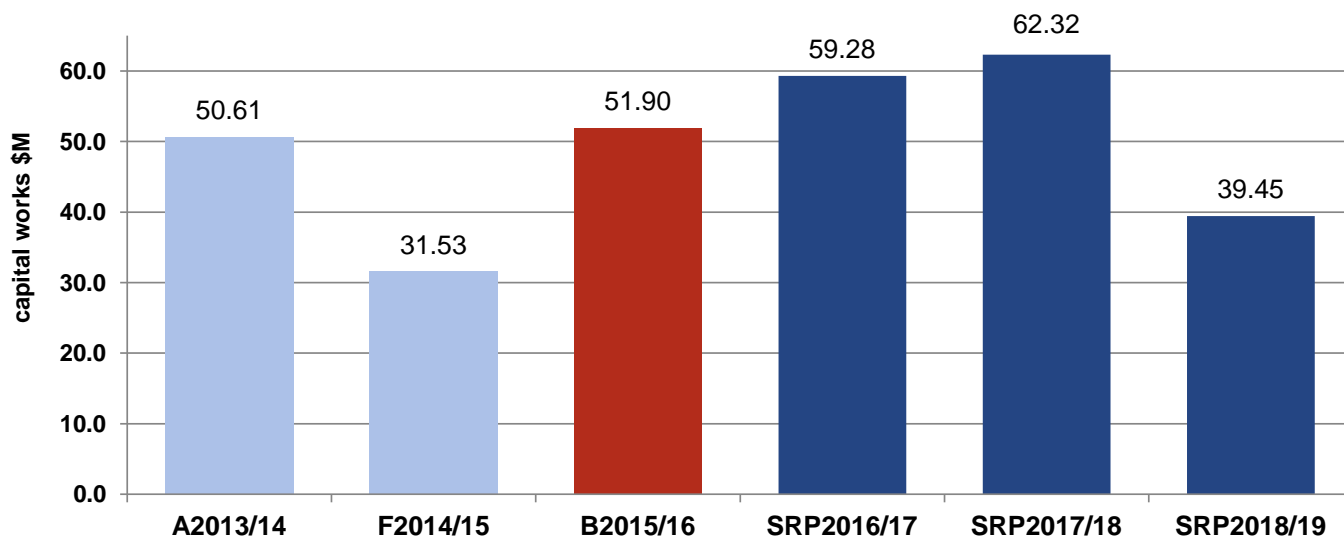
The net cost of services delivered to the community for the 2015/16 year is expected to be \$119.41 million which is an increase of \$7.45 million from 2014/15 forecast. A key influencing factor in the development of the 2015/16 budget has been the results of the latest community satisfaction survey conducted by Council. The survey results show that while there is a relatively high level of satisfaction with most services provided by Council, there are some areas where there is a clear message that ratepayers want improved service levels. For the 2015/16 year, service levels have been maintained and a number of initiatives proposed. (The forecast net cost for the 2014/15 year is \$111.96 million).

4. Cash and investments



Cash and investments are expected to decrease by \$11.66 million during the year to \$65.66 million as at 30 June 2016. This is mainly due to the carried forward component of the 2014/15 capital works program and a number of major building projects. The reduction in cash and investments is in line with Council's Strategic Resource Plan. (Cash and investments are forecast to be \$77.32 million as at 30 June 2015).

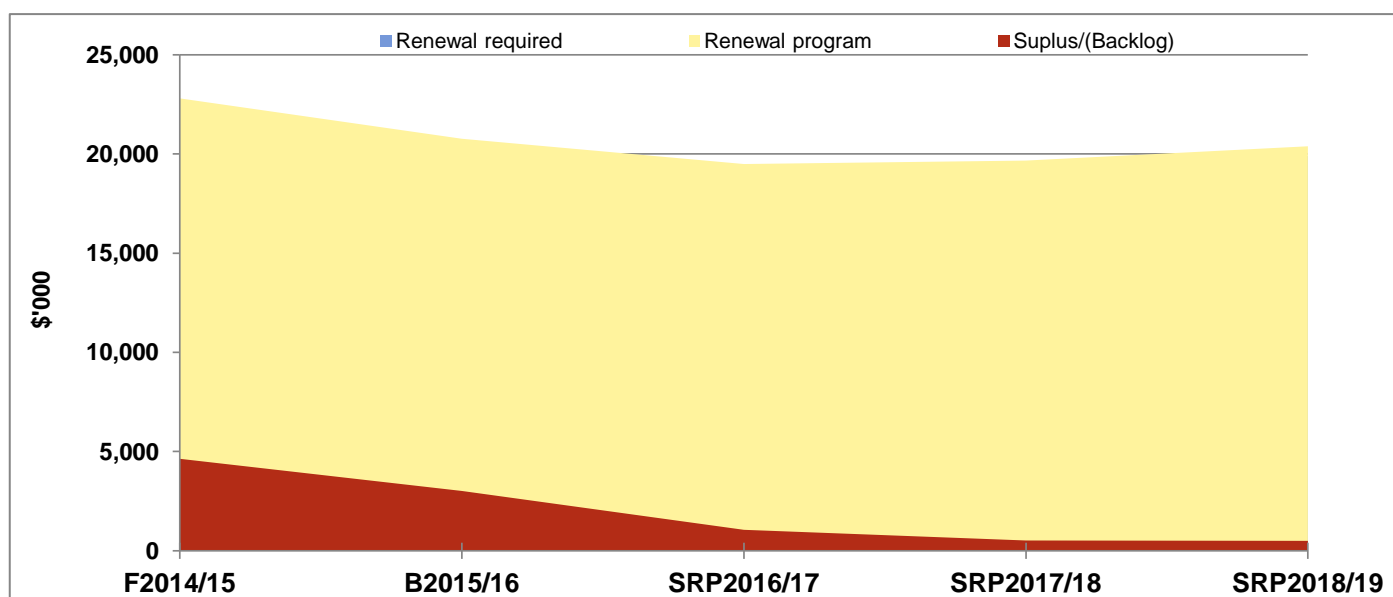
5. Capital works



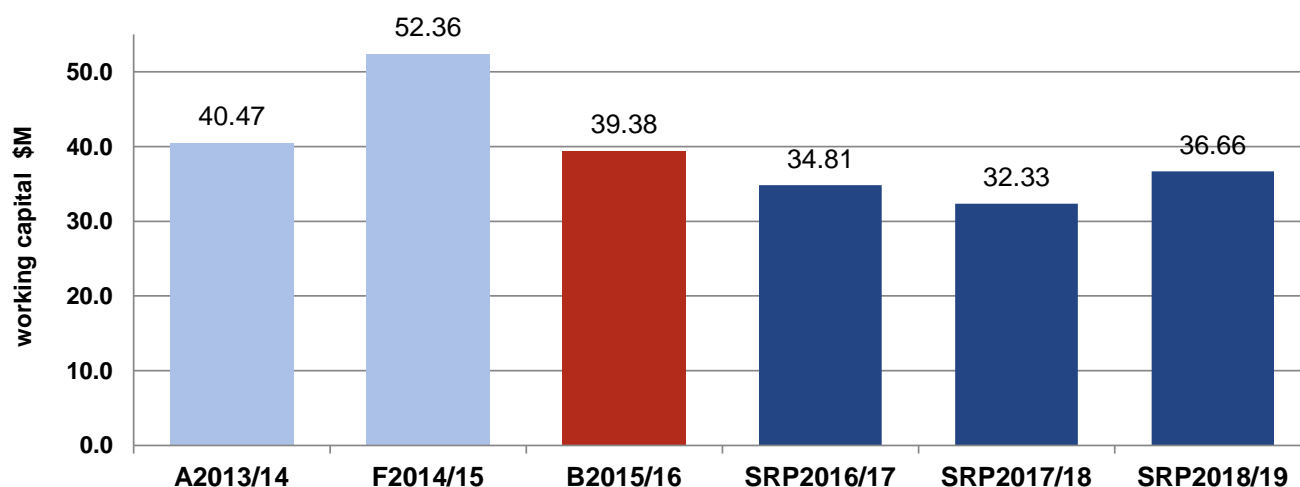
Capital expenditure for 2015/16 is expected to be \$51.90 million, of which \$9.24 million relates to projects in progress that will be carried forward, or projects not yet commenced that are deferred, to the 2015/16 year. The capital expenditure program is in accordance with Council's priorities determined in 2014/15 and refined during this budget process.

The four year program includes major expenditures on the Cato Street Redevelopment Project, Chapel Street Streetscape Masterplan implementation, Open space acquisitions, Prahran Aquatic Centre feasibility and redevelopment, Netball facility construction, Prahran Town Hall Masterplan Development, Princes Close Development, Dunlop Pavilion Redevelopment, Civic Precinct Project, Prahran Market works, Yarra River Biodiversity Project, Bicycle Paths and Strategy works, Light and Specialised Vehicle Replacement Program and expenditure on the City's critical infrastructure and properties.

The graph below sets out the required and actual asset renewal over the life of the current Strategic Resource Plan and the renewal surplus/(backlog). It indicates Council is covering the asset renewal requirements for the period of the SRP.

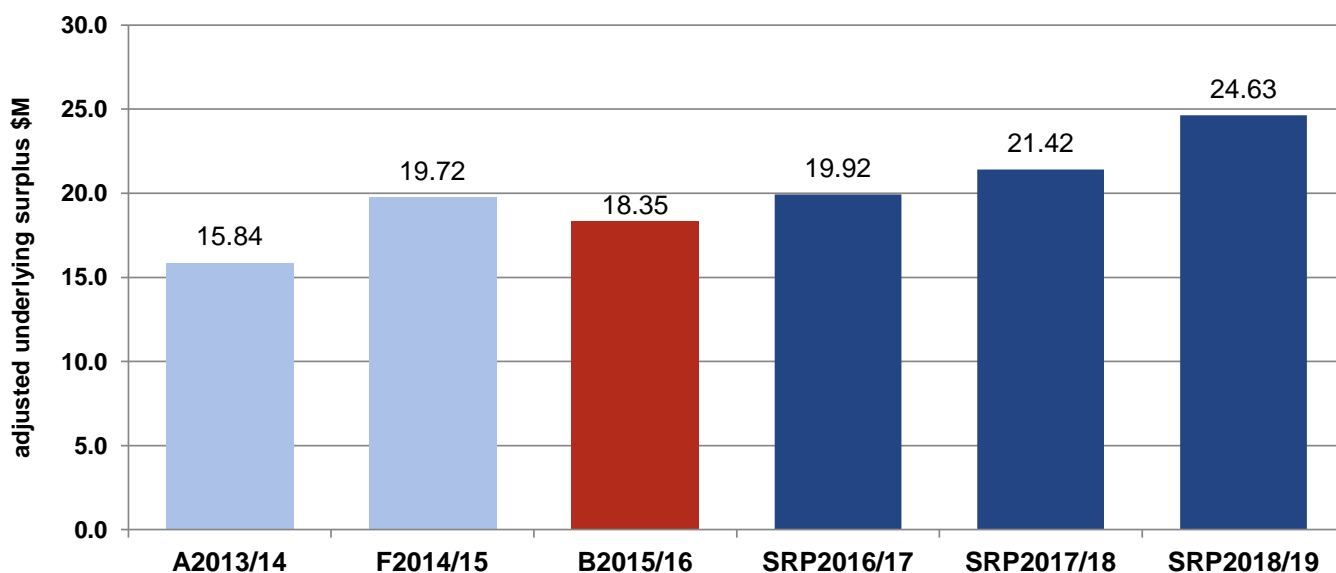


6. Financial position



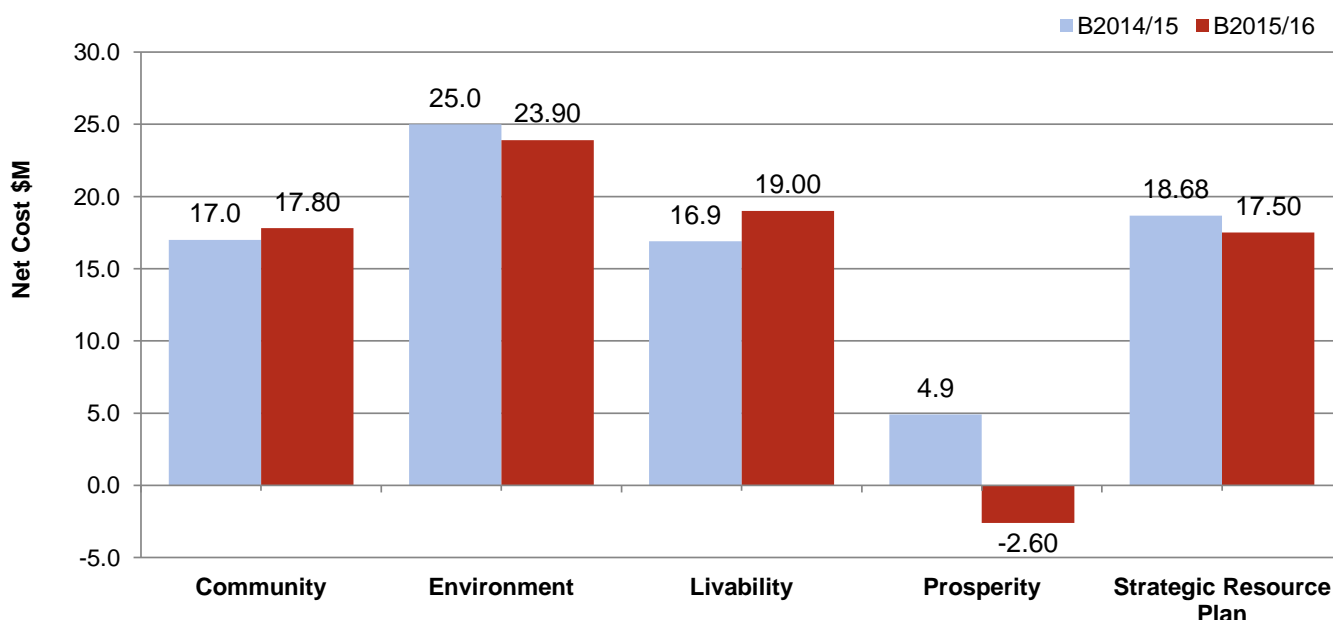
The financial position is expected to improve with net assets (net worth) to increase by \$43.17 million to \$1.94 billion although net current assets (working capital) will reduce by \$12.98 million to \$39.38 million as at 30 June 2016. This is mainly due to the use of cash reserves to fund the significant capital works program. (Net assets is forecast to be \$1.90 billion as at 30 June 2015).

7. Financial sustainability



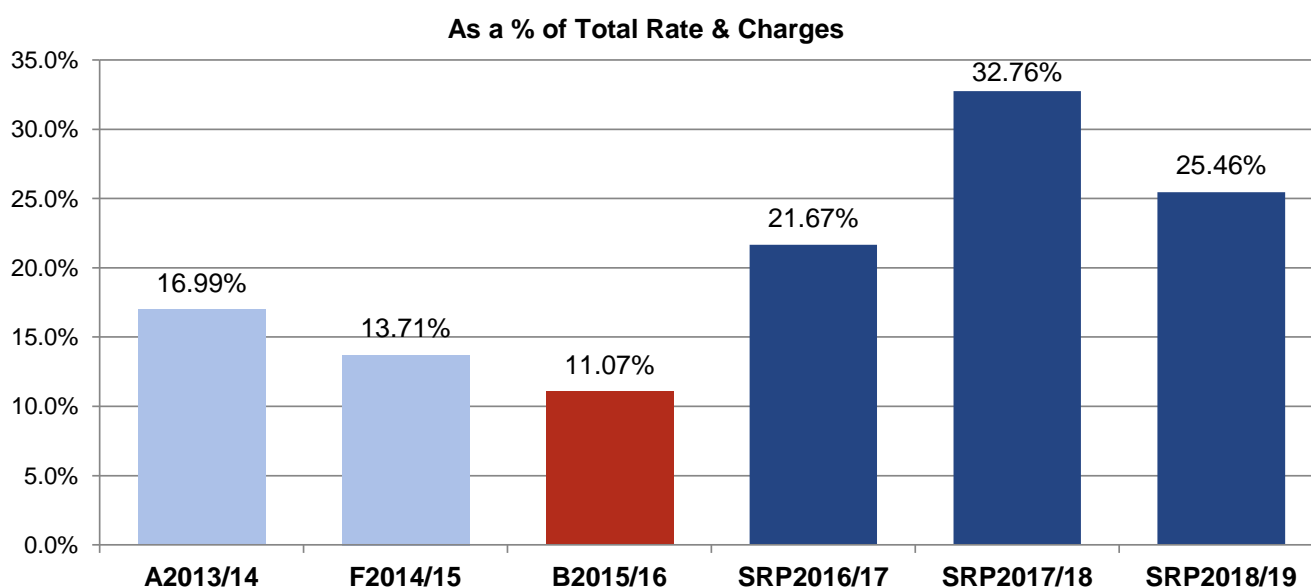
A high level Strategic Resource Plan for the years 2015/16 to 2018/19 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the long term, whilst still achieving the strategic objectives as specified in the Council Plan. The Plan projects that Council's adjusted underlying result, which is a measure of financial sustainability, will be an increasing surplus over the four year period from \$18.35 million in 2015/16 to \$24.63 million in 2018/19.

8. Strategic objectives



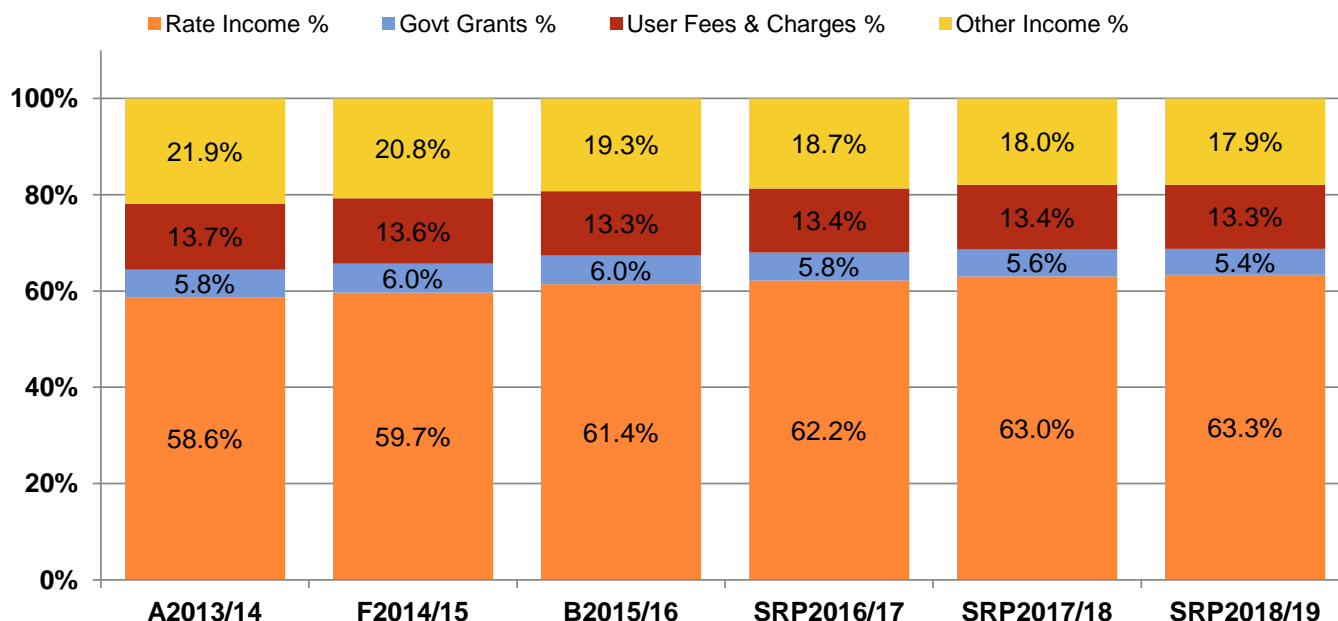
The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2015/16 year.

9. Debt position (excluding finance leases)



Based on the Long term financial plan, Council can generate sufficient operational cash to fund a capital works program of \$51.90 million in 2015/16. A key financial indicator for Council is debt (loan liability) outstanding expressed as a percentage of total rate and charges revenue. The chart above indicates the ratio is budgeted at 11.07% in 2015/16, increasing to 32.76% in 2017/18 as additional borrowing is obtained for key strategic capital works before decreasing from 2018/19 as loans are progressively repaid.

10. Council's Income

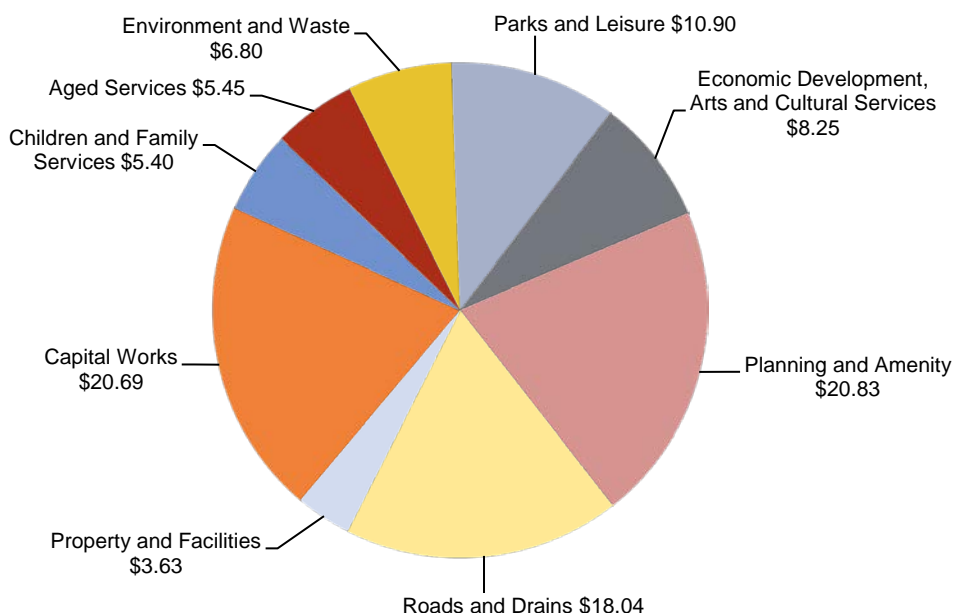


Council derives income from four major sources: rates; government/other grants; user fees and charges; and miscellaneous (other). As indicated in the graph above, Council's reliance on rate income as its primary income source to provide high quality service to residents is increasing from 59.7% in 2014/15 forecast to 63.3% in 2018/19. Government grants are falling slightly in real terms over the SRP period.

Fees and charges have been reviewed in line with CPI and market rates, with any increases budgeted at manageable and sustainable levels to maintain cost recovery and to ensure potential usage will not be affected.

11. Council expenditure allocations

The below chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.



This budget has been developed through a rigorous process of consultation and reviews, and management endorses it as financially responsible. The budget enables the achievement of the Annual Plan objectives and funds the strategies included in the 2013-2017 (Year 3) Council Plan. More detailed budget information is available throughout this document.

Warren Roberts
Chief Executive Officer

Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2015/2016 budget, which is included in this report, is for the year 1 July 2015 to 30 June 2016 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2016 in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with the Australian Accounting Standards. The budget includes Council's interest in the Regional Landfill Clayton South joint venture which is presented in the financial accounts as an associate investment.

The budget also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, Officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with Officers preparing the operating and capital components of the annual budget during December and January. A draft consolidated budget is then prepared and various iterations are considered by Council at informal briefings during February to April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

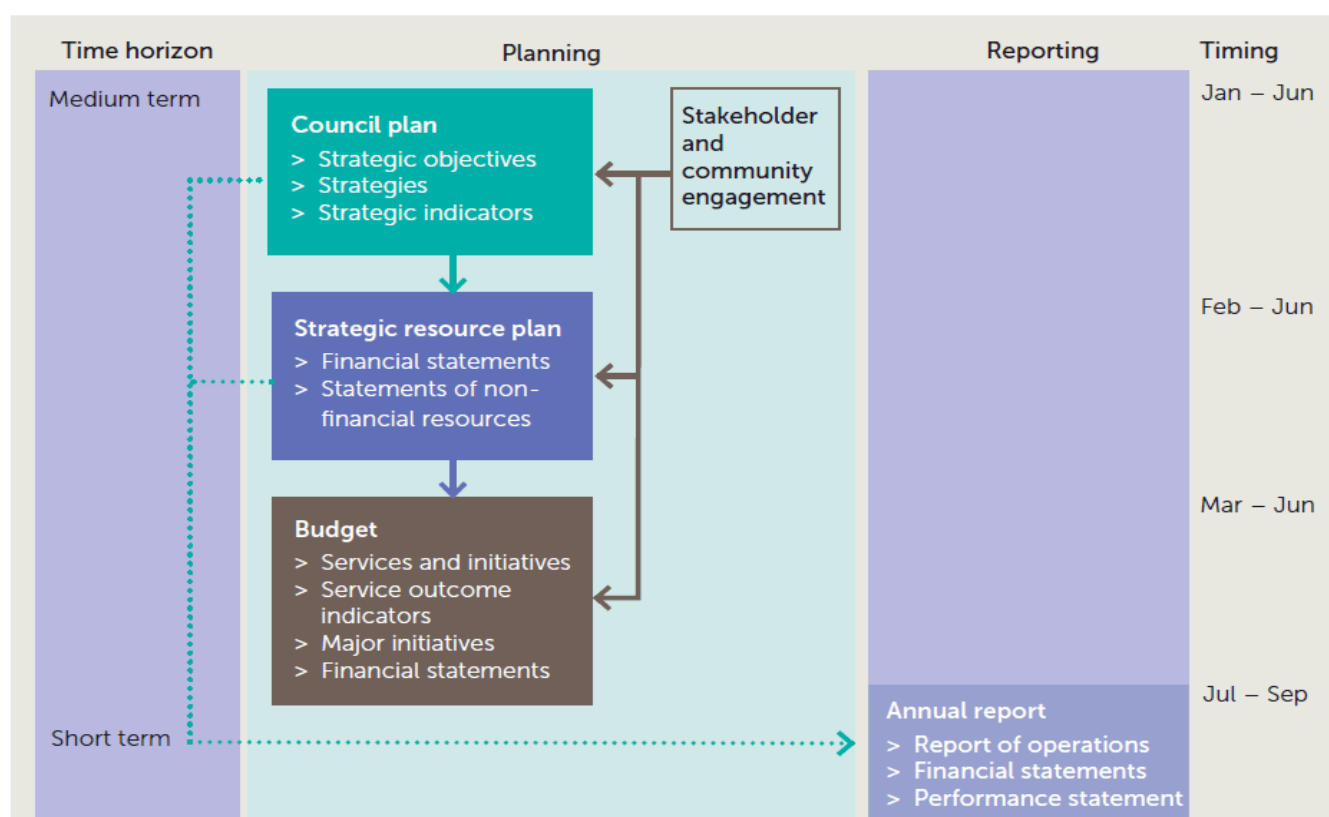
Budget process	Timing
1. Officers update Council's long term financial projections	Dec/Jan
2. Officers prepare operating and capital budgets	Jan/Feb
3. Councillors consider draft budgets at informal briefings	Feb/April
4. Proposed budget submitted to Council for approval	Apr
5. Public notice advising intention to adopt budget	Apr
6. Budget available for public inspection and comment	Apr
7. Public submission process undertaken	May
8. Submissions period closes (28 days)	May
9. Submissions considered by Council	May
10. Budget and submissions presented to Council for adoption	Jun
11. Copy of adopted budget submitted to the Minister	Jun
12. Revised budget where a material change has arisen	Jul-Sep

1. Linkage to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan (SRP), is part of and prepared in conjunction with the Council Plan, and is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning (formerly the Department of Transport, Planning and Local Infrastructure)

The Council Plan is the City Of Stonnington's four year vision that articulates its mission, values and plan to achieve the vision. The Council Plan was developed through a collaborative process involving the elected Councillors, the organisation and the community.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

1.2 Our purpose

Our vision

“Stonnington will be a connected community that fosters the hopes, wellbeing and aspirations of all people.”

Council's Commitment

The primary purpose of the City of Stonnington is the wellbeing of the community. Council endeavours to achieve the best outcomes for the community having regard to the long-term and cumulative effects of its decisions.

In seeking to achieve its primary purpose, Council will facilitate the following:

- A) Promote the social, economic and environmental viability and sustainability of the City.
- B) Ensure the resources are used efficiently and effectively and that services are provided in accordance with the best value principles to best meet the needs of the community.
- C) Improve the overall quality of people's lives in the community.
- D) Promote appropriate business and employment opportunities.
- E) Ensure that services and facilities provided by Council are accessible and equitable.
- F) Ensure the equitable imposition of rates and charges.
- G) Ensure transparency and accountability in decision-making.

The purpose of local government is specified in the *Local Government Act 1989*.

Our Values

We all have an important role to play in developing a working environment where our vision of moving from good to great is a reality.

At the City of Stonnington:

We encourage, anticipate, welcome and implement CHANGE and NEW IDEAS

We recognise, support and facilitate COOPERATION

We recognise and celebrate ACHIEVEMENT

We recognise potential and support LEARNING

We promote open, honest, inclusive and respectful COMMUNICATION

We are ACCOUNTABLE for all our decisions and

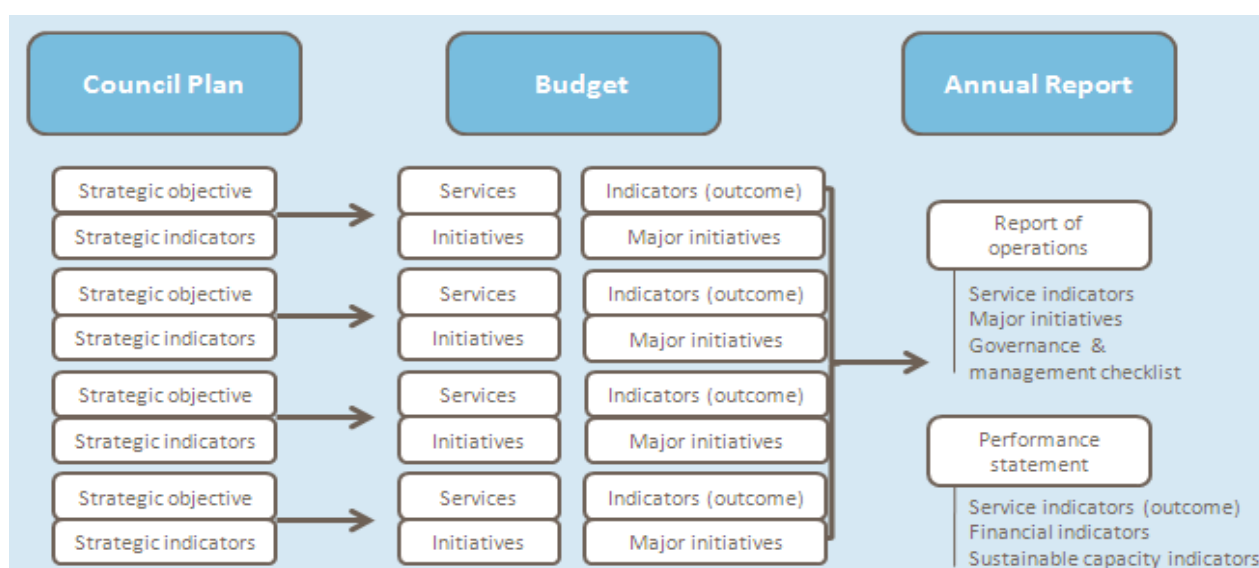
1.3 Strategic Objectives

Council delivers activities and initiatives under a broad range of major service categories. Each contributes to the achievement of one of the four Strategic Objectives and Strategic Resource Plan (SRP) as set out in the Council Plan for the years 2013-17. The following table lists the Strategic Objectives and SRP as described in the Council Plan.

Strategic Objective	Description
1. Community	A city where all people can be happy, healthy, safe and feel part of and contribute to the community.
2. Environment	A cleaner, safer and better environment for future generations to enjoy.
3. Liveability	The most desirable place to live, work and visit.
4. Prosperity	A prosperous community, recognised as a creative city and a premier visitor and retail destination.
5. Strategic Resource Plan	Other non-attributable objectives that support the above four strategic objectives.

2. Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2015/16 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning (formerly the Department of Transport, Planning and Local Infrastructure)

2.1 Strategic Objective 1: Community

To achieve our objective of Community, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service Area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Aged, Diversity and Disability Services	This service provides a range of services for the aged and culturally diverse including home delivered meals, personal care, transport, home maintenance, housing support and senior citizen clubs.	8,511 (4,826) 3,685
Children and Family Services	This service provides family oriented support services including child care, pre-schools, toy library, maternal and child health, pre-school dental, counseling and support, youth services, immunisation, family day care, holiday programs and health and safety.	8,841 (5,451) 3,390
Aquatic Services	This service provides a range of recreational facilities including indoor and outdoor swimming pools, a fully equipped gymnasium, aqua aerobics, aerobics, pump, circuit, and yoga.	5,449 (5,076) 373
Chapel Off Chapel	This service provides theatre services including technical staging advice and performance operations, facilities for presentations including events for children, families and older people and exhibitions of works by local artists, function and catering services including seminars, meetings and conferences.	1,402 (646) 756
Environmental Health	This service protects the community's health and well-being by coordinating food safety support programs, Tobacco Act activities and smoke free dining and gaming venue issues. The service also works to rectify any public health concerns relating to unreasonable noise emissions, housing standards and pest controls.	923 (875) 48
Animal Management Services	This service provides a dog and cat collection service, a lost and found notification service, a pound service and a registration and administration service.	733 (616) 117

Recreation Services	This service is responsible for the management and use of sporting grounds and pavilions and community centers with meeting, function and activity space. The service provides advice to Council on local leisure needs and assists community groups with funding applications, event management and promotion and issues relating to license agreements with Council.	2,502 <u>(907)</u> 1,595
Library and Local History Services	This service provides public library services at four locations and local history services that caters for the cultural, educational and recreational needs of residents and provides a focal point for the community where they can meet, relax and enjoy the facilities and services offered.	5,161 <u>(819)</u> 4,342
Communications and Community Planning	This service is responsible for the management and provision of advice on external communication, in consultation with relevant stakeholders, on behalf of Council.	2,191 <u>(124)</u> 2,067
Malvern Valley Golf Course	This service provides public open space, an 18 hole public golf course and pristine environmental areas.	1,002 <u>(1,197)</u> (195)
Customer and Civic Services	This service provides a range of governance, statutory and corporate support services and acts as the main customer interface with the community. Services include the coordination of council and committee meetings, records and information management and office support services at the Civic Centre. The customer support service is delivered from three customer service centres.	1,611 <u>(0)</u> 1,611

Initiatives

- 1) Provide immunisation services to the local community (\$0.16 million net cost).
- 2) Identify key target groups and provide accessible and affordable opportunities and programs to increase participation in physical activity and recreation, to improve the health and wellbeing of all community members (\$0.02 million net cost).
- 3) Provide and/or facilitate a range of services, programs and events for young people aged between 10 to 25 years (\$0.03 million net cost)
- 4) Complete a feasibility study and preliminary concept plans for the proposed redevelopment of the Prahran Aquatic Centre (\$0.16 million)
- 5) Monitor and maintain Council's Closed-Circuit Television (CCTV) system in Chapel Street and Toorak Village to enhance community safety (\$0.05 million net cost).
- 6) Upgrade Council's buildings in accordance with the objectives of the Access and Inclusion Plan 2013-17 (\$0.16 million net cost).

Major Initiatives

- 7) Undertake planning for a healthy community through the implementation of the Municipal Public Health and Wellbeing Plan 2013-2017 (\$5.27 million net cost).
- 8) Assess and provide relevant support services for frail aged, older residents, people with a disability and their carers including in-home and community-based services (\$1.64 million net cost).
- 9) Develop a masterplan for the future development of the outdoor areas of the Harold Holt Swim Centre that meets community needs into the future (\$0.08 million net cost).
- 10) Improve public safety by ensuring Taxi Zones continue to operate effectively (\$0.02 million net cost).
- 11) Upgrade Council's pavilions in accordance with the Pavilion Redevelopment Strategy 2009 (\$0.94 million net cost).
- 12) Upgrade Council's Children's Services facilities in accordance with the Early Years Infrastructure Improvements plan (\$0.41 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population who receive a HACC service) Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people who receive a HACC service)	[Number of people that received a HACC service / Municipal target population for HACC services] x100 [Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services] x100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service) Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100 [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population

2.2 Strategic Objective 2: Environment

A cleaner, safer and better environment for future generations to enjoy. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service Area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Public Spaces Design and Development	This service prepares policies and strategies relating to open space and urban design issues and prepares and implements an annual capital works program. The service also provides landscape and urban design advice and is actively involved in setting service standards for parks maintenance activities.	187 (0) 187
Parks and Environment	This service includes arboriculture and horticulture services such as tree pruning, planting, removal, planning and street tree strategies, parks and sports ground mowing and maintenance.	9,854 (30) 9,824

Environmental Planning	This service develops environmental policy, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. Reducing greenhouse gas emissions within Council operations and the community are a key priority of Council.	635 (0) 635
Waste collection and management	This service provides kerbside rubbish collections of garbage, hard waste, recycling and green waste from all households and commercial properties in Stonnington.	14,472 (1,168) 13,304

Initiatives

13) Complete the Integrated Transport Plan and commence implementation to minimise the impacts of urban growth on the transport network (\$0.01 million net cost).

14) Undertake advocacy on land use opportunities to increase open space (\$0.02 million net cost).

15) Upgrade street lighting in compliance with the Energy Efficiency Street Light Upgrade Program (\$0.20 million net cost).

Major Initiatives

16) Implement the Stonnington Cycling Strategy to enhance the physical and social environments to encourage more people to cycle and people to cycle more often (\$0.88 million net cost).

17) Implement 'Strategies for Creating Open Space' to expand open space across the municipality and enhance connectivity (\$3.00 million net cost).

18) Deliver the Energy Efficiency Implementation Plan to reduce energy consumption and green house gas emissions (\$0.82 million net cost).

19) Implement the Lower Yarra Biodiversity Linkages Project to improve habitat, amenity, liveability and recreational opportunities (\$0.90 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

2.3 Strategic Objective 3: Livability

The most desirable place to live, work and visit. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service Area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Infrastructure Planning, Design and Management	This service conducts capital works planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. Undertakes design, tendering, contract management and supervision of various works within Council including roads, laneways, car parks, foot/bike paths, drains and bridges.	9,541 (882) 8,659
Urban Development	This service processes all planning applications, provides advice and makes decisions about development proposals which require a planning permit, as well as representing Council at the Victorian Civil and Administrative Tribunal where necessary. It monitors the Council's Planning Scheme as well as preparing major policy documents shaping the future of the City. It also prepares and processes amendments to the Council Planning Scheme.	6,540 (5,038) 1,502

Building Control and Amenity Services	This service provides statutory building services to the Council community including processing of building permits, emergency management responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works. An afterhours service and an emergency service. It also provides education, regulation and enforcement of the General Local Law and relevant State legislation.	3,095 (2,167) 928
Venue Facilities	This service provides venues and service at Malvern Town Hall, Functions On Chapel and Armadale meeting rooms. The venues support Council's civic functions and activities and are available for commercial hire and community use.	2,528 (727) 1,801
Major Projects and Property Improvements	This service conducts capital works planning for Council's properties to renew and improve the condition, performance and value of Council's existing buildings, develop new facilities, and ensure that all are safe, compliant, sustainable and fit for delivering services that meet the needs of the community.	341 (0) 341
Facilities Maintenance	This service prepares long term maintenance management programs for Council's property assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These include municipal buildings, pavilions and other community buildings.	2,183 (0) 2,183
Streets, Roads and Drains Cleaning and Maintenance	This service provides street cleaning, leaf collection, weed removal, drainage pit cleaning and street litter bins throughout Council.	3,741 (161) 3,580

Initiatives

- 20) Implement Council's Footpath Trading and Awnings Policy 2013 to maintain legislative compliance and ensure accessible footpaths (\$0.01 million net cost).
- 21) Continue to implement the graffiti strategy to deliver effective, sustainable eradication (\$0.54 million net cost).
- 22) Review gaps in the Heritage Overlay (\$0.20 million net cost).
- 23) Develop and implement an Activity Centre Strategy (\$0.04 million net cost).
- 24) Provide development and land use policy for the Chapel Street Activity Centre (\$0.15 million net cost).
- 25) Continue to implement the Stonnington Public Realm Strategy 2010 (\$0.02 million net cost).

Major initiatives

- 26) Continue to implement the graffiti strategy to deliver effective, sustainable eradication (\$0.54 million net cost).
- 27) Preserve Council's significant heritage buildings through the systematic implementation of conservation work identified in Conservation Management Plans and Building Condition Audits (\$0.42 million net cost).
- 28) Implement infrastructure and public realm improvement works in accordance with the Forrest Hill Precinct Master plan (\$0.45 million net cost).
- 29) Implement infrastructure and public realm improvements works in accordance with the Chapel Street Masterplan (\$2.65 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.

2.4 Strategic Objective 4: Prosperity

To achieve our objective of Prosperity, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service Area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Arts and Cultural Planning	This service provides a varied ongoing program of arts and cultural events and activities, plans and develops arts and cultural facilities and infrastructure and develops policies and strategies to facilitate art practice.	3,517 (309) 3,208
Economic Development	This service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment.	2,564 (99) 2,465
Traffic and Parking Services	This service provides strategic planning, policy development and day to day management of traffic and transport related issues in Council. It includes the management of Council's various car parks within activity centres.	12,386 (20,632) (8,246)

Initiatives

- 30) Provide appropriate and timely advice on access and parking to assist with the development of Structure Plans (\$0.003 million net cost).
- 31) Prepare Structure Plans for Activity Centers in line with priorities (\$0.31 million net cost).
- 32) Advocate for increased after-hours public transport including expansion of the Night Rider service, through the Stonnington Liquor Accord to improve community safety (\$0.01 million net cost).
- 33) Implement the Economic Development Strategy 2012-2016 to deliver initiatives to enhance economic prosperity and vibrancy of the community for residents and businesses (\$0.46 million net cost).
- 34) Coordinate the delivery of a comprehensive program of business events, seminars, workshops and networking events to support the developmental needs of Stonnington businesses (\$0.27 million net cost).
- 35) Actively participate in the Inner Melbourne Action Plan (IMAP) Tourism Working Group to benefit from a regional approach representing Stonnington among the whole of the inner Melbourne area (0.02 million net cost).

Major initiatives

- 36) Undertake feasibility study on options for the long-term redevelopment of the Cato Street car park (\$3.00 million net cost).
- 37) Undertake Urban Design Framework Plans for identified neighbourhood centres (\$0.10 million net cost).
- 38) Leverage key events and partnerships to deliver local economic benefit, including Stonnington Jazz, Virgin Australia Melbourne Fashion Festival and the Glow Winter Arts Festival. (0.58 million net cost).

Service Performance Outcome Indicators

Services	Indicator	Performance Measure	Computation
Economic Development	Economic activity	Change in number of businesses (Percentage change in the number of businesses with an ABN in the municipality)	[Number of businesses with an ABN in the municipality at the end of the financial year less the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year] x 100

2.5 Strategic Resource Plan

To achieve our objective of Strategic Resource Plan, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The activities and initiatives for each service category and key strategic activities is described below.

Services

Service Area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Councillors, Chief Executive and Executive Team	This area includes the Mayor, Councillors, Chief Executive Officer and Executive Management Team and associated support which cannot be easily attributed to the direct service provision areas.	11,325 (5,413) 5,912

Financial Services	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances, payment of salaries and wages to Council employees, procurement and contracting of services, raising and collection of rates and charges and valuation of properties throughout the municipality.	7,458 <u>(4,363)</u> 3,095
Information Services	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way.	3,419 <u>(5)</u> 3,414
Organisation Development	This service provides Council with strategic and operational organisation development support. The service develops and implements strategies, policies and procedures through the provision of human resources and industrial relations services. The service also assists managers to determine and progress toward future structures, capability and cultures in their service units.	1,645 <u>(0)</u> 1,645
Fleet Services	This service purchases and maintains Council vehicles, plant and equipment to meet functionality and safety needs and to maximise the performance and minimise operational cost of the fleet.	2,152 <u>(0)</u> 2,152
Risk Management	This service ensures that risk is managed to minimise and prevent injury and loss in the community and in Council's internal operations, to ensure a safe and healthy environment for all staff, contractors and the public and to ensure all contracts are prepared, evaluated, awarded and managed in accordance with the Local Government Act 1989 and Council's Procurement Policy.	1,352 <u>(40)</u> 1,312

Initiatives

- 39) Develop relationships with other councils to share ideas, data and information to support the Inner Melbourne Action Plan (IMAP) (\$0.04 million net cost).
- 40) Implement the Third Age Strategy to support Council's ageing workforce (\$0.005 million net cost).
- 41) Collect Employee Engagement data that provides an objective and comprehensive benchmark on the current health and effectiveness of the organisation (\$0.07 million net cost).
- 42) Implement Council's Asset Management System including the preparation of long-term capital models for maintenance (\$0.06 million net cost).

Major initiatives

- 43) Implement the Council Plan 2013-2017 to ensure Council activity is consistent with community needs and aspirations (\$0.16 million net cost).
- 44) Continue with upgrade of Prahran Market with the Market Board (\$0.42 million net cost).
- 45) Adopt digital communications, engagement tools and social media channels and develop e-services and the public GIS, to enable better accessibility to Council information and services (\$0.27 million net cost).

2.6 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2015/16 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 8) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.7 Reconciliation with budgeted operating result

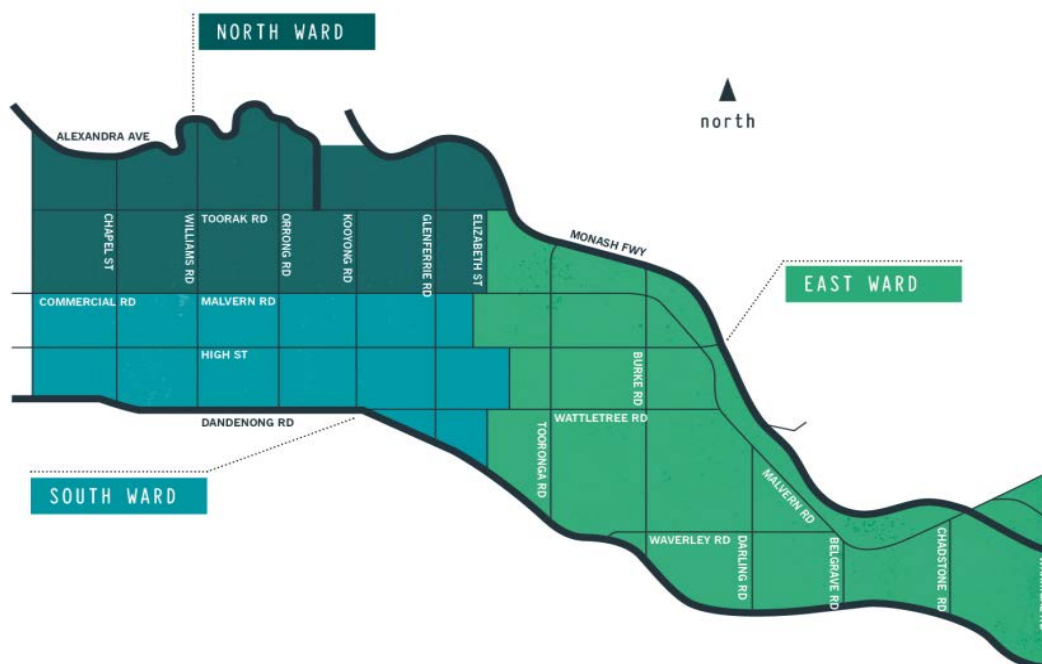
	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Community	17,789	38,326	20,537
Environment	23,950	25,148	1,198
Livability	18,994	27,969	8,975
Prosperity	(2,573)	18,467	21,040
Strategic Resource Plan	17,530	27,351	9,821
Total Services & Initiatives	75,690	137,261	61,571
Other non-attributable	303		
Deficit before funding sources	75,993		
Funding sources:			
Rates & charges	98,416		
Capital grants	750		
Total funding sources	99,166		
Surplus for the year	23,173		

3. Budget influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

3.1 Snapshot of the City of Stonnington

The City of Stonnington is located in Melbourne's inner south-east, alongside the Yarra River, covering an area of 25.62 square kilometres. The City takes in the suburbs of Armadale, Kooyong, Malvern, Malvern East, Prahran, Toorak, and parts of Glen Iris, South Yarra, and Windsor.



The City is primarily a residential area, with some commercial, industrial, office and institutional land uses. It is well known for its shopping and lifestyle precincts, parks and gardens, leafy streets and historical architecture. Stonnington is home to 16,793 businesses, contributing significantly to the City's vibrancy and prosperity.

Population

The estimated resident population of the City is 105,981 people (Source: Australian Bureau of Statistics, Estimated Resident Population - Release 31 March 2015). In the ten years from 2004 to 2014, the population increased by about 13,920. It is anticipated that the municipality will experience a population growth rate of approximately 9.3% over the next 10 years.

Stonnington has a relatively young population with 31% of the population aged 20 to 34 years and a median age of 35 years. Of the families in Stonnington, 20.6% are couple families with children, 24.2% couple families without children and 5.6% one parent families. Of all households, 31.3% are single person households and 9.2% are group households.

Cultural Diversity

Stonnington has a culturally and economically diverse population. The housing stock ranges from some of Melbourne's finest mansions to large blocks of public housing, an indication of the community's contrasting lifestyles, aspirations and expectations.

The top five non-English languages are Greek, Mandarin, Cantonese, Italian and Hindi. Almost 27% of the community was born overseas and the top five nations of origin are the United Kingdom, India, China, New Zealand and Greece.

There are numerous culturally and linguistically diverse (CALD) community groups supported by Council, including groups for Greek women and senior citizens, Chinese women and senior citizens, Italian senior citizens, Russian senior citizens, Bosnian people, Polish senior citizens, Korean senior citizens, Arabic-speaking women, Montenegrins, Western Thrace Turkish people and Latin American people.

People with a disability

People with a disability are part of every demographic in our community. It is estimated that there could be up to 18,500 Stonnington residents with a disability of some type. According to the 2011 Census, 3,016 Stonnington residents have a severe disability requiring assistance with core activities and almost one in ten Stonnington residents acts in the role of unpaid carer for a person with a disability.

Housing

Almost a third (28.8%) of residents fully own their home, with a further 21.8% paying off a mortgage and 41.2% renting.

The total number of dwellings in the City of Stonnington increased significantly between 2006 and 2011 (an increase of 2,069 dwellings). The largest changes in the type of dwellings in the City of Stonnington between 2006 and 2011 were:

- High density (+1,884 dwellings)
- Medium density (+198 dwellings).

The level of vehicle ownership and usage by the Stonnington community is lower than the Melbourne average. This is likely due to the availability of a range of public transport options in the municipality, coupled with high-density housing and limited parking in the inner suburbs.

Budget Implications

As a result of the City's demographic profile there are a number of budget implications in the short and long term as follows:

- The City is substantially developed and while it is experiencing an increase in property numbers, these mainly arise from higher density developments. The budget implications arise from Council having to cope with replacement of infrastructure such as drains to cope with the higher density. These costs cannot be passed on to the developer and are paid for from rates. The rates received from new dwellings do not offset the significant infrastructure costs.
- As the City is spread over a small area, with centralised services, most citizens are able to reach Council facilities without extensive travel.
- As the population ages, greater demand may be placed on Council's community care services such as home care and delivered meals. The high proportion of single person households in Stonnington may exacerbate this trend.
- There is a lack of public open space, particularly green space in Stonnington. This is particularly important in areas of high density, where there is little private open space and an active resident population.

3.2 External influences

- Consumer Price Index (CPI) increases on goods and services of 1.7% through the year to December quarter 2014 (ABS release 28 January 2015). State-wide CPI is forecast to be 2.5% for the 2015/16 year (Victorian Budget Papers 2014/15).
- Australian Average Weekly Earnings (AWE) growth for Public Sector full-time adult ordinary time earnings in the 12 months to November 2014 was 2.7% (ABS release 26 February 2015). Council negotiated a new Enterprise Agreement 2013-2016 during 2013/14, which provides salary and wages increases of 3.75% for the 2015/16 year.
- The Fire Services Property Levy introduced in 2013/14 under the *Fire Services Property Levy Act 2012* will continue to be collected by council on behalf of the State Government. The Fire Services Levy incurred on Council properties is expected to decrease from 2014/15 Budget of \$0.28 million to \$0.16 million in 2015/16.
- An increase in Operating Government Grants of \$0.60 million in 2015/16.
- A slight increase in Capital Grant contribution to Council's capital program from 2014/15 forecast of \$0.74 million to \$0.75 million in 2015/16.
- Reduced investment earning rates, with a lower level of 3.20% budgeted in 2015/16.
- Environmental Landfill Levy on material disposed of at landfill remains at \$53.20 per tonne.

3.3 Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2015/16 Budget. These matters and their financial impact in 2015/16 are as follows:

- Decrease in Open space contributions from 2014/15 forecast of \$1.53 million.
- Depreciation is expected to decrease by \$0.41 million from 2014/15 forecast due to Council's conditional assessments carried out on roads, footpaths, kerb and channels and right of ways.
- Minimal \$0.06 million increase from 2014/15 forecast in public lighting tariff and maintenance as a result of Environmental and Energy Saving Capital Works Initiatives.
- Annual allowance of \$1.70 million operating expenses for a possible future Defined Superannuation Scheme Shortfall call.

3.4 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Achievement and maintenance of Income Statement adjusted underlying surpluses.
- Rate and fee increases that are both manageable and sustainable.
- Grants to be based on confirmed funding levels.
- Asset renewal requirements to be funded from depreciation allowance.
- New revenue sources to be identified where possible.
- Maintain and improve 2014/15 service levels with fewer resources where possible and an emphasis on innovation and efficiency.
- Contract labour to be minimised.
- New initiatives or employee proposals that are not cost neutral to be justified through a business case.
- Real savings in expenditure and increases in revenue identified in 2014/15 to be preserved.
- Operating revenues and expenses arising from completed 2014/15 capital projects to be included.
- Annual Future Fund top up of \$1.0 million for the Strategic Resource Plan period 2015/16 to 2018/19.

3.4 Long term strategies

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a Strategic Resource Plan and financial performance indicators for 2015/16 to 2018/19 (section 8), Rating information (section 9) and Other Strategies (section 10), including borrowings, infrastructure and service delivery.

4. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of Council for the 2015/16 year.

4.1 Budgeted income statement

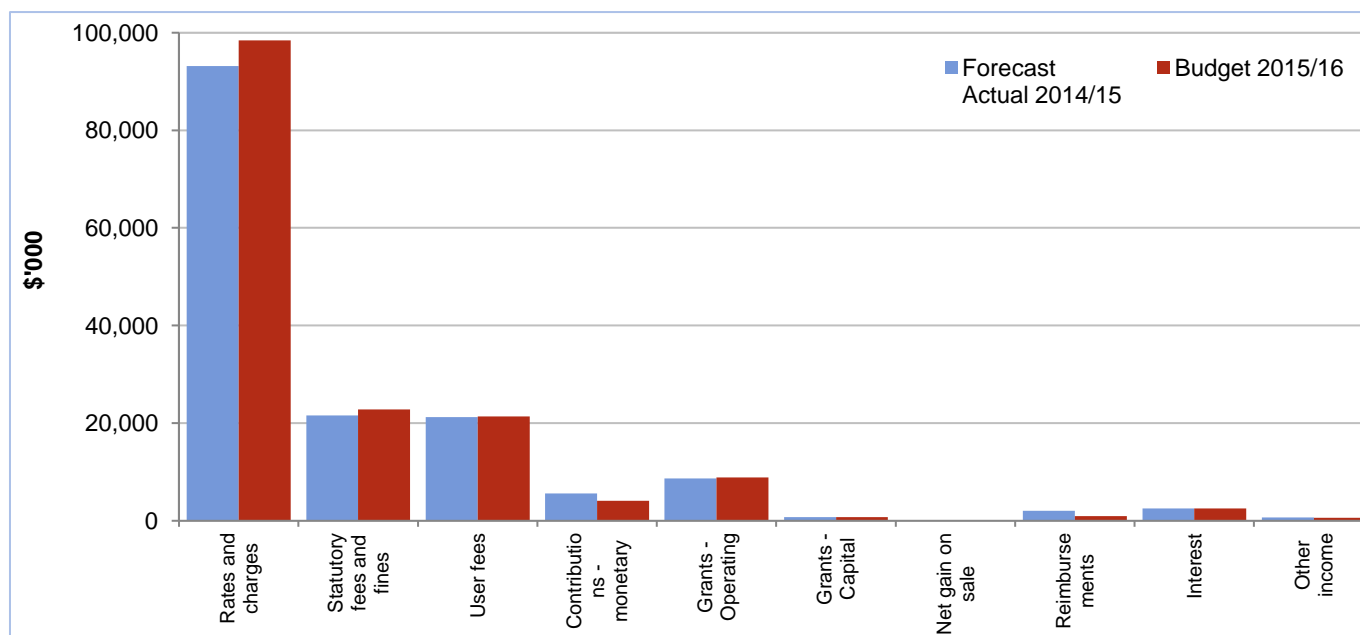
	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Total income	4.2	156,190	160,343	4,153
Total expenses	4.3	(130,133)	(137,169)	(7,036)
Surplus (deficit) for the year		26,057	23,174	(2,883)
Grants – capital non-recurrent	4.2.6	(738)	(750)	(12)
Contributions - non-monetary assets		0	0	0
Capital contributions - other sources	4.2.4	(5,600)	(4,070)	1,530
Adjusted underlying surplus (deficit)	4.1.1	19,719	18,354	(1,365)

4.1.1 Adjusted underlying surplus (deficit) \$1.37 Million decrease

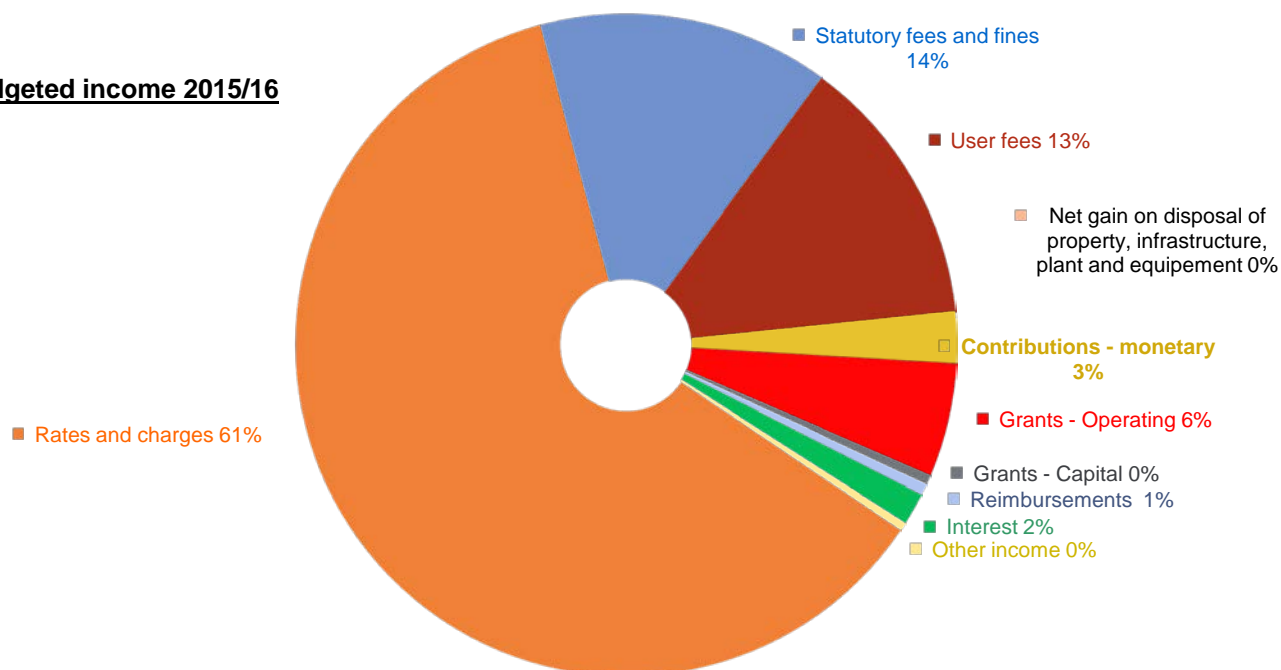
The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2015/16 year is a surplus of \$18.35 million which is a decrease of \$1.37 million from the 2014/15 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of activity each year.

4.2 Income

Income Types	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Rates and charges	4.2.1	93,174	98,416	5,242
Statutory fees and fines	4.2.2	21,586	22,821	1,235
User fees	4.2.3	21,194	21,388	194
Contributions - monetary	4.2.4	5,600	4,070	(1,530)
Grants - Operating	4.2.5	8,669	8,848	179
Grants - Capital	4.2.6	738	750	12
Net gain on disposal of property, infrastructure, plant and equipment	4.2.7	11	10	(1)
Reimbursements	4.2.8	2,048	926	(1,122)
Interest	4.2.9	2,490	2,510	20
Other income	4.2.10	680	603	(77)
Total income		156,190	160,342	4,152



Budgeted income 2015/16



Source: Appendix A

4.2.1 Rates and charges \$5.24 Million Increase

It is proposed that the increase in general rate in the dollar be 4.30%, thereby increasing general rate income to \$79.30 million including supplementary rates of \$1.00 million. Garbage and green waste charge rates will increase by 4.00%, thereby increasing garbage income to \$17.52 million. Special Rates charges mainly to be used by Traders Associations are budgeted at \$1.60 million.

4.2.2 Statutory fees and fines \$1.24 Million Increase

Statutory fees and fines are budgeted to increase by an average 5.72%. Income from parking infringements and Perin Court, which is not set by Council, is predicted to increase by 8.07% from 2014/15 forecast. Minimal income deterioration of 0.22% from Council's multi-storey and at-grade car parks is budgeted.

4.2.3 User fees \$0.19 Million Increase

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include the use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home help services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases are generally in line with CPI or market levels. There will be minimal increase in these fees.

4.2.4 Contributions - monetary \$1.53 Million decrease

Contributions relate to monies paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Contributions are projected to decrease from the 2014/15 forecast due to expected lower level of development activities.

4.2.5 Grants - Operating \$0.18 Million Increase

Operating grants include all monies received from State and Federal Governments and other sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants will increase by 2.06% or \$0.18 million compared to 2014/15 forecast. Income from operating grants and subsidies are projected to be \$8.85 million for the 2015/16 financial year. The significant grants are summarised below:

Operating Grant	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Recurrent - Commonwealth Government			
Victorian Grants Commission	2,535	2,511	(24)
Recurrent - State Government			
National Respite for Carers	2,458	2,522	64
Veteran Affairs - Home Care	190	190	0
Aged Care	1,160	1,187	27
School Crossing	170	170	0
Community Partnership & Youth Programs	452	349	(103)
Community Safety	20	0	(20)
Child care & immunisation	302	302	0
Maternal Child Health	525	520	(5)
Infrastructure	197	394	197
Libraries	637	652	15
Municipal Emergency Response	18	18	0
Minor	5	33	28
Total recurrent grants	8,669	8,848	179
Non-recurrent - Commonwealth Government	0	0	0
Non-recurrent - State Government	0	0	0
Total non-recurrent grants	0	0	0
Total operating grants	8,669	8,848	179

4.2.6 Grants - Capital \$0.01 Million Increase

Capital grants include all monies received from State and Federal Governments and other sources for the purposes of funding the capital work program. Overall, the level of capital grants will increase by 1.63% or \$0.01 million compared to 2014/15 forecast. Section 6. "Analysis of Capital Budget" includes a more detailed analysis of the grants and contributions expected to be received during the 2015/16 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

Capital Grant	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Recurrent - State Government			
Aged Care	20	20	0
Total recurrent grants	20	20	0
Non-recurrent - Commonwealth Government	0	0	0
Non-recurrent - State Government			
Community Safety	105	0	(105)
Melbourne Water	0	0	0
Recreation Services	88	730	642
Community Partnership & Youth Programs	35	0	(35)
Buildings Major Projects	490	0	(490)
Bridges	0	0	0
Total non-recurrent grants	718	730	12
Total capital grants	738	750	12

4.2.7 Net gain on disposal of property, infrastructure, plant and equipment \$0 Million decrease

Proceeds from the sale of Council assets is forecast to be \$0.01 million for 2015/16 and relate mainly to the planned cyclical replacement of the plant and vehicle fleet. It is predicted that a marginal gain will result from the book value against the market value of Council's plant and vehicle fleet.

4.2.8 Reimbursements \$1.12 Million decrease

Reimbursements relate to the recovery of costs incurred by Council; the Fire Services Property Levy cost recovery of \$0.076 million for 2015/16 budget compared to \$0.074 million for 2014/15 forecast. A once off insurance recovery of \$0.69 million and reimbursement of Toorak road CCTV project of \$0.80 million are expected in 2014/15. State Revenue Office had reimbursed Council two years worth of valuations work in 2014/15 \$0.35 million.

4.2.9 Interest \$0.02 Million Increase

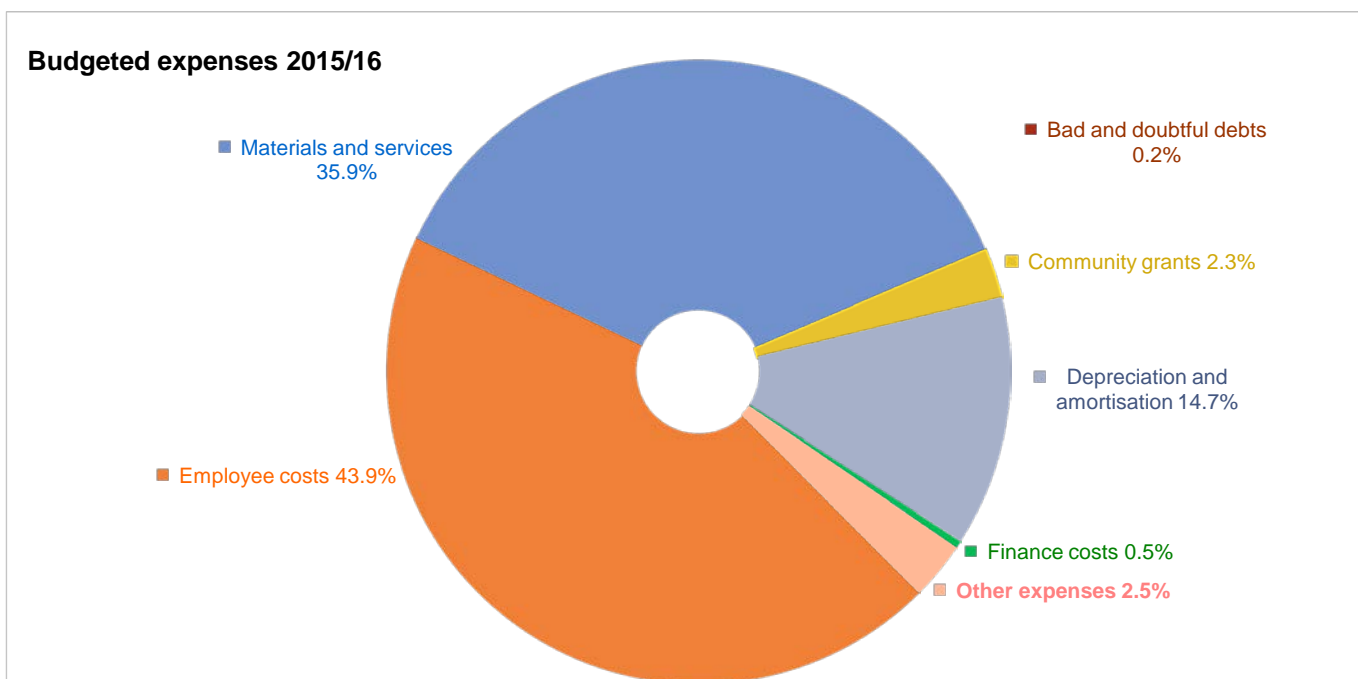
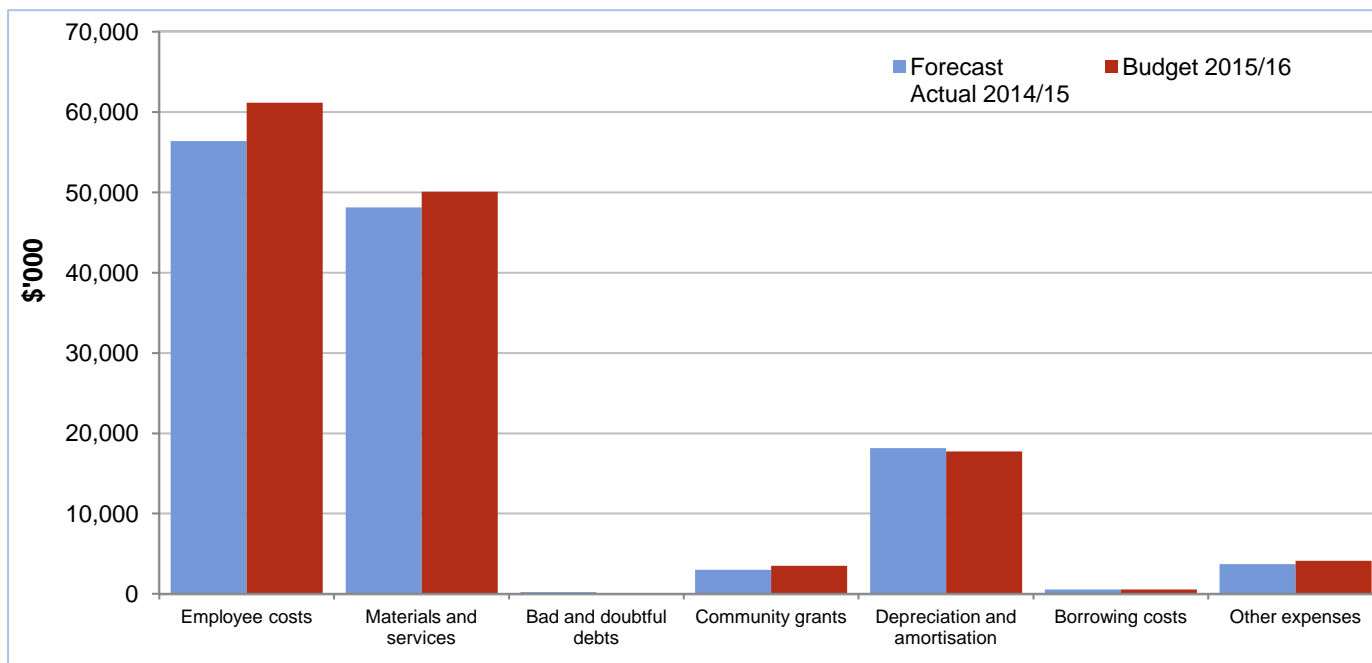
The small increase in interest income is anticipated from Rates payment arrears.

4.2.10 Other income \$0.08 Million decrease

Other revenue relates to a range of items mainly income from miscellaneous income items.

4.3 Expenses

Expense Types	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Employee costs	4.3.1	56,381	61,152	4,771
Materials and services	4.3.2	48,115	50,069	1,954
Bad and doubtful debts	4.3.3	204	25	(179)
Community grants	4.3.4	3,013	3,518	505
Depreciation and amortisation	4.3.5	18,172	17,758	(414)
Borrowing costs	4.3.6	547	543	(4)
Other expenses	4.3.7	3,701	4,104	403
Total operating expenses		130,133	137,169	7,036



4.3.1 Employee costs \$4.77 Million Increase

Employee costs include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, employer superannuation and workcover premium.

The 2014/15 budgeted unfunded defined benefits superannuation call of \$2.00 million is forecast to nil for 2014/15 financial year based on Vision Super advice that a funding call will not be recommended. However, an expense of \$1.7 million is budgeted in 2015/16 to provide for a possible future unfunded defined benefits superannuation call and contributes to the \$4.77 million 2015/16 budget increase over 2014/15 forecast. The balance of this increase is mainly due to the filling of current vacancies, Enterprise Agreement 3.75% increase, Banding/Step increments, employee entitlements revaluation and increase in FBT rate. In addition, new positions budgeted include: FTE 1.0 Recreation Facilities Officer; FTE 1.0 Communication and Branding Officer; FTE 0.4 Communications Officer; 0.47 FTE Venues Officer (Halls); and FTE 0.6 Accounts Payable Officer; 2.0 FTE Business Systems positions; 0.3 FTE Venues Booking Officer. A significant transition of Aquatic Services casual employees to permanent FTEs is also budgeted in 2015/16 to achieve long term workforce stability and cost savings.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Divisions	Budget 2015/16 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$' 000
CEO Division	518	518	-
Corporate Services	6,558	5,536	1,022
City Works	13,556	12,846	710
Social Development	20,840	11,097	9,743
Planning Development	6,309	5,751	558
Sustainable Future	5,181	4,323	858
Total permanent staff expenditure	52,962		
Casuals and other expenditure	9,570		
Capitalised labour cost	(1,380)		
Total expenditure	61,152		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Divisions	Budget FTE	Comprises	
		Permanent Full Time	Permanent Part Time
CEO Division	2.0	2.0	0.0
Corporate Services	61.6	52.0	9.6
City Works	157.2	149.0	8.2
Social Development	261.1	139.0	122.1
Planning Development	64.7	59.0	5.7
Sustainable Future	51.5	43.0	8.5
Total	598.2	444.0	154.2
Casuals and other	42.4		
Total staff	640.6		

The most significant increases in employee costs by service unit are summarised below:

Divisions	Service Unit	Forecast 2014/15 \$' 000	Budget 2015/16 \$'000	Variance \$' 000
Corporate Services	Information Technology	1,276	1,378	(102)
	Risk Management	667	746	(79)
	Governance	1,359	1,482	(123)
City Works	Asset Management Unit	87	185	(99)
	Waste management	3,943	4,106	(163)
	Roads and Drains	1,439	1,571	(132)
	Urban and Public Spaces	2,059	2,171	(112)
Social Development	Aquatics	3,295	3,583	(288)
	Child care services	3,421	3,617	(196)
	In home services	3,391	3,602	(211)
Sustainable Future	Halls Management	698	919	(221)
	Communications	539	652	(113)

4.3.2 Materials and services \$1.95 Million Increase

Materials and services include the purchases of consumables, insurances, repairs and maintenance, payments to contractors for the provision of services and utility costs. Materials and services are forecast to increase by 4.06% or \$1.95 million compared to 2014/15.

4.3.3 Bad and doubtful debts \$0.18 Million decrease

Minor bad debts expense is budgeted for in 2015/16.

4.3.4 Community grants \$0.51 Million Increase

Each year Council receives funding applications from various community and sporting organisations as well as requests for usage of Council facilities. CPI will be indexed to these grants. The 2015/16 budget also includes increases in Community grants in-kind of \$0.16 million, Community rental waivers of \$0.05 million and Arts and cultural sponsorship of \$0.10 million.

4.3.5 Depreciation and amortisation \$0.41 Million decrease

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment. Council uses the straight-line method to depreciate the carrying value of its building, infrastructure, plant and equipment and other assets over their estimated useful life. The budget is in accordance with accounting standards.

4.3.6 Borrowing costs \$0 Million decrease

Borrowing costs relate to interest charged by financial institutions on funds borrowed and finance leases Council has entered into. There is minimal movement in 2015/16 compared to 2014/15 forecast.

4.3.7 Other expenses \$0.4 Million Increase

Other expenses relate to a range of unclassified items including catering for civic functions, non-recurrent operating initiatives included in the Capital/Works Program and other miscellaneous expenditure items. The increase in 2015/16 is predominantly attributed to service enhancement costs.

5. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2015/16 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to/from other organisations. These activities also include repayment of the principal component of loan repayments for the year.

5.1 Budgeted cash flow statement

	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Cash flows from operating activities				
Rates and Charges		93,064	98,300	5,236
Statutory fees and fines		21,507	22,748	1,241
User Fees		21,549	21,753	204
Grants - Operating		8,898	9,077	179
Grants - Capital		738	750	12
Contributions - monetary		6,160	4,477	(1,683)
Reimbursements		2,253	1,019	(1,234)
Interest received		2,610	2,488	(122)
Trust funds and deposits taken		64	(69)	(133)
Other receipts		748	655	(93)
Net GST refund/(payment)		5,635	7,947	2,312
Employee costs		(55,607)	(60,344)	(4,737)
Materials and services		(60,653)	(61,915)	(1,262)
Other payments		(4,092)	(4,585)	(493)
Net cash provided by/(used in) operating activities	5.1.1	42,874	42,301	(573)
Cash flows from investing activities				
Payments for property, infrastructure, plant & equipment		(30,985)	(51,900)	(20,915)
Proceeds from sale of property, infrastructure, plant & equipment		447	446	(1)
Payments for other financial assets		0	0	0
Net cash provided by/(used in) investing activities	5.1.2	(30,538)	(51,454)	(20,916)
Cash flows from financing activities				
Finance costs		(547)	(543)	4
Proceeds from borrowings		0	0	0
Repayment of borrowings		(2,338)	(1,964)	374
Net cash provided by/(used in) financing activities	5.1.3	(2,885)	(2,507)	378
Net increase/(decrease) in cash and cash equivalents		9,451	(11,660)	(21,111)
Cash and cash equivalents at the beginning of the financial year		67,865	77,316	9,451
Cash and cash equivalents at end of the financial year	5.1.4	77,316	65,656	(11,660)

5.1.1 Operating activities \$0.57 Million decrease

The decrease in cash inflows from operating activities is due mainly to: \$1.68 million reduction in contributions; \$1.23 million reduction in reimbursement income; \$4.74 million increase in employee costs; and \$1.26 million increase in materials and services. Partially offsetting these cash inflow reductions is \$2.31 million increase in the net GST refund; \$5.24 million increase in rates and charges, which is largely driven by the increase in the general rate in the dollar of 4.3% and garbage and green waste charge increase of 4.0%.

The net cash flows from operating activities does not equal the operating result for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Surplus (deficit) for the year	26,057	23,174	(2,883)
Depreciation	18,172	17,758	(414)
Loss (gain) on disposal of property, infrastructure, plant and equipment	(11)	(10)	1
Net movement in current assets and liabilities (Adjusted)	(1,344)	1,379	2,723
Cash flows available from operating activities	42,874	42,301	(573)

5.1.2 Investing activities \$20.92 Million increase

The increase in payments for investing activities represents the planned large increase in capital works expenditure disclosed in Section 10 of this budget report.

5.1.3 Financing activities \$0.38 Million decrease

The \$0.38 million decrease in financing activities is due to one of Council's borrowings fully repaid in 2014/15.

5.1.4 Cash and cash equivalents at end of the financial year \$11.66 Million decrease

Overall, total cash and investments is forecast to decrease by \$11.66 million to \$65.66 million as at 30 June 2016, reflecting Council's strategy of using excess cash and investments to enhance existing, and create new, infrastructure.

5.2 Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2016 it will have cash and investments of \$65.66 million, which has been restricted as shown in the following table.

	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Total cash and investments		77,316	65,656	(11,660)
Restricted cash and investments				
- Statutory reserves	5.2.1	(33,484)	(34,821)	(1,337)
- Cash held to fund carry forward capital works	5.2.2	(9,238)	0	9,238
- Trust funds and deposits		(2,877)	(2,829)	48
Unrestricted cash and investments	5.2.3	31,717	28,006	(3,711)
- Discretionary reserves	5.2.4	(23,871)	(24,808)	(937)
Unrestricted cash adjusted for discretionary reserves	5.2.5	7,846	3,198	(4,648)

5.2.1 Statutory reserves \$34.82 Million

These funds must be applied for specified statutory purposes in accordance with various legislative requirements and includes contributions to car parking, public resort and recreation paid to Council by property developers. While these funds earn interest revenues for Council, the funds are not available for other purposes.

5.2.2 Cash held to fund carry forward capital works \$0 Million

There is no amount shown as cash held to fund carry forward works at 30 June 2016, as it is expected that the capital works budget in the 2015/16 financial year will be fully completed. An amount of \$9.24 million is forecast to be held at 30 June 2015 to fund capital works budgeted but not completed in the 2014/15 financial year. Section 6.2 contains further details on capital works funding.

5.2.3 Unrestricted cash and investments \$28.01 Million

The amount shown is in accordance with the definition of unrestricted cash included in Section 3 of the Regulations. These funds are free of statutory reserve funds to be used to fund capital works expenditure from the previous financial year.

5.2.4 Discretionary reserves \$24.81 Million

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

These reserves comprise funds to cover employee leave entitlements and the Future Fund. The Future Fund reserve relates to a reserve established by Council in the 2006/07 financial year for use by Council when strategic property acquisition and development opportunities arise. The intention is that Council will provide for allocations to the reserve through the annual budget process and that the reserve will progressively accumulate to a level whereby Council will have the financial capacity to respond to strategic property acquisition and development opportunities without the need to source funds from external sources, for example borrowings. Council has determined that an annual contribution of \$1.00 million is made to the fund.

5.2.5 Unrestricted cash adjusted for discretionary reserves \$3.2 Million

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds. A modest level of unrestricted cash and investments is required as approximately 55% of Council's rate revenue is not received until February each year.

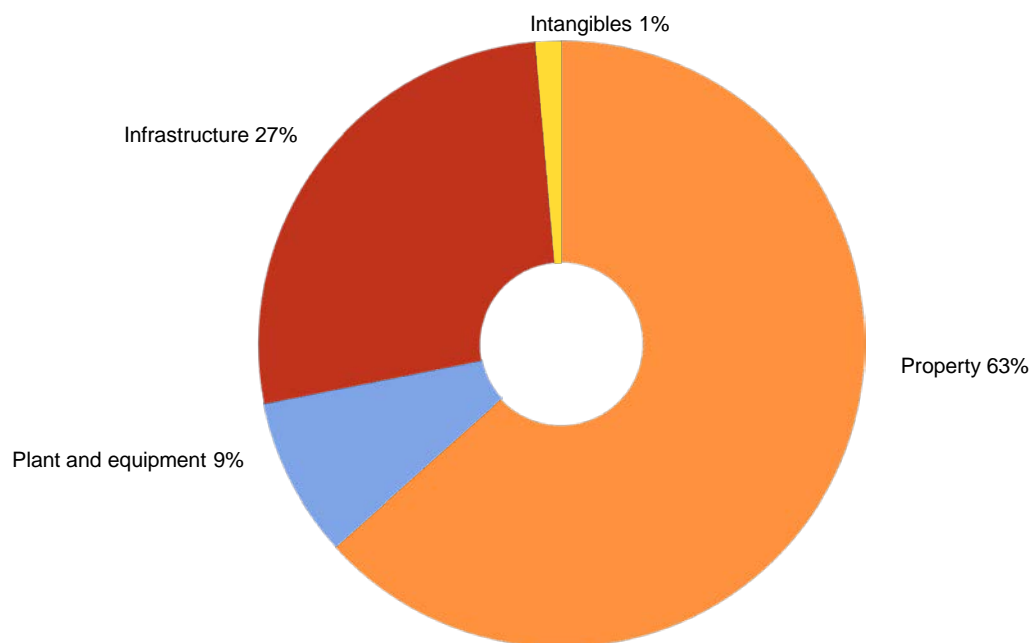
6. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2015/16 year and the sources of funding for the capital budget.

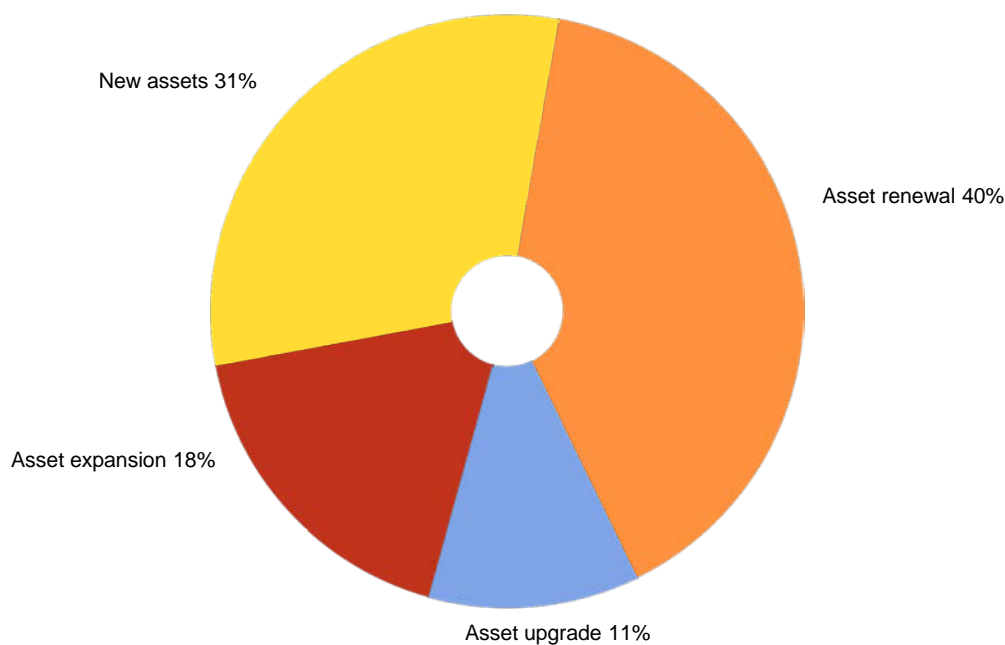
6.1 Capital works

Capital Works Areas	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Works carried forward	6.1.1			
Property				
Land		0	0	0
Land Improvements		469	650	181
Total Land		469	650	181
Heritage Building		1,113	1,113	0
Buildings		3,926	7,397	3,471
Total Buildings		5,039	8,510	3,471
Total Property		5,508	9,160	3,652
Plant and equipment				
Plant, machinery, motor vehicles and equipment		0	0	0
Other (Library books, Office equip, Furn, IT)		228	78	(150)
Total plant and equipment		228	78	(150)
Infrastructure				
Road Extras		0	0	0
Drainage		0	0	0
Roads, Footpaths, K & C, ROW's & Bridges		0	0	0
Total infrastructure		0	0	0
Intangibles				
Intangibles		627	0	(627)
Total intangibles		627	0	(627)
Total works carried forward		6,363	9,238	2,875
New works				
Property				
Land	6.1.2	1,132	3,000	1,868
Land Improvements	6.1.3	6,979	8,933	1,954
Total Land		8,111	11,933	3,822
Heritage Building		1,099	6,090	4,991
Buildings		1,427	5,686	4,259
Total Buildings	6.1.4	2,526	11,776	9,250
Total Property		10,637	23,709	16,894
Plant and equipment				
Plant, machinery, motor vehicles and equipment	6.1.5	2,081	1,993	(88)
Other (Library books, Office equip, Furn, IT)	6.1.6	2,749	2,358	(391)
Total plant and equipment		4,830	4,351	(479)
Infrastructure				
Road Extras	6.1.7	2,147	2,303	156
Drainage	6.1.8	1,253	1,928	675
Roads, Footpaths, K & C, ROW's & Bridges		5,703	9,661	3,958
Total infrastructure		9,103	13,892	4,789
Intangibles				
Intangibles	6.1.10	597	710	113
Total intangibles		597	710	113
Total new works		25,167	42,662	21,317
Total capital works expenditure		31,530	51,900	24,192
Represented by:				
Asset renewal	6.1.11	22,805	20,770	(2,035)
Asset upgrade	6.1.11	2,480	5,967	3,487
Asset expansion	6.1.11	3,724	9,228	5,504
New assets	6.1.11	2,521	15,935	13,414
Total Capital works expenditure		31,530	51,900	20,370

Budgeted capital works 2015/16 by Asset Class (Incl Carry forward capital works)



Budgeted capital works 2015/16 represented by:



Source: Appendix A. A more detailed listing of the capital works program is included in Appendices C and E.

6.1.1 Total works carried forward \$2.88 Million Increase

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays, extended consultation etc. For the 2014/15 year it is forecast that \$9.24 million of capital works will be incomplete and be carried forward into the 2015/16 year. The more significant projects include the Stonnington Civic Precinct Project \$5.65 million, Harold Holt Memorial Swimming Centre Diving Tower Refurbishment \$0.60 million and Water treatment system \$0.28 million, Toorak Park Lighting \$0.42 million, Dunlop Pavilion \$0.96 million, Council Energy Reduction \$0.32 million.

6.1.2 Land \$1.87 Million Increase

For the 2015/16 year \$3.00 million is provided for expenditure on strategic land purchases for open space.

6.1.3 Land Improvements \$1.95 Million Increase

For the 2015/16 year \$8.93 Million will be expended on new land improvement projects. The more significant projects include: Yarra River Biodiversity Project \$0.75 Million; Sports Ground Surface and Drainage Improvement and Facility Upgrade Program and Oval Renovations \$1.17 million; Park Improvements \$0.50 Million; Malver Town Hall precinct - public realm improvements \$0.35 Million; Forrest Hill Masterplan \$0.45 Million; Floodlighting development program \$0.46 million; and Cato Street Development \$3.00 million.

6.1.4 Total Buildings \$9.25 Million Increase

The increase in buildings expenditure in 2015/16 budget is mainly due to the 2014/15 forecasting a deferral of \$5.65 million to Stonnington Civic Precinct project, which will be completed in 2015/16 year. For the 2015/16 year \$11.67 million will be expended on new building projects, with the more significant projects including: Malvern Town Hall New Development works \$4.15 million; Dunlop Pavilion Redevelopment \$0.60 million; Malvern Valley Golf Course works \$0.70 million; Prahran Town Hall Master Plan Development \$0.80 million; Prahran Market Contribution \$0.42 million; Energy Reduction Initiatives \$0.50 million; and Harold Holt Swim Centre Masterplan \$0.40 million.

6.1.5 Plant, machinery, motor vehicles and equipment \$0.09 Million decrease

For the 2015/16 year \$1.99 million will be expended on annual Light Motor Vehicle replacement (\$0.80 million); Specialised Vehicle replacement (\$1.00 million) and Plant and Equipment replacement (\$0.19 million).

6.1.6 Other (Library books, Office equip, Furn, IT) \$0.39 Million decrease

For the 2015/16 year \$2.36 million will be expended on office equipment, equipment and furniture, including expenditure on library stock and equipment of \$0.92 million.

6.1.7 Road Extras \$0.16 Million increase

For the 2015/16 year \$2.30 million will be expended on streetscapes, signage, street furniture, street trees and bicycle path improvement works. Bicycle strategy and path improvement works total \$0.86 million.

6.1.8 Drainage \$0.68 Million increase

For the 2015/16 year \$1.93 million will be expended on Council's drainage assets. Key items of expenditure include: Drainage renewal works on Hunter St, Allaville Ave and Pine Grove; and drainage improvement, relining and minor works throughout the municipality of \$0.75 million.

6.1.9 Roads, Footpaths, K & C, ROW's & Bridges \$3.96 Million increase

For the 2015/16 year \$9.66 million will be expended on local roads, footpaths, bridges & culverts and rights of ways. Key expenditure items include: Local road asphalt resurfacing program \$2.20 million; Chapel Street Streetscape Masterplan implementation \$2.65 million; Chadstone Rd \$0.65 million; Hunter St \$0.37 million; Allaville Ave \$0.31 million; and Pine Grove \$0.29 million.

6.1.10 Intangibles \$0.11 Million Increase

For the 2015/16 year \$0.71 million will be expended on intangible assets (software), including Microsoft Licensing \$0.20 million, Balanced Scorecard System \$0.10 million, Property and Rating system upgrade \$0.08 million, Asset Management System enhancements \$0.06 million and various other technology upgrades.

6.1.11 Asset Expenditure Type

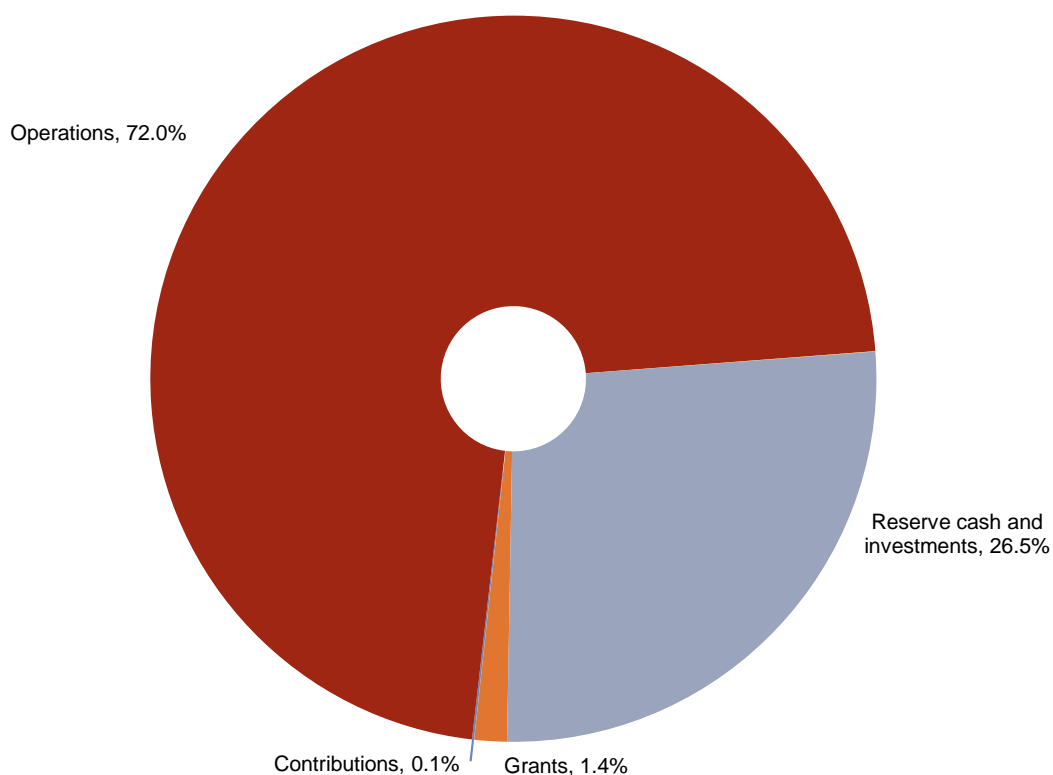
A distinction is made between expenditure on new assets and on asset renewal, expansion and upgrade. Expenditure on asset renewal is expenditure on an existing asset, which improves the service potential or the life of the asset. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

6.2 Funding sources

Sources of funding	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Works carried forward				
Current year funding				
Grants		0	0	0
Contributions		0	0	0
Borrowings		0	0	0
Council cash				
- Operations		0	0	0
- Proceeds on sale of assets		0	0	0
- Reserve cash and investments		6,363	9,238	2,875
- Unrestricted cash and investments		0	0	0
Total works carried forward	6.2.1	6,363	9,238	2,875
New works				
Current year funding				
Grants	6.2.2	738	750	12
Contributions	6.2.3	0	50	50
Borrowings		0	0	0
Council cash				
- Operations	6.2.4	19,918	37,352	17,434
- Proceeds on sale of assets		11	10	(1)
- Reserve cash and investments	6.2.5	4,500	4,500	0
- Unrestricted cash and investments		0	0	0
Total new works		25,167	42,662	17,495
Total funding sources		31,530	51,900	20,370

Capital Works

Budget funding sources 2015/16



6.2.1 Total works carried forward \$9.24 Million

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2014/15 year it is forecast that \$9.24 million of capital works will be incomplete and be carried forward into the 2015/16 year.

6.2.2 Grants \$0.75 Million

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Council is expecting capital grant of \$0.63 million for Dunlop Pavillion, \$0.10 million for Floodlighting Development Program (Basil Reserve) and \$0.02 million for aged care equipment.

6.2.3 Contributions \$0.05 Million

Council receives Developer's contributions that are required to be spent on the open space and other council assets. Part of the capital works will be funded from the contributions \$0.05 million. A \$0.05 million external contribution will also be received towards preschool related building works.

6.2.4 Operations \$37.35 Million

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$37.35 million will be generated from operations to fund the 2015/16 capital works program.

6.2.5 Reserves and cash investments \$4.50 Million

Council has significant cash reserves, which it is currently using to fund its annual capital works program. For 2015/16 \$4.50 million will be used to fund part of the new capital works program.

7. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2014/15 and 2015/16. It also considers a number of key performance indicators.

7.1 Budgeted balance sheet

	Ref	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Current assets	7.1.1			
Cash and cash equivalents		1,316	7,656	6,340
Trade and other receivables		8,224	8,482	258
Other financial assets		76,000	58,000	(18,000)
Other assets		1,168	1,207	39
Total current assets		86,708	75,345	(11,363)
Non-current assets	7.1.2			
Other financial assets		3,332	3,340	8
Investment in associates accounted for under the equity method		1,233	1,233	0
Property, infrastructure, plant and equipment		1,844,675	1,898,442	53,767
Investment property		6,650	6,650	0
Intangible assets		2,280	2,260	(20)
Total non-current assets		1,858,170	1,911,925	53,755
Total assets		1,944,878	1,987,270	42,392
Current liabilities	7.1.3			
Trade and other payables		15,792	16,267	(475)
Trust funds and deposits		2,877	2,829	48
Provisions		13,805	14,500	(695)
Interest-bearing loans and borrowings		1,872	2,365	(493)
Total current liabilities		34,346	35,961	(1,615)
Non-current liabilities	7.1.4			
Provisions		1,882	1,943	(61)
Interest-bearing loans and borrowings		11,411	8,954	2,457
Total non-current liabilities		13,293	10,897	2,396
Total liabilities		47,639	46,858	781
Net assets	7.1.6	1,897,239	1,940,412	43,173
Equity	7.1.7			
Accumulated surplus		953,803	975,417	21,614
Asset revaluation reserve		901,082	921,082	20,000
Other reserves		42,354	43,913	1,559
Total equity		1,897,239	1,940,412	43,173

7.1.1 Current assets \$11.36 Million decrease

Cash and cash equivalents and Other financial assets include cash and investments such as cash held in the bank and the value of investments in deposits. These balances are projected to increase minimally.

Trade and other receivables are monies owed to Council by ratepayers and others for rates, parking fines and service provision fees. These receivables are cyclical in nature and are actively managed.

Other financial assets include term deposits, which are forecast to reduce in 2015/16 as they are converted to cash to fund capital works during the year.

Other assets includes items such as prepayments for expenses that Council has paid in advance of service delivery, inventories or stocks held for sale or consumption in Council's services and other revenues due to be received in the next 12 months.

7.1.2 Non-current assets \$53.76 Million increase

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by the Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$51.90 million of capital expenditure), depreciation of assets (\$17.76 million), and the sale of property, plant and equipment (\$0.40 million).

7.1.3 Current liabilities \$1.62 Million increase

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to be slightly above 2014/15 levels.

Provisions include accrued long service leave and annual leave days owing to employees. These employee entitlements are only expected to increase marginally due to ongoing active management of entitlements.

Interest-bearing loans are borrowings by Council repayable in the next twelve months. Council is budgeting to repay loan principal including finance leases of \$1.96 million during 2015/2016. The increase in liability reflects the additional loan borrowings in 2016/17.

7.1.4 Non-current liabilities \$2.4 Million decrease

Provisions include accrued long service leave and other leave owing to employees. These employee entitlements are only expected to increase marginally.

Interest-bearing loans and borrowings are borrowings by Council repayable in a period greater than twelve months. The Council is budgeting to repay loan principal and finance leases of \$2.46 million over the year. The decrease in liability reflects an accelerated loan repayment schedule.

7.1.5 Working Capital \$12.97 Million decrease

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of Council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes or are held to fund carry forward capital works from the previous financial year.

	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Current assets	86,708	75,345	(11,363)
Current liabilities	34,346	35,961	(1,615)
Working capital	52,362	39,384	(12,978)
Restricted cash and investment current assets			
- Statutory reserves	(33,484)	(34,821)	(1,337)
- Cash used to fund carry forward capital works	(9,238)	0	9,238
- Trust funds and deposits	(2,877)	(2,829)	48
Unrestricted working capital	6,763	1,734	(5,029)

In addition to the restricted cash shown above, Council is also projected to hold \$24.81 million in discretionary reserves at 30 June 2016. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

7.1.6 Net assets \$43.17 Million increase

This term is used to describe the difference between the value of total assets and the value of total liabilities. It represents the net worth of Council as at 30 June.

The increase in net assets of \$43.17 million results directly from the operating surplus, capital works program and asset revaluations.

7.1.7 Equity \$43.17 Million increase

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.

During the year an amount of \$1.56 million (net) is budgeted to be transferred from retained earnings to Council's reserves. This reflects the transfer of open space and developer contributions to reserves and the subsequent usage of investment cash reserves to partly fund the capital works program and the transfer to the Future Fund. This is a transfer between equity balances only and does not impact on the total balance of equity.

7.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2016 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 97.5% of total rates raised will be collected in the 2015/16 year (forecast for 2013/14 is 97.5%).
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs. Payment cycle is 30 days.
- Other debtors and creditors to remain consistent with 2014/15 levels.
- Employee entitlements for year 2015/16 to be increased by the Enterprise Agreement.
- Internally fund new capital investment of \$42.66 million (excluding deferrals).
- Require no new borrowings in 2015/16.
- Repayment of loan principal including finance leases \$1.96 million in 2015/16.

8. Strategic resource plan and financial performance indicators

This section includes an extract of the adopted Strategic Resource Plan (SRP) to provide information on the long term financial projections of the Council.

8.1 Plan development

The Act requires a Strategic Resource Plan to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan. In preparing the SRP Council must take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the period of the SRP.

Council has prepared a SRP for the four years 2015/16 to 2018/19 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain and improve existing service levels.
- Achieve and maintain underlying operating surpluses.
- Maintain an extensive capital works program averaging an annual spend of approximately \$53.24 million during the period of the SRP.
- Use depreciation allowance to maintain and upgrade (renew) all Council's existing physical assets.
- Cash reserves to remain sufficient to cover Council's restricted assets of statutory and discretionary reserves and employee long service leave entitlements.

In preparing the SRP, the Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers and is focussed on the achievement of the key financial objectives.

8.2 Financial resources

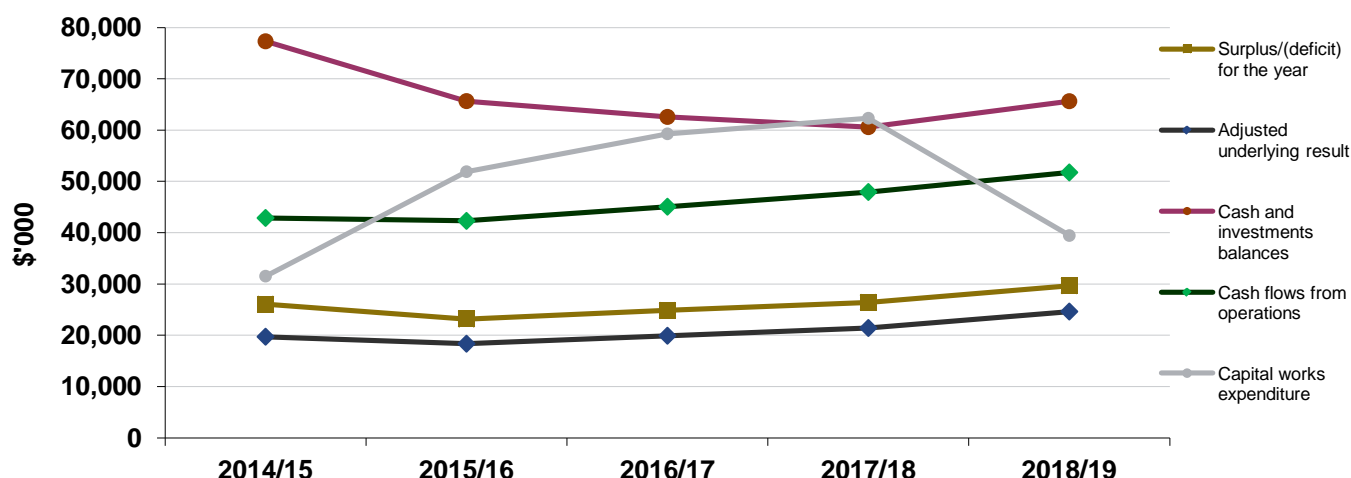
The following table summarises the key financial results for the next four years as set out in the SRP for years 2015/16 to 2018/19. Appendix A includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Forecast Actual	Budget	Strategic Resource Plan Projections			Trend
	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	
Surplus/(deficit) for the year	26,057	23,174	24,842	26,409	29,674	+
Adjusted underlying result	19,719	18,354	19,909	21,419	24,627	+
Cash and investments balances	77,316	65,656	62,574	60,582	65,639	0
Cash flows from operations	42,874	42,301	45,068	47,935	51,752	+
Capital works expenditure	31,530	51,900	59,279	62,324	39,446	-

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the five year period.



The key outcomes of the Plan are as follows:

- **Financial sustainability** - Cash and investments will drop by \$11.66 million in 2015/16 compared to 2014/15 forecast but will be still very much in line with Council's significant capital and works program. By 2018/19, the cash and investments is projected at \$65.64 million and Council will borrow loan funds to assist funding of the capital works program of \$39.45 million by 2018/19 (excluding Operating Initiatives). Council's cash and investment position is strong and covers restricted assets of statutory and discretionary reserves and employee long service leave entitlements over the four year period.
- **Rating strategy (section 9)** – General rate in the dollar to increase by 4.3% each year for 2015/16 to 2018/19. Garbage charge rate increase is 4.0% annually for 2015/16 to 2018/19.
- **Service delivery strategy (section 10.3)** – Service levels to be maintained throughout the four year period and operating surpluses will be generated to part fund the annual capital works program.
- **Borrowing strategy (section 10.1)** – Bank borrowings are forecast to decrease from \$12.77 million at the end of 2014/15 to \$10.90 million in 2015/16, before increasing to \$29.45 million by end of year 2018/19 as new borrowings of \$30.00 million contribute funding for \$50.00 million strategic capital expenditure over 2015/16 to 2017/18.
- **Infrastructure strategy (section 10.2)** - Capital expenditure over the SRP four year period will total \$212.95 million at an average of \$53.24 million. Excluding the strategic capital expenditure developments of \$50.00 million, the average is \$40.74 million.

8.3 Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial indicators (KPIs). KPIs provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator		Notes	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2014/15	2015/16	2016/17	2017/18	2018/19	+o/-
Operating Position								
Adjusted Underlying Results	Adjusted underlying result / Adjusted underlying revenue	1	13.2%	11.8%	12.3%	12.7%	13.9%	+
Liquidity								
Working Capital	Current assets / current liabilities	2	252%	210%	192%	184%	192%	-
Unrestricted cash	Unrestricted cash / current liabilities		92%	78%	62%	68%	75%	0

Indicator		Notes	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2014/15	2015/16	2016/17	2017/18	2018/19	+/-
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	14.5%	11.7%	22.3%	33.5%	26.0%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.8%	2.4%	3.2%	3.7%	6.7%	-
Indebtedness	Non-current liabilities / own source revenue		9.1%	7.2%	13.9%	21.8%	17.2%	-
Asset renewal	Asset renewal expenditure / depreciation	4	125.5%	117.0%	105.7%	102.7%	102.5%	-
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5	61.2%	62.3%	63.0%	63.9%	64.1%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.1%	0.2%	0.2%	0.2%	0.2%	0
Efficiency								
Expenditure level	Total expenditure / no. of property assessments		\$2,250	\$2,328	\$2,387	\$2,446	\$2,505	+
Revenue level	Residential rate revenue / No. of residential property assessments		1,455	\$1,512	\$1,566	\$1,621	\$1,678	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		21.6%	19.7%	19.7%	19.7%	19.7%	0

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Maintenance of financial performance is expected over the period, although future borrowings will supplement Council's cash reserves to fund key major capital expenditure.

2 Working Capital - The proportion of current liabilities represented by current assets. Working capital is forecast to decrease slightly over the period as cash reserves are used to fund the capital program. However, the level of working capital remains at an acceptable level.

3 Debt compared to rates - Trend indicates Council's strategic utilisation of debt against its annual rate revenue for key specific capital investment. The level of debt is managed through progressive redemption action.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the condition of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure would be required to renew assets. Council is tracking above 100% to 2016/17 by using depreciation allowance to maintain existing assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become more reliant on rate revenue compared to all other revenue sources.

8.4 Non-financial resources

In addition to the financial resources to be consumed over the planning period, Council will also consume non-financial resources, in particular human resources. A summary of Council's anticipated human resources requirements for the 2015/16 year is shown below and further detail is included in section 4.3.1 of this budget. A statement of Human Resources is included in Appendix A.

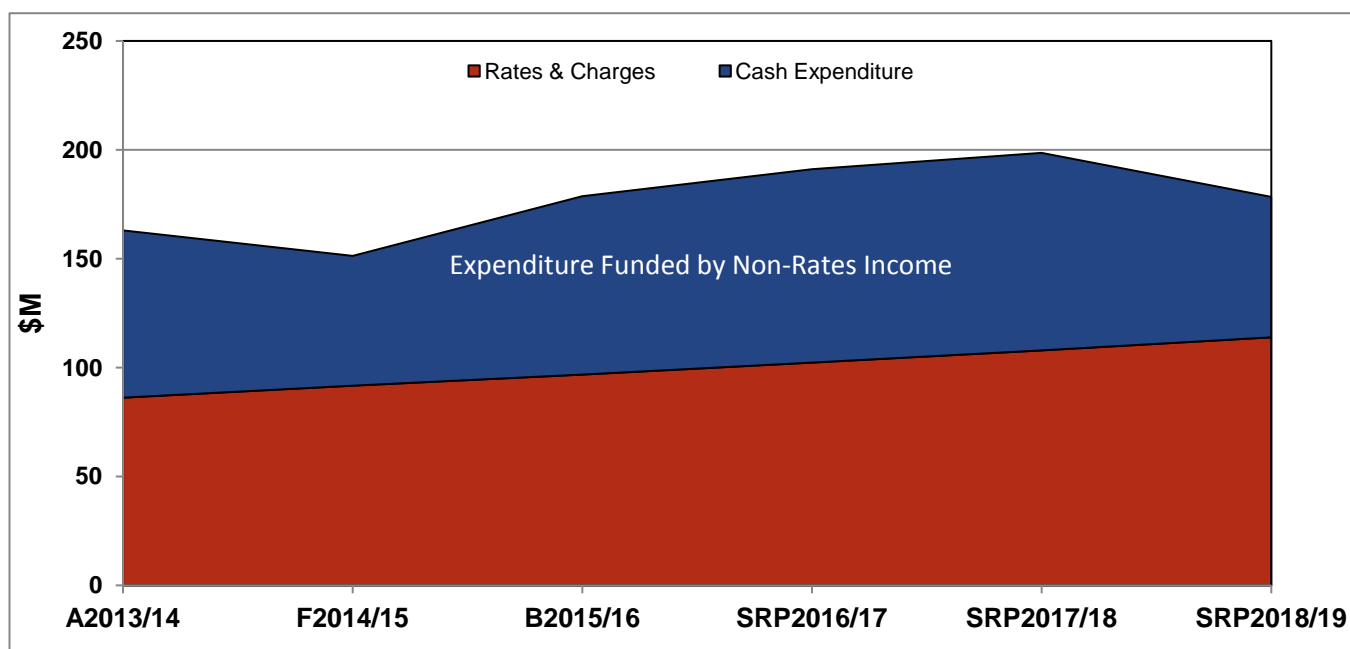
Indicator	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2014/15	2015/16	2016/17	2017/18	2018/19
Employee costs (\$'000)					
- Operating	54,915	59,772	62,420	64,905	67,823
- Capital	1,466	1,380	1,418	1,477	1,538
Total	56,381	61,152	63,838	66,382	69,361
Employee numbers (EFT)	582	641	641	641	641

9. Rating Information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations.

9.1 Rating context

In developing the Strategic Resource Plan (referred to in Section 8), rates and charges were identified as an important source of revenue, accounting for approximately 55% of total revenue received by Council annually over the last five financial years. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Victorian community.



However, it has also been necessary to balance the importance of rate revenue as a funding source with community sensitivity to increases, particularly recent changes in property valuations and subsequently rates for some properties in the municipality. To ensure that deliberations about future rate increases have been made on an informed basis, comparisons of historical rate increases were made between Council and other similar sized councils. The following table shows a comparison of the last five years' general rates income increases.

Year	City of Stonnington	Average Neighbouring Councils
2010/11	3.90%	5.54%
2011/12	4.20%	5.78%
2012/13	3.90%	5.86%
2013/14	4.30%	5.22%
2014/15	4.30%	5.09%
Average rate increase	4.12%	5.50%

The table indicates that over the past five years Council's general rate in the dollar increases have been 1.38% lower than the average of other comparative councils.

9.2 Current year rate increase

Council's strategy is to ensure the operating surplus when added to depreciation provides an acceptable level of capital works without the need for excessive borrowing. Year to year different issues arise that affect the level of rate increase. In the 2015/16 financial year, the increase in the general rate in the dollar is 4.3% (from 0.0012025 to 0.0012542) and 4.0% in garbage charges, plus a \$1.00 million supplementary rate growth factor. The Council Plan assumes a uniform general rate in the dollar increase of 4.3% per annum over the remaining years to 2018/19, plus a supplementary rates growth factor of 4.3% per annum. Annual garbage and green waste charges increases of 4.0% will cover waste management costs and EPA Environmental landfill levy costs. This will provide the continuation of high quality services to residents and average capital works of around \$53.24 million per annum. Inherent in this rating strategy is the achievement of asset sales proceeds reflected in 2015/2016 financial year and the continuation of low levels of inflation.

Council has a policy of actively reviewing fees and charges each year to minimise pressure on rates and to ensure users are paying a fair price for services received. To this end Council also employs an active strategy of soliciting grants and subsidies.

Rates contribute approximately 55% of Council's total cash needs for service delivery and capital works. A focus will be maintained to obtain Government grants and funding along with maintaining CPI increases as a minimum across Council's other income streams.

Year	Rate increase %	Garbage charge increase %	Total Cash Rates Raised \$'000
F2014/15	4.30%	4.50%	\$93,064
2015/16	4.30%	4.00%	\$98,300
2016/17	4.30%	4.00%	\$103,828
2017/18	4.30%	4.00%	\$109,534
2018/19	4.30%	4.00%	\$115,528

9.3 Rating structure

Council has established a rating structure which is comprised of the following key elements:

- Property values, form the central basis of rating under the *Local Government Act 1989*
- A user pays component to reflect usage of certain services provided by Council

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

The general revaluation of properties in the City as at 1 January 2014 has been completed in accordance with State legislation which dictates that Council revalue Stonnington properties every two years. The "base date" for the next valuation is 1 January 2016. The purpose of the revaluation is to measure how much each property is worth. Revaluation helps to make sure property owners pay their fair share of rates and people with more expensive properties pay more than people with less expensive properties. Revaluation does not generate extra revenue for Council; it redistributes the existing rate revenue across the City based on property values.

Council uses the Capital Improved Value (CIV) as its basis for calculating general rates. CIV is the value of the land plus buildings and other improvements. The valuation is shown on the front of the Rate Notice. All valuations are based on the sales of similar properties. For example, all (specific type) homes are compared to recent sales of other (specific type) homes in the same area, not properties that are different in built form. In most cases properties may be valued higher if significant improvements, such as renovations, have been recently completed. Business property valuations are based on how much rent a property can be let for, based on similar properties in the precinct.

The following table summarises the rates to be made for the 2015/16 year. A more detailed analysis of the rates to be raised is contained in Appendix C "Statutory Disclosures".

Rate type	How applied	2014/15	2015/16	Change
Residential rates	Per \$ CIV	0.0012025	0.0012542	4.30%
Commercial rates	Per \$ CIV	0.0012025	0.0012542	4.30%
Recreational rates	Per \$ CIV	0.0009019	0.0009405	4.28%
Garbage Charge Minimum Residential	Minimum	\$225.45	\$234.50	4.0%
Garbage Charge residential	\$/ 240L bin	\$409.15	\$425.50	4.0%
Garbage Charge Minimum Commercial	Minimum	\$225.45	\$234.50	4.0%
Garbage Charge commercial	\$/ 240L bin	\$409.15	\$425.50	4.0%
Green Waste Charge residential	\$/ 120L bin	\$88.30	\$91.85	4.0%
Green Waste Charge residential	\$/ 240L bin	\$119.40	\$124.20	4.0%
Green Waste Charge commercial	\$/ 120L bin	\$88.30	\$91.85	4.0%
Green Waste Charge commercial	\$/ 240L bin	\$119.40	\$124.20	4.0%

10. Other strategies

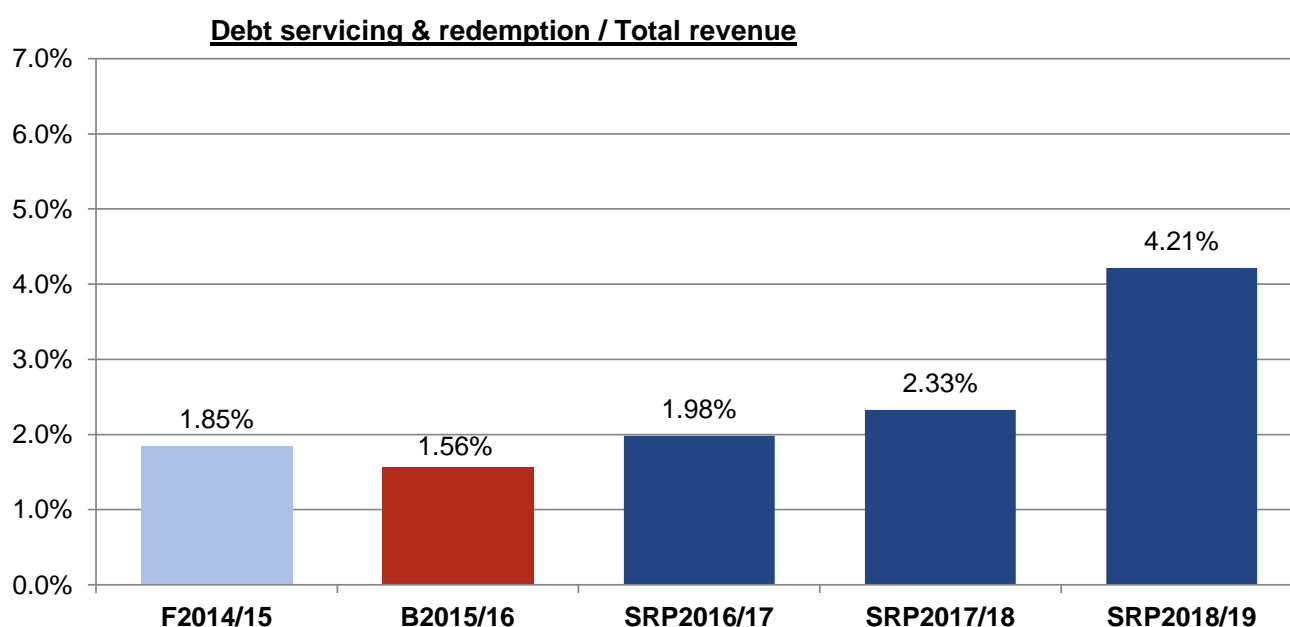
This section sets out the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings, infrastructure and service delivery.

10.1 Borrowings

In developing the Strategic Resource Plan (SRP) (see Section 8), borrowing was identified as an important funding source for capital works programs. Historically, Council has generated sufficient operating surplus and sold redundant assets to fund major new and upgraded works from cash and investment reserves. Debt funding is used where necessary to manage cash flow and is an option available to Council due to its relatively low debt levels.

Debt servicing and redemption costs as a percentage of total Council revenue is budgeted at 1.98% in 2015/16, increasing to 2.33% in 2016/17 then increasing to 6.75% by 2018/19 due to new loan borrowings in years 2016/17 and 2017/18 that will contribute funding towards strategic capital works such as the Cato Street Redevelopment Project \$40.00 million and Prahran Town Hall Development \$10.00 million. The following table sets out Council's future proposed loan liability, based on the forecast financial position of Council as at 30 June 2015.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
F2014/15	0	2,119	482	12,768
B2015/16	0	1,871	480	10,897
2016/17	14,000	2,365	857	22,532
2017/18	16,000	2,601	1,353	35,931
2018/19	0	6,478	1,121	29,453
2019/20	0	12,197	589	17,256



The table below shows information on borrowings specifically required by the Regulations.

	Forecast 2014/15 \$'000	Budget 2015/16 \$'000
Total amount borrowed as at 30 June of the prior year	14,887	12,768
Total amount to be borrowed	0	0
Total amount projected to be redeemed	(2,119)	(1,871)
Total amount proposed to be borrowed as at 30 June	12,768	10,897

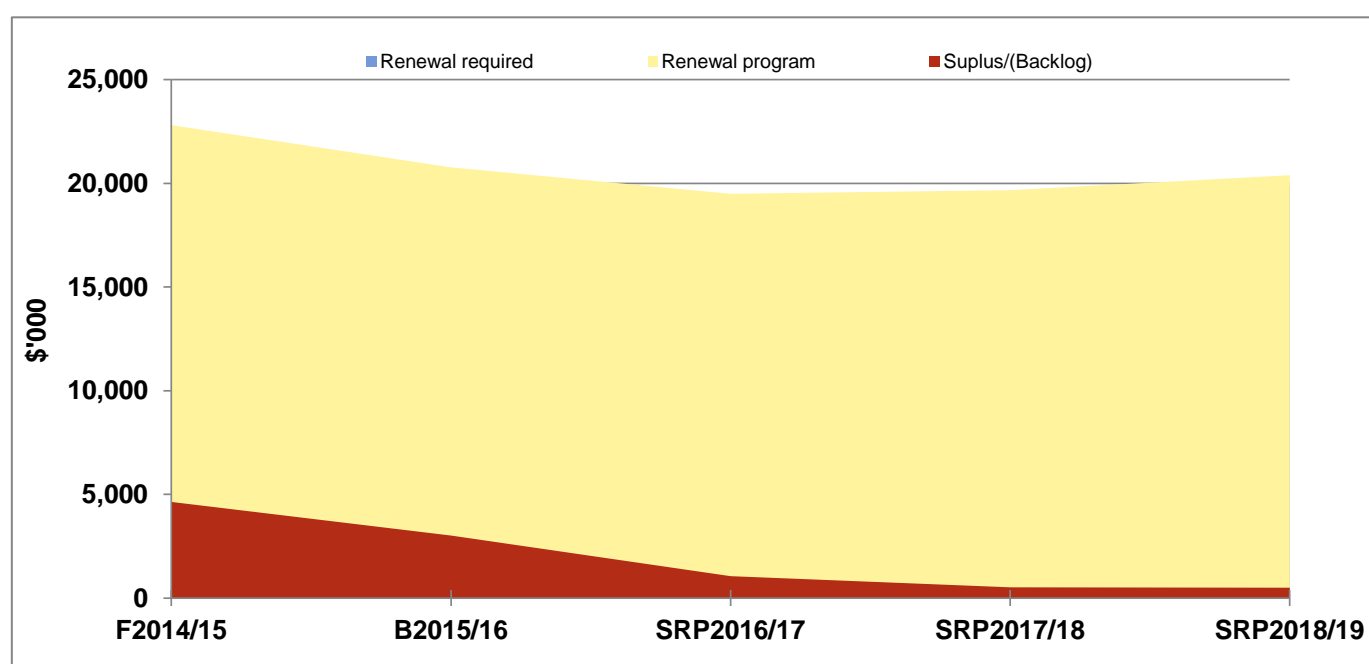
10.2 Infrastructure

The Council has developed an Infrastructure Strategy based on the knowledge provided by various Asset Management Plans, which sets out the capital expenditure requirements of Council for the next 10 years by class of asset, and is a key input to the SRP. It predicts infrastructure consumption, renewal needs and considers infrastructure needs to meet future community service expectations. The Strategy has been developed through a rigorous process of consultation and evaluation. The key aspects of the process are as follows:

- Long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes
- Identification of capital projects through the preparation of asset management plans
- Prioritisation of capital projects within classes on the basis of evaluation criteria
- Methodology for allocating annual funding to classes of capital projects
- Business Case template for officers to document capital project submissions.

A key objective of the Infrastructure Strategy is to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

The graph below sets out the required and actual asset renewal over the life of the current SRP and the renewal backlog. It indicates Council is covering the asset renewal requirements for the period of the SRP, enabling delivery of services levels to the community at a very high level until 2017/18.



In addition to using cash generated from its annual operations, borrowings and external contributions such as government grants, Council has cash or investment reserves that are also used to fund a variety of capital projects. These reserves are either 'statutory' or 'discretionary' cash reserves. Statutory reserves relate to cash and investments held by Council that must be expended on a specific purpose as directed by legislation or a funding body, and include contributions to car parking, drainage, public resort and recreation. Discretionary cash reserves relate to those cash and investment balances that have been set aside by Council and can be used at Council's discretion, even though they may be earmarked for a specific purpose. Appendix A includes a Statement of Reserves which is a summary of the investment reserves for the years from 2015/16 to 2018/2019.

The following table summarises Council's forward outlook on capital expenditure including funding sources for the next four years.

Year	Total Capital Program \$'000	Summary of funding sources			
		Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2014/15	31,530	738	0	30,792	0
2015/16	51,900	750	50	51,100	0
2016/17	59,279	756	0	44,523	14,000
2017/18	62,324	762	0	45,562	16,000
2018/19	39,446	768	0	38,678	0

In addition to using cash generated from its annual operations, borrowings and external contributions such as government grants, Council has significant cash or investment reserves that are also used to fund a variety of capital projects. These reserves are either 'statutory' or 'discretionary' cash reserves. Statutory reserves relate to cash and investments held by Council that must be expended on a specific purpose as directed by legislation or a funding body, and include contributions to car parking and public open space. Discretionary cash reserves relate to those cash and investment balances that have been set aside by Council and can be used at Council's discretion, even though they may be earmarked for a specific purpose.

10.3 Service delivery

The key objectives in Council's Strategic Resource Plan (referred to in Section 8.) which directly impact the future service delivery strategy are to maintain existing service levels and operating surplus. The Rating Information (see Section 9) also refers to modest rate increases into the future approximating projected CPI plus 1.3%. With these key objectives as a basis, a number of internal and external influences have been identified through discussions with management which will have a significant impact on the scope and level of services to be provided over the next four years.

The general influences affecting all operating revenue and expenditure include the following:

	2015/16 %	2016/17 %	2017/18 %	2018/19 %
Consumer Price Index projection	3.0	3.0	3.0	3.0
Average Weekly Earnings	2.7	2.7	2.7	2.7
Rate increases	4.3	4.3	4.3	4.3
Property growth	1.0	1.0	1.0	1.0
Wages growth	3.8	3.0	3.0	3.0
Government funding	0.8	0.8	0.8	0.8
User fee	4.5	4.5	4.5	4.5
Traffic fines and parking	2.0	2.0	2.0	2.0
Investment return	3.2	3.2	3.2	3.2

The service delivery outcomes measured in financial terms are shown in the following table.

Year	Surplus (Deficit) for the year \$'000	Adjusted Underlying Surplus (Deficit) \$'000	Net Service (Cost) \$'000
2014/15	26,057	19,719	111,961
2015/16	23,174	18,354	119,411
2016/17	24,842	19,909	128,415
2017/18	26,409	21,419	128,415
2018/19	29,674	24,627	133,010

Service levels have been maintained throughout the four year period with operating surpluses forecast throughout 2015/16 to 2018/19. The net cost of services provided to the community increases from \$119.41 million to \$133.01 million over the four year period.

Appendices

The following appendices include voluntary and statutory disclosures of information which provide support for the analysis contained in sections 1 to 10 of this report.

This information has not been included in the main body of the budget report in the interests of clarity and conciseness. Council has decided that whilst the budget report needs to focus on the important elements of the budget and provide appropriate analysis, the detail upon which the annual budget is based should be provided in the interests of open and transparent local government.

The contents of the appendices are summarised below:

Appendix	Nature of information	Page
A	Financial Statements	51
B	Rates and charges	58
C	Capital works program	62
D	Fees and charges schedule	66
E	Four year capital work program	88

Appendix A

Financial Statements

This appendix presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2015/16 to 2018/19 has been extracted from the Strategic Resource Plan.

The appendix includes the following budgeted information:

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement

Four the four years ending 30 June 2019

	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Strategic Resource Plan Projections		
			2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
Income					
Rates and charges	93,174	98,416	103,949	109,662	115,662
Statutory fees and fines	21,586	22,821	23,302	23,672	25,070
User fees	21,194	21,388	22,338	23,330	24,367
Grants - Operating	8,669	8,848	8,920	8,991	9,063
Grants - Capital	738	750	756	762	768
Contributions - monetary	5,600	4,070	4,171	4,222	4,273
Net gain on disposal of property, infrastructure, plant and equipment	11	10	10	10	10
Reimbursements	2,048	926	954	982	1,012
Interest	2,490	2,510	2,164	1,701	1,683
Other income	680	603	624	646	669
Total income	156,190	160,343	167,188	173,979	182,579
Expenses					
Employee costs	56,381	61,152	63,838	66,382	69,361
Materials and services	48,115	50,069	51,628	53,190	54,801
Bad and doubtful debts	204	25	26	27	27
Community grants	3,013	3,518	3,623	3,732	3,844
Depreciation and amortisation	18,172	17,758	18,443	19,155	19,895
Borrowing costs	547	543	857	1,353	1,121
Other expenses	3,701	4,104	3,931	3,731	3,856
Total expenses	130,133	137,169	142,346	147,570	152,905
Surplus/(deficit) for the year	26,057	23,174	24,842	26,409	29,674
Total comprehensive result	26,057	23,174	24,842	26,409	29,674

Balance Sheet

Four the four years ending 30 June 2019

	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Strategic Resource Plan Projections		
			2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
Assets					
Current assets					
Cash and cash equivalents	1,316	7,656	7,574	6,582	7,639
Trade and other receivables	8,224	8,482	8,751	9,034	9,326
Other financial assets	76,000	58,000	55,000	54,000	58,000
Other assets	1,168	1,207	1,246	1,287	1,330
Total current assets	86,708	75,345	72,571	70,903	76,295
Non-current assets					
Other financial assets	3,332	3,340	3,348	3,356	3,364
Investment in associates accounted for under the equity method	1,233	1,233	1,233	1,233	1,233
Property, infrastructure, plant and equipment	1,844,675	1,898,442	1,958,974	2,022,101	2,061,484
Investment property	6,650	6,650	6,650	6,650	6,650
Intangible assets	2,280	2,260	2,168	1,816	1,589
Total non-current assets	1,858,170	1,911,925	1,972,373	2,035,156	2,074,320
Total assets	1,944,878	1,987,270	2,044,944	2,106,059	2,150,615
Liabilities					
Current liabilities					
Trade and other payables	15,792	16,267	16,751	17,259	17,777
Trust funds and deposits	2,877	2,829	2,815	2,847	2,880
Provisions	13,805	14,500	15,225	15,986	16,785
Interest-bearing loans and borrowings	1,872	2,365	2,972	2,479	2,196
Total current liabilities	34,346	35,961	37,763	38,571	39,638
Non-current liabilities					
Provisions	1,882	1,943	2,040	2,142	2,249
Interest-bearing loans and borrowings	11,411	8,954	19,887	33,684	27,394
Total non-current liabilities	13,293	10,897	21,927	35,826	29,643
Total liabilities	47,639	46,858	59,690	74,397	69,281
Net assets	1,897,239	1,940,412	1,985,254	2,031,662	2,081,334
Equity					
Accumulated surplus	953,803	975,417	998,561	1,029,679	1,057,628
Reserves	943,436	964,995	986,693	1,001,983	1,023,706
Total equity	1,897,239	1,940,412	1,985,254	2,031,662	2,081,334

Statement of Changes in Equity

Four the four years ending 30 June 2019

	Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	\$'000	\$'000	\$'000	\$'000
2016				
Balance at beginning of the financial year	1,897,239	953,803	901,082	42,354
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	23,173	23,173	-	-
Net asset revaluation increment / (decrement)	20,000	-	20,000	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(6,059)	-	6,059
Transfer from reserves	-	4,500	-	(4,500)
Balance at end of the financial year	1,940,412	975,417	921,082	43,913
2017				
Balance at beginning of the financial year	1,940,412	975,417	921,082	43,913
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	24,842	24,842	-	-
Net asset revaluation increment / (decrement)	20,000	-	20,000	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(6,198)	-	6,198
Transfer from reserves	-	4,500	-	(4,500)
Balance at end of the financial year	1,985,254	998,561	941,082	45,611
2018				
Balance at beginning of the financial year	1,985,254	998,561	941,082	45,611
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	26,408	26,408	-	-
Net asset revaluation increment / (decrement)	20,000	-	20,000	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(6,290)	-	6,290
Transfer from reserves	-	11,000	-	(11,000)
Balance at end of the financial year	2,031,662	1,029,679	961,082	40,901
2019				
Balance at beginning of the financial year	2,031,662	1,029,679	961,082	40,901
Adjustment on change in accounting policy	-	-	-	-
Comprehensive result	29,672	29,672	-	-
Net asset revaluation increment / (decrement)	20,000	-	20,000	-
Impairment losses on revalued assets	-	-	-	-
Reversal of impairment losses on revalued assets	-	-	-	-
Transfer to reserves	-	(6,223)	-	6,223
Transfer from reserves	-	4,500	-	(4,500)
Balance at end of the financial year	2,081,334	1,057,628	981,082	42,624

Statement of Cash Flows

Four the four years ending 30 June 2019

	Forecast Actual	Budget	Strategic Resource Plan Projections			
	2014/15	2015/16	2016/17	2017/18	2018/19	
	\$'000	\$'000	\$'000	\$'000	\$'000	
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	
Cash flows from operating activities						
Rates and Charges	93,064	98,300	103,828	109,534	115,528	
Statutory fees and fines	21,507	22,748	23,266	23,636	25,033	
User fees	21,549	21,753	22,755	23,844	24,982	
Grants - Operating	8,898	9,077	9,151	9,223	9,297	
Grants - Capital	738	750	756	762	768	
Contributions - monetary	6,160	4,477	4,588	4,644	4,700	
Reimbursements	2,253	1,019	1,049	1,080	1,113	
Interest received	2,610	2,488	2,141	1,678	1,659	
Trust funds and deposits taken	64	(69)	(38)	9	10	
Other receipts	748	655	686	711	737	
Net GST refund/(payment)	5,635	7,947	8,724	9,063	6,843	
Employee costs	(55,607)	(60,344)	(62,965)	(65,468)	(68,404)	
Materials and services	(60,653)	(61,915)	(64,546)	(66,674)	(66,270)	
Other payments	(4,092)	(4,585)	(4,327)	(4,107)	(4,244)	
Net cash provided by/(used in) operating activities	42,874	42,301	45,068	47,935	51,752	
Cash flows from investing activities						
Payments for property, plant and equipment	(30,985)	(51,900)	(59,279)	(62,324)	(39,446)	
Proceeds from sale of property, plant and equipment	447	446	446	446	446	
Payments for other financial assets	0	0	0	0	0	
Net cash provided by/(used in) investing activities	(30,538)	(51,454)	(58,833)	(61,878)	(39,000)	
Cash flows from financing activities						
Finance costs	(547)	(543)	(857)	(1,353)	(1,121)	
Proceeds from borrowings	0	0	14,000	16,000	0	
Repayment of borrowings	(2,338)	(1,964)	(2,460)	(2,696)	(6,574)	
Net cash provided by/(used) in financing activities	(2,885)	(2,507)	10,683	11,951	(7,695)	
Net increase/(decrease) in cash and cash equivalents	9,451	(11,660)	(3,082)	(1,992)	5,057	
Cash and cash equivalents at beginning of the financial year	67,865	77,316	65,656	62,574	60,582	
Cash and cash equivalents at end of the financial year	77,316	65,656	62,574	60,582	65,639	

Statement of Capital Works

Four the four years ending 30 June 2019

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
Property					
Land	1,132	3,000	3,000	3,000	3,000
Land improvements	7,448	9,583	24,370	25,490	4,050
Total land	8,580	12,583	27,370	28,490	7,050
Heritage Building	2,212	7,203	5,040	5,500	270
Buildings	5,353	13,083	8,693	10,406	15,135
Total buildings	7,565	20,286	13,733	15,906	15,405
Total property	16,145	32,869	41,103	44,396	22,455
Plant and equipment					
Plant, machinery, motor vehicles and equipment	2,081	1,993	2,447	2,019	2,197
Other (Library books, Office equip, Furn, IT)	2,977	2,436	2,188	1,956	1,951
Total plant and equipment	5,058	4,429	4,635	3,975	4,148
Infrastructure					
Road Extras	2,147	2,303	2,023	2,568	1,978
Drainage	1,253	1,928	1,957	2,001	1,830
Roads, Footpaths, Kerbs & Channels, ROW's & Bridges	5,703	9,661	8,918	8,999	8,520
Total infrastructure	9,103	13,892	12,898	13,568	12,328
Intangibles					
Intangibles	1,224	710	643	385	515
Total intangible	1,224	710	643	385	515
Total capital works expenditure	31,530	51,900	59,279	62,324	39,446
Represented by:					
New asset expenditure	2,521	15,935	25,482	29,412	12,896
Asset renewal expenditure	22,805	20,770	19,496	19,670	20,391
Asset expansion expenditure	2,480	5,967	6,007	4,982	1,137
Asset upgrade expenditure	3,724	9,228	8,294	8,260	5,022
Total capital works expenditure	31,530	51,900	59,279	62,324	39,446

Statement of Human Resources

Four the four years ending 30 June 2019

	Forecast	Budget	Strategic Resource Plan Projections			
	Actual					
	2014/15	2015/16	2016/17	2017/18	2018/19	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Staff expenditure						
Employee costs - operating	54,915	59,772	62,420	64,905	67,823	
Employee costs - capital	1,466	1,380	1,418	1,477	1,538	
Total staff expenditure	56,381	61,152	63,838	66,382	69,361	
	EFT	EFT	EFT	EFT	EFT	
Staff numbers						
Employees	582.2	640.6	640.6	640.6	640.6	
Total staff numbers	582.2	640.6	640.6	640.6	640.6	

Appendix B

Rates and charges

This appendix presents information which the Act and the Regulations require to be disclosed in the Council's annual budget.

Rates and charges

1. Rates and charges

1.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2014/15 Per \$CIV	2015/16 Per \$CIV	Change
General rate for rateable residential properties	0.0012025	0.0012542	4.3%
General rate for rateable commercial properties	0.0012025	0.0012542	4.3%
Rate concession for rateable cultural and recreational properties	0.0009019	0.0009405	4.3%

1.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2014/15 \$	2015/16 \$	Change
Residential	62,729,705	66,635,741	6.2%
Commercial	11,072,339	11,564,618	4.4%
Cultural and Recreational	93,468	97,469	4.3%
Total amount to be raised by general rates	73,895,512	78,297,828	6.0%

1.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2014/15	2015/16	Change
Residential	51,460	52,439	1.9%
Commercial	6,373	6,482	1.7%
Cultural and Recreational	10	10	0.0%
Total number of assessments	57,843	58,931	1.88%

1.4 The basis of valuation to be used is the Capital Improved Value (CIV)

1.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2014/15 \$	2015/16 \$	Change
Residential	52,166,074,844	53,130,076,000	1.8%
Commercial	9,207,766,320	9,220,713,000	0.1%
Cultural and Recreational	103,634,549	103,635,000	0.0%
Total value of land	61,477,475,714	62,454,424,000	1.59%

1.6 The municipal charge under section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2014/15 \$	Per Rateable Property 2015/16 \$	Change
Municipal	0	0	0.0%

1.7 The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2014/15 \$	2015/16 \$	Change
Municipal	0	0	0.0%

1.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2014/15 \$	Per Rateable Property 2015/16 \$	Change
Garbage Charge Minimum Residential	225.45	234.50	4.0%
Additional Bins - residential 120L bin	225.45	234.50	4.0%
Shared Bin (\$6 Discount) - residential	219.45	228.50	4.1%
Shared Bin (50% Discount) - residential	112.75	117.25	4.0%
Garbage Charge - residential 240L bin	409.15	425.50	4.0%
Additional Bins - residential 240L bin	409.15	425.50	4.0%
Garbage Charge Minimum Commercial	225.45	234.50	4.0%
Additional Bins - commercial 120L bin	225.45	234.50	4.0%
Shared Bin (\$6 Discount) - commercial 120L bin	219.45	228.50	4.1%
Garbage Charge - commercial 240L bin	409.15	425.50	4.0%
Additional Bins - commercial 240L bin	409.15	425.50	4.0%
Green Waste Charge - residential 120L bin	88.30	91.85	4.0%
Green Waste Charge - residential 240L bin	119.40	124.20	4.0%
Green Waste Charge - commercial 120L bin	88.30	91.85	4.0%
Green Waste Charge - commercial 240L bin	119.40	124.20	4.0%

1.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2014/15 \$	2015/16 \$	Change
Garbage Charge Minimum Residential	6,874,872	7,110,275	3.4%
Additional Bins - residential 120L bin	36,974	44,790	21.1%
Shared Bin (\$6 Discount) - residential	2,177,163	2,353,779	8.1%
Shared Bin (50% Discount) - residential	14,094	14,539	3.2%
Garbage Charge - residential 240L bin	4,419,638	4,595,400	4.0%
Additional Bins - residential 240L bin	134,610	145,521	8.1%
Garbage Charge Minimum Commercial	654,481	665,511	1.7%
Additional Bins - commercial 120L bin	42,610	37,286	-12.5%
Shared Bin (\$6 Discount) - commercial 120L bin	0	914	100.0%
Garbage Charge - commercial 240L bin	846,122	863,765	2.1%
Additional Bins - commercial 240L bin	455,793	460,391	1.0%
Green Waste Charge - residential 120L bin	301,280	313,484	4.1%
Green Waste Charge - residential 240L bin	865,889	905,666	4.6%
Green Waste Charge - commercial 120L bin	1,148	1,561	36.0%
Green Waste Charge - commercial 240L bin	10,746	10,557	-1.8%
Total	16,835,421	17,523,438	4.1%

1.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	2014/15 \$	2015/16 \$	Change
Rates and charges	73,895,512	78,297,828	6.0%
Supplementary rates	800,000	1,000,000	25.0%
Total	74,695,512	79,297,828	6.16%

1.11 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2015/16: estimated \$1,000,000, 2014/15 \$800,000);
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes commercial land and vice versa.

2. Differential rates

City of Stonnington has elected not to make a declaration of differential rates.

Appendix C

Capital works program

This appendix presents a listing of the capital works projects that will be undertaken for the 2015/16 year.

The capital works projects are grouped by class and include the following:

- New works for 2015/16
- Works carried forward from the 2014/15 year.

Capital works program

For the year ending 30 June 2016

1. New Works

Capital Works Area	Project Cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land	3,000	3,000	0	0	0	0	0	3,000	0
Land Improvements	8,933	3,220	3,079	1,528	1,106	100	0	8,833	0
Building	6,089	350	4,073	966	700	630	50	5,409	0
Heritage Building	5,687	0	606	2,946	2,135			5,687	0
TOTAL PROPERTY	23,709	6,570	7,758	5,440	3,941	730	50	22,929	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant and specialised fleet	1,193	0	1,193	0	0	0	0	1,193	0
Light fleet	800	0	800	0	0	0	0	800	0
Total Plant, Machinery and Equipment	1,993	0	1,993	0	0	0	0	1,993	0
Fixtures, Fitting and Furniture	390	75	160	90	65	20	0	370	0
Computer and Telecommunications									
Total Computer and Telecommunications	765	227	325	123	90	0	0	765	0
Arts Acquisitions	280	280	0	0	0	0	0	280	0
Library Books	923	311	612	0	0	0	0	923	0
TOTAL PLANT AND EQUIPMENT	4,351	893	3,090	213	155	20	0	4,331	0

1. New Works (Cont'd)

Capital Works Area	Project Cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Road Extra									
Bicycle strategy	868	615	253	0	0	0	0	868	0
Fire Hydrants	25		0	15	10	0	0	25	0
Road Extras	1,050	375	222	263	190	0	0	1,050	0
Trees	360	0	200	93	67	0	0	360	0
Total Road Extra	2,303	990	675	371	267	0	0	2,303	0
Roads, Footpaths, Kerbs and Channels	9,661	531	6,139	1,734	1,257	0	0	9,661	0
Drainage	1,928	109	1,207	355	257	0	0	1,928	0
TOTAL INFRASTRUCTURE	13,892	1,630	8,021	2,460	1,781	0	0	13,892	0
INTANGIBLES									
Intangibles	710	230	263	127	90	0	0	710	0
TOTAL INTANGIBLES	710	230	263	127	90	0	0	710	0
TOTAL NEW CAPITAL WORKS 2015-2016	42,662	9,323	19,132	8,240	5,967	750	50	41,862	0

2. Works carried forward from the 2014/15 year

PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	650	0	0	650	0	0	0	650	0
Building	7,397	6,612	465	320	0	0	0	7,397	0
Heritage Building	1,113	0	1,113	0	0	0	0	1,113	0
TOTAL PROPERTY	9,160	6,612	1,578	970	0	0	0	9,160	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant and specialised fleet	0	0	0	0	0	0	0	0	0
Light fleet	0	0	0	0	0	0	0	0	0
Total Plant, Machinery and Equipment	0	0	0	0	0	0	0	0	0

2. Works carried forward from the 2014/15 year (Cont'd)

Capital work area	Project Cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Fixtures, Fitting and Furniture	21	0	21	0	0	0	0	21	0
Computer and Telecommunications									
Total Computer and Telecommunications	57	0	39	18	0	0	0	57	0
Arts Acquisitions	0	0	0	0	0	0	0	0	0
Library Books	0	0	0	0	0	0	0	0	0
TOTAL PLANT AND EQUIPMENT	78	0	60	18	0	0	0	78	0
INFRASTRUCTURE									
Road Extra									
Bicycle strategy	0	0	0	0	0	0	0	0	0
Fire Hydrants	0	0	0	0	0	0	0	0	0
Road Extras	0	0	0	0	0	0	0	0	0
Trees	0	0	0	0	0	0	0	0	0
Total Road Extra	0	0	0	0	0	0	0	0	0
Roads, Footpaths, Kerbs and Channels	0	0	0	0	0	0	0	0	0
Drainage	0	0	0	0	0	0	0	0	0
TOTAL INFRASTRUCTURE	0	0	0	0	0	0	0	0	0
INTANGIBLES									
Intangibles	0	0	0	0	0	0	0	0	0
TOTAL INTANGIBLES	0	0	0	0	0	0	0	0	0
TOTAL CARRIED FORWARD WORKS 2014/15	9,238	6,612	1,638	988	0	0	0	9,238	0

3. Summary

PROPERTY	32,869	13,182	9,336	6,410	3,941	730	50	32,089	0
PLANT AND EQUIPMENT	4,429	893	3,150	231	155	20	0	4,409	0
INFRASTRUCTURE	13,892	1,630	8,021	2,460	1,781	0	0	13,892	0
INTANGIBLES	710	230	263	127	90	0	0	710	0
TOTAL CAPITAL WORKS	51,900	15,935	20,770	9,228	5,967	750	50	51,100	0

Note: There will be no new borrowings in 2015/16.

Appendix D

Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2015/16 year.

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Garbage Charges					
Garbage Charges - Residential					
Waste Management Charge – minimum	Non Statutory	Per Bin	225.45	234.50	4.0%
Extra 120 Litre Bin	Non Statutory	Per Bin	225.45	234.50	4.0%
240 Litre Bin	Non Statutory	Per Bin	409.15	425.50	4.0%
Extra 240 Litre Bin	Non Statutory	Per Bin	409.15	425.50	4.0%
Shared Bin Discount - 120 Litre (\$6.00)	Non Statutory	Per Bin	219.45	228.50	4.1%
Shared Bin Discount - 120 Litre (50% discount)	Non Statutory	Per Bin	112.75	117.25	4.0%
Garbage Charges - Commercial					
Waste Management Charge – minimum	Non Statutory	Per Bin	225.45	234.50	4.0%
Extra 120 Litre Bin	Non Statutory	Per Bin	225.45	234.50	4.0%
240 Litre Bin	Non Statutory	Per Bin	409.15	425.50	4.0%
Extra 240 Litre Bin	Non Statutory	Per Bin	409.15	425.50	4.0%
Garden Waste Charges - Residential					
120 Litre Bin	Non Statutory	Per Bin	88.30	91.85	4.0%
240 Litre Bin	Non Statutory	Per Bin	119.40	124.20	4.0%
Garden Waste Charges - Commercial					
120 Litre Bin	Non Statutory	Per Bin	88.30	91.85	4.0%
240 Litre Bin	Non Statutory	Per Bin	119.40	124.20	4.0%
Other rate charges					
Land information and valuation certificates	Statutory	Per Request	20.00	20.00	0.0%
Land information and valuation certificates urgent fee (required within 24 hours)	Non Statutory	Per Request	41.80	45.00	7.7%
Adverse possession supporting information fee	Non Statutory	Per Request	136.90	150.00	9.6%
Dishonoured cheque administration fee	Non Statutory	Per Dishonour	23.00	25.00	8.7%
Declined credit card and debit card fee	Non Statutory	Per Decline	23.00	25.00	8.7%
Ownership, rating and property information historical search	Non Statutory	Per Request	137.00	150.00	9.5%
Governance & Corporate Support					
Freedom of Information Request	Statutory	Per Request	27.50	27.20	(1.1%)
Aged Care Services					
Specific Home Care					
Low Income Range	Statutory	Per Hour	5.05	5.25	4.0%
Medium Income Range	Statutory	Per Hour	6.85	7.15	4.4%
High Income Range	Statutory	Per Hour	14.55	15.20	4.5%
Care Services (Including Respite and Personal Care)					
Single Pension	Statutory	Per Hour	5.05	5.25	4.0%
Couple Pension	Statutory	Per Hour	6.50	6.80	4.6%
Medium Rate	Statutory	Per Hour	16.20	16.95	4.6%
High Rate	Statutory	Per Hour	34.00	35.50	4.4%
TAC/ Workcover	Statutory	Per Hour	78.05	81.75	4.7%
CACPS	Statutory	Per Hour	78.05	81.70	4.7%
Linkages - Core	Statutory	Per Hour	5.05	5.25	4.0%
Linkages - Other	Statutory	Per Hour	78.05	81.70	4.7%
Home Maintenance					
Low Income Range	Non Statutory	Per Hour	9.75	11.00	12.8%
Medium Income Range	Non Statutory	Per Hour	17.20	18.00	4.7%
High Income Range	Non Statutory	Per Hour	41.80	44.00	5.3%
Full Cost Recovery	Non Statutory	Per Hour	78.10	82.00	5.0%
Transport Service					
Clients	Non Statutory	Per Trip	2.70	2.80	3.7%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Chris Gahan Centre					
Community Group Hire	Non Statutory	Per Hour	40.00	40.00	0.0%
ADASS (Includes a meal)					
Average Income applicants	Non Statutory	Per Session	7.05	8.00	13.5%
High Income applicants	Non Statutory	Per Session	27.55	29.00	5.3%
Full Cost Recovery	Non Statutory	Per Session	82.70	87.00	5.2%
Venue Hire					
Will Samson Centre Hire	Non Statutory	Per hour	41.80	44.00	5.3%
Food Services					
Delivered Meals	Non Statutory	Per Meal	8.40	8.80	4.8%
Centre Based Meals	Non Statutory	Per Meal	8.40	8.80	4.8%
Full Cost Recovery	Non Statutory	Per Meal	19.85	20.75	4.5%
Child Care Services					
Princes Close Child Care Centre:					
Under Three (3) Years Old:					
Long Day Care (Princes Close) 1st July	Non Statutory	Day Rate	103.00	107.50	4.4%
Long Day Care (Princes Close) 1st July	Non Statutory	Week	515.00	538.00	4.5%
Other Fees					
Registration Charge	Non Statutory	Initial Start	16.00	17.00	6.3%
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	4.50	4.70	4.4%
Late Collection Fee - All Services	Non Statutory	10 minutes	21.00	22.00	4.8%
Grosvenor St Child Care Centre:					
Under Three (3) Years Old:					
Long Day Care (Grosvenor)	Non Statutory	Day Rate	101.00	105.50	4.5%
Over Three (3) Years Old					
Long Day Care (Grosvenor)	Non Statutory	Day Rate	99.00	103.50	4.5%
Other Fees					
Late Collection Fee - All Services	Non Statutory	10 minutes	21.00	22.00	4.8%
Registration Charge	Non Statutory	Initial Start	16.00	17.00	6.3%
Casual Day Surcharge - Long Day Care	Non Statutory	10 minutes	21.00	22.00	4.8%
Winter St Child Care Centre:					
Under Three (3) Years Old:					
Occasional Care	Non Statutory	Hour	13.00	14.00	7.7%
Occasional Care	Non Statutory	Day Rate	91.00	95.00	4.4%
Over Three (3) Years Old					
Occasional Care	Non Statutory	Hour	13.00	14.00	7.7%
Occasional Care	Non Statutory	Day Rate	91.00	95.00	4.4%
Cancellation Fee					
50% of Day Rate	Non Statutory	Per Cancellation	45.00	47.00	4.4%
Afternoon Session	Non Statutory	Per Session	42.00	44.00	4.8%
Other Fees					
Registration Charge	Non Statutory	Initial Start	16.00	17.00	6.3%
Late Collection Fee - All Services	Non Statutory	10 minutes	21.00	22.00	4.8%
Hornbrook Child Care Centre:					
Over Three (3) Years Old					
Long Day Care (Hornbrook)	Non Statutory	Day Rate	101.00	105.50	4.5%
Long Day Care (Hornbrook)	Non Statutory	Week	485.00	506.00	4.3%
Other Fees					
Registration Charge	Non Statutory	Initial Start	16.00	17.00	6.3%
Casual Day Surcharge - Long Day Care	Non Statutory	Per booking	4.50	4.70	4.4%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Late Collection Fee - All Services	Non Statutory	10 minutes	21.00	22.00	4.8%
Maternal & Child Health Services					
Parent information sessions	Non Statutory	Per Session	23.00	26.00	13.0%
Birthday Parties	Non statutory	Per party	75.00	78.00	4.0%
Psychodrama Group	Non statutory	Per Series	310.00	322.00	3.9%
CPR parent sessions	Non Statutory	Per session	6,489.45	6,749.60	4.0%
Immunisation					
Twinrix Adult (Hep -A & Hep - B) - (3 doses)	Non Statutory	Per Vaccination	262.00	274.00	4.6%
Twinrix Junior (Hep -A & Hep - B) - (increased from 1 to 3 doses)	Non Statutory	Per Vaccination	186.00	195.00	4.8%
Adult Hepatitis -A (2 doses)	Non Statutory	Per Vaccination	170.00	178.00	4.7%
Infant Hepatitis - A (2 doses)	Non Statutory	Per Vaccination	167.00	175.00	4.8%
Adult hepatitis -B (3 doses)	Non Statutory	Per Vaccination	114.00	120.00	5.3%
Pediatric varicella	Non Statutory	Per Vaccination	90.00	95.00	5.6%
Adult varicella (2 doses)	Non Statutory	Per Vaccination	154.00	161.00	4.5%
Meningococcal (type c)	Non Statutory	Per Vaccination	96.00	101.00	5.2%
Human papillomavirus	Non Statutory	Per Vaccination	155.00	162.00	4.5%
Adult Boosterix	Non Statutory	Per Vaccination	55.00	58.00	5.5%
Sporting Ground and Pavilion Charges					
Summer Season	Non Statutory	% of total maintena	44%	44%	0.0%
Winter Season	Non Statutory	% of total maintena	44%	44%	0.0%
Summer and Winter Season User Bonds:					
Key Bond 1 Key	Non Statutory	Key Bond	200.00	200.00	0.0%
Key Bond 1 - 5 Keys	Non Statutory	Key Bond	600.00	600.00	0.0%
Key Bond 6 - 10 Keys	Non Statutory	Key Bond	800.00	800.00	0.0%
Key Bond 11 - 15 Keys	Non Statutory	Key Bond	1,000.00	1,000.00	0.0%
Key Bond 16 - 20 Keys	Non Statutory	Key Bond	1,200.00	1,200.00	0.0%
Key Bond 20+ Keys	Non Statutory	Key Bond	1,500.00	1,500.00	0.0%
Sporting Ground Charges					
School Charges -	Non Statutory	Per Year	9,196.00	9,600.00	4.4%
Sporting Ground Charges - Casual Use					
Bond	Non Statutory	Bond	500.00	500.00	0.0%
Stonnington Based Community Clubs/Org	Non Statutory	Half Day	305.75	320.00	4.7%
Stonnington Based Community Clubs/Org	Non Statutory	Full Day	460.00	480.00	4.3%
Non Stonnington Based Community	Non Statutory	Half Day	611.50	640.00	4.7%
Non Stonnington Based Community	Non Statutory	Full Day	917.55	960.00	4.6%
Private/Commercial	Non Statutory	Half Day	917.50	960.00	4.6%
Private/Commercial	Non Statutory	Full Day	1,834.00	1,915.00	4.4%
Key Bond	Non Statutory	Bond Per Key	500.00	500.00	0.0%
Sporting Pavilion Bond	Non Statutory	Bond	500.00	500.00	0.0%
Community Organisations	Non Statutory	Per Hour	17.25	18.00	4.3%
Private/ Commercial	Non Statutory	Per Hour	80.45	84.00	4.4%
Malvern Valley Primary School Sports Ground- Casual Use					
Sporting Ground Charges - Casual Use	Non Statutory	Bond	200.00	200.00	0.0%
Stonnington Based Community Clubs/Org	Non Statutory	Half Day	149.45	156.00	4.4%
Stonnington Based Community Clubs/Org	Non Statutory	Full Day	223.50	234.00	4.7%
Non Stonnington Based Community	Non Statutory	Half Day	297.85	312.00	4.8%
Non Stonnington Based Community	Non Statutory	Full Day	447.50	468.00	4.6%
Private/Commercial	Non Statutory	Half Day	447.50	468.00	4.6%
Private/Commercial	Non Statutory	Full Day	895.50	935.00	4.4%
Outdoor Sports Courts - Casual Use	Non Statutory	Bond	200.00	200.00	0.0%
Malvern Valley Primary School Outdoor Sports Courts - Casual Use					
Community Clubs/Org	Non Statutory	Per Hour	13.60	14.20	4.4%
Community Clubs/Org	Non Statutory	Half Day	67.95	71.00	4.5%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Community Clubs/Org	Non Statutory	Full Day	135.85	142.00	4.5%
Private/Commercial	Non Statutory	Per Hour	19.85	20.80	4.8%
Private/Commercial	Non Statutory	Half Day	135.85	142.00	4.5%
Private/Commercial	Non Statutory	Full Day	271.70	284.00	4.5%
Change rooms - Casual Use	Non Statutory	Bond	200.00	200.00	0.0%
Malvern Valley Primary School Change rooms - Casual Use					
Stonnington Based Community Clubs/Org	Non Statutory	Per Hour	13.60	14.20	4.4%
Stonnington Based Community Clubs/Org	Non Statutory	Half Day	33.45	35.00	4.6%
Stonnington Based Community Clubs/Org	Non Statutory	Full Day	101.50	106.00	4.4%
Private/Commercial	Non Statutory	Per Hour	26.65	27.90	4.7%
Private/Commercial	Non Statutory	Half Day	67.95	71.00	4.5%
Private/Commercial	Non Statutory	Full Day	135.85	142.00	4.5%
Skate Parks - Casual Use					
Skate Ramp	Non Statutory	Per Day	475.50	497.00	4.5%
Skate Park	Non Statutory	Per Day	397.10	415.00	4.5%
Skate Park	Non Statutory	Per Half Day	319.00	335.00	5.0%
Skate Ramp and Skate Park	Non Statutory	Per Day	1,192.00	1,245.00	4.4%
Skate Ramp and Skate Park	Non Statutory	Per Half Day	668.80	700.00	4.7%
Skate Parks					
Bond	Non Statutory	Bond	500.00	500.00	0.0%
Functions In Parks					
Functions In Parks - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Activity	Non Statutory	Per Day	114.95	120.00	4.4%
Private Activities/Individuals	Non Statutory	Per Day	114.95	120.00	4.4%
Private Activities/Corporation	Non Statutory	Per Day	455.00	475.00	4.4%
Wedding Ceremony	Non Statutory	Per Day	310.00	324.00	4.5%
Commercial Activity	Non Statutory	Per Day	1,300.00	1,358.00	4.5%
Phoenix Park					
First Floor Dining Room/Gallery					
Community - Permanent Use	Non Statutory	Per Hour	41.00	43.00	4.9%
Community - Casual Use	Non Statutory	Per Hour	41.00	43.00	4.9%
Private - Permanent Use	Non Statutory	Per Hour	41.00	43.00	4.9%
Private - Casual Use	Non Statutory	Per Hour	49.50	51.50	4.0%
Commercial - Permanent Use	Non Statutory	Per Hour	41.00	43.00	4.9%
Commercial - Casual Use	Non Statutory	Per Hour	49.50	51.50	4.0%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	Per 4 hours	209.00	218.00	4.3%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
First Floor Commercial Kitchen					
Community - Permanent Use	Non Statutory	Per Hour	27.50	28.80	4.7%
Community - Casual Use	Non Statutory	Per Hour	27.50	28.80	4.7%
Private - Permanent Use	Non Statutory	Per Hour	38.00	39.70	4.5%
Private - Casual Use	Non Statutory	Per Hour	38.00	39.70	4.5%
Commercial - Permanent Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Commercial - Casual Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Bond	Non Statutory	Bond	1,000.00	1,000.00	0.0%
Commercial Kitchen and Dining room					
Community - Permanent Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Community - Casual Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Private - Permanent Use	Non Statutory	Per Hour	62.50	65.30	4.5%
Private - Casual Use	Non Statutory	Per Hour	70.00	73.20	4.6%
Commercial - Permanent Use	Non Statutory	Per Hour	77.00	80.50	4.5%
Commercial - Casual Use	Non Statutory	Per Hour	83.00	87.00	4.8%
Bond	Non Statutory	Bond	1,000.00	1,000.00	0.0%
Community Hall - Indoor Sports Court					
Community - Permanent Use	Non Statutory	Per Hour	41.00	43.00	4.9%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Community - Casual Use	Non Statutory	Per Hour	41.00	43.00	4.9%
Private - Permanent Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Private - Casual Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Commercial - Permanent Use	Non Statutory	Per Hour	66.00	69.00	4.5%
Commercial - Casual Use	Non Statutory	Per Hour	66.00	69.00	4.5%
Community 9am - 5.00pm	Non Statutory	Per Day	412.00	430.50	4.5%
Private 9am - 5.00pm	Non Statutory	Per Day	517.00	540.50	4.5%
Commercial 9am - 5.00pm	Non Statutory	Per Day	690.00	721.00	4.5%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
Community Hall - Function/Event/Activity Room & Commercial Kitchen (including Dining Room)					
Fri & Sat 6pm - 11.30pm Community	Non Statutory	Per Hour	138.00	144.50	4.7%
Fri & Sat 6pm - 11.30pm Commercial	Non Statutory	Per Hour	221.00	231.00	4.5%
Fri & Sat 6pm - 11.30pm Private	Non Statutory	Per Hour	240.00	240.00	0.0%
Fri & Sat 6pm - 11.30pm - Bond	Non Statutory	Bond	2,500.00	2,500.00	0.0%
Community Hall - Function/Event/Activity Room (including Dining Room)					
Fri & Sat 6pm - 11.30pm Community	Non Statutory	Per Hour	98.00	102.00	4.1%
Fri & Sat 6pm - 11.30pm Commercial	Non Statutory	Per Hour	164.00	171.00	4.3%
Fri & Sat 6pm - 11.30pm Private	Non Statutory	Per Hour	172.00	180.00	4.7%
Fri & Sat 6pm - 11.30pm - Bond	Non Statutory	Bond	2,500.00	2,500.00	0.0%
Community Hall - Function/Event/Activity Room (share with user in Dining Room)					
Mon - Sun 8am - 6pm Community Casual	Non Statutory	Per Hour	57.50	60.00	4.3%
Mon - Sun 8am - 6pm Private Casual	Non Statutory	Per Hour	69.00	72.00	4.3%
Mon - Sun 8am - 6pm Commercial Casual	Non Statutory	Per Hour	80.00	83.50	4.4%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	Per 4 hours	209.00	218.00	4.3%
Mon - Sun 8am - 6pm Community Casual - Per day	Non Statutory	Per Day	345.00	360.00	4.3%
Mon - Sun 8am - 6pm Private Casual Per Day	Non Statutory	Per Day	414.00	432.00	4.3%
Mon - Sun 8am - 6pm Commercial Casual Per Day	Non Statutory	Per Day	482.00	504.00	4.6%
Mon - Sun 8am - 6pm - Bond	Non Statutory	Bond	313.00	327.00	4.5%
Sun - Thurs 6pm - 10pm Community Casual	Non Statutory	Per Hour	57.50	60.00	4.3%
Sun - Thurs 6pm - 10pm Private Casual	Non Statutory	Per Hour	69.00	72.00	4.3%
Sun - Thurs 6pm - 10pm Commercial Casual	Non Statutory	Per Hour	80.00	83.50	4.4%
Sun - Thurs 6pm - 10pm - Bond	Non Statutory	Bond	1,000.00	1,000.00	0.0%
Conference Room					
Community - Permanent Use	Non Statutory	Per Hour	41.00	43.00	4.9%
Community - Casual Use	Non Statutory	Per Hour	41.00	43.00	4.9%
Private - Permanent Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Private - Casual Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Commercial - Permanent Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Commercial - Casual Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	4 Hours	209.00	210.00	0.5%
Multi-purpose Room					
Community - Permanent Use	Non Statutory	Per Hour	41.00	43.00	4.9%
Community - Casual Use	Non Statutory	Per Hour	41.00	43.00	4.9%
Private - Permanent Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Private - Casual Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Commercial - Permanent Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Commercial - Casual Use	Non Statutory	Per Hour	55.00	57.50	4.5%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	Per Hour	209.00	218.00	4.3%
Bond	Non Statutory	Bond	200.00	200.00	0.0%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Conference Room & Multi-purpose Room					
Community - Permanent Use	Non Statutory	Per Hour	67.00	70.00	4.5%
Community - Casual Use	Non Statutory	Per Hour	67.00	70.00	4.5%
Private - Permanent Use	Non Statutory	Per Hour	88.00	92.00	4.5%
Private - Casual Use	Non Statutory	Per Hour	88.00	92.00	4.5%
Commercial - Permanent Use	Non Statutory	Per Hour	88.00	92.00	4.5%
Commercial - Casual Use	Non Statutory	Per Hour	88.00	92.00	4.5%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
Fri & Sat 6pm - 11.30pm Community	Non Statutory	Per Hour	115.00	120.00	4.3%
Fri & Sat 6pm - 11.30pm Private	Non Statutory	Per Hour	138.00	145.00	5.1%
Fri & Sat 6pm - 11.30pm Commercial	Non Statutory	Per Hour	172.00	180.00	4.7%
Bond	Non Statutory	Bond	1,500.00	1,500.00	0.0%
Meeting Room					
Community - Permanent Use	Non Statutory	Per Hour	27.50	29.00	5.5%
Community - Casual Use	Non Statutory	Per Hour	27.50	29.00	5.5%
Private - Permanent Use	Non Statutory	Per Hour	33.50	35.00	4.5%
Private - Casual Use	Non Statutory	Per Hour	33.50	35.00	4.5%
Commercial - Permanent Use	Non Statutory	Per Hour	38.00	40.00	5.3%
Commercial - Casual Use	Non Statutory	Per Hour	39.00	41.00	5.1%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
Ground Floor Kitchen					
Community - Permanent Use	Non Statutory	Per Hour	27.50	29.00	5.5%
Community - Casual Use	Non Statutory	Per Hour	27.50	29.00	5.5%
Private - Permanent Use	Non Statutory	Per Hour	33.50	35.00	4.5%
Private - Casual Use	Non Statutory	Per Hour	33.50	35.00	4.5%
Commercial - Permanent Use	Non Statutory	Per Hour	38.00	40.00	5.3%
Commercial - Casual Use	Non Statutory	Per Hour	39.00	41.00	5.1%
Kitchen (Birthday Parties) per event or 4 hours	Non Statutory	Per Hour	209.00	210.00	0.5%
Bond	Non Statutory	Bond	200.00	200.00	0.0%
RSL Building					
Ground Floor Hall (Cas) Mon - Thur 8am - 6pm (Private & Commercial)	Non Statutory	Per Hr	37.00	38.50	4.1%
Ground Floor Hall (Cas) Mon - Thur 8am - 6pm (Community)	Non Statutory	Per Hr	19.00	20.00	5.3%
Ground Floor Hall (Cas) Mon - Thur 6 - 10pm (Private & Commercial)	Non Statutory	Per Hr	49.00	51.00	4.1%
Ground Floor Hall (Cas) Mon - Thur 6 - 10pm (Community)	Non Statutory	Per Hr	24.50	25.50	4.1%
Ground Floor Hall Fri - Sun - 8am - 5pm - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Ground Floor Hall (Cas) Fri - Sun 8am - 5pm (Private & Commercial)	Non Statutory	Per Hr	55.00	57.50	4.5%
Ground Floor Hall (Cas) Fri - Sun 8am - 5pm (Community)	Non Statutory	Per Hr	28.00	29.00	3.6%
Ground Floor Hall (Cas) Fri - Sun 5 - 11.45pm (Private & Commercial)	Non Statutory	Per Hr	93.00	97.00	4.3%
Ground Floor Hall (Cas) Fri - Sun 5 - 11.45pm - Bond	Non Statutory	Bond	1,695.00	1,695.00	0.0%
Ground Floor Hall (Cas) Fri - Sun 5 - 11.45pm (Community)	Non Statutory	Per Hr	46.50	48.50	4.3%
Activities Room (former Historical Room) - Bond	Non Statutory	Bond	200.00	200.00	0.0%
Activities Room (Private & Commercial)	Non Statutory	Per Hr	37.00	39.00	5.4%
Activities Room (Community)	Non Statutory	Per Hr	18.00	18.00	0.0%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Ground Floor Hall Mon - Thursday - Bond	Non Statutory	Bond	200.00	200.00	0.0%
<u>Orrong Romanis Recreation Centre</u>					
Casual Users					
Court 1 or 2 - Community Org / School	Non Statutory	Per Hour	39.00	40.00	2.6%
Court 1 or 2 - Permanent Use - Private/Commercial	Non Statutory	Per Hour	44.00	45.00	2.3%
Court 1 or 2 - Casual Use - Private/Commercial	Non Statutory	Per Hour	45.00	45.00	0.0%
Annexe/Theatre Room - Community Org / School	Non Statutory	Per Hour	26.50	26.00	(1.9%)
Annexe/Theatre Room - Permanent - Private / Commercial	Non Statutory	Per Hour	27.50	28.50	3.6%
Annexe/Theatre Room - Casual - Private / Commercial	Non Statutory	Per Hour	27.50	28.50	3.6%
Permanent User - Bond	Non Statutory	Bond	210.00	210.00	0.0%
Casual User - Bond	Non Statutory	Bond	525.00	525.00	0.0%
User Key Bonds	Non Statutory	1 Key	210.00	210.00	0.0%
User Key Bonds	Non Statutory	1 - 5 Keys	625.00	625.00	0.0%
<u>Food and Health Act Registrations</u>					
Food Act Premises					
Class 1 Premises	Statutory	Per Application	570.00	595.00	4.4%
Class 2 Premises	Statutory	Per Application	550.00	575.00	4.5%
Class 3 Premises	Statutory	Per Application	500.00	525.00	5.0%
Additional employees over 5	Statutory	per employee >5	25.00	26.00	4.0%
Up to Maximum fee	Statutory	Various	2,820.00	2,915.00	3.4%
Plans Assessment Fee	Non Statutory	Per Application	112.00	117.00	4.5%
Transfer fee	Statutory	Per Application	0.00	0.00	0.0%
Late fee penalty	Statutory	Various	0.00	0.00	0.0%
Temporary Food Premises Registration - Community	Statutory	Per Application	0.00	0.00	0.0%
Temporary Food Premises Registration - Commercial Class 2	Statutory	Per Application	550.00	575.00	4.5%
Temporary Food Premises Registration - Commercial Class 3	Statutory	Per Application	500.00	525.00	5.0%
Community Clubs	Statutory	Per Application	72.00	75.00	4.2%
Public Health and Wellbeing Act Premises					
Prescribed accommodation	Statutory	per application	320.00	335.00	4.7%
Each extra apartment	Statutory	per application	40.00	42.00	5.0%
Maximum fee	Statutory	per application	2,320.00	2,435.00	5.0%
Hairdresser/beauty parlour/skin pen.					
Hair and Beauty Low Risk	Statutory	Per Application	225.00	235.00	4.4%
Hair and Beauty High Risk	Statutory	Per Application	340.00	355.00	4.4%
Plans Assessment fee	Non Statutory	Per Application	56.00	60.00	7.1%
Inspection Fee (Food Act & PHWA)	Non Statutory	Per Application	190.00	200.00	5.3%
Septic Tank (grey water retention) Application & Approval	Statutory	Per Application	166.00	175.00	5.4%
Infringements - per Penalty Unit	Statutory	Penalty Unit	144.36	147.61	2.3%
<u>Animal Management</u>					
Application for Registration of Dog or Cat					
Trained Dog	Statutory	Per Animal	53.00	55.50	4.7%
Working Dog	Statutory	Per Animal	53.00	55.50	4.7%
Microchipped Dog - over ten years of age	Statutory	Per Animal	53.00	55.50	4.7%
Microchipped Cat - over ten years old	Statutory	Per Animal	53.00	55.50	4.7%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Domestic Animal Business or Applicable	Statutory	Per Application	210.00	220.00	4.8%
Unsterilised and Microchipped Dog	Statutory	Per Animal	160.00	167.00	4.4%
Sterilised and Microchipped Dog	Statutory	Per Animal	53.00	55.50	4.7%
Unsterilised and Microchipped Cat	Statutory	Per Animal	105.00	110.00	4.8%
Sterilised and Microchipped Cat	Statutory	Per Animal	33.00	34.50	4.5%
Animal Permanently Identified					
Microchipped Dog	Statutory	Per Animal	53.00	55.50	4.7%
Microchipped Cat	Statutory	Per Animal	33.00	34.50	4.5%
Pensioner					
Unsterilised and Microchipped Dog	Statutory	Per Animal	80.00	83.50	4.4%
Sterilised and Microchipped Dog	Statutory	Per Animal	26.00	27.50	5.8%
Unsterilised and Microchipped Cat	Statutory	Per Animal	53.00	55.50	4.7%
Sterilised and Microchipped Cat	Statutory	Per Animal	17.00	18.00	5.9%
Pound release fees					
Pound Release Fee - Dog	Statutory	Per Animal	105.00	115.00	9.5%
Pound Release Fee - Cat	Statutory	Per Animal	105.00	115.00	9.5%
Library Services					
Reproduction Service					
Black and White A4	Non Statutory	Per Copy	0.20	0.20	0.0%
Black and White A3	Non Statutory	Per Copy	0.40	0.40	0.0%
Colour Photocopies A4	Non Statutory	Per Copy	1.00	1.00	0.0%
Colour Photocopies A3	Non Statutory	Per Copy	2.00	2.00	0.0%
Overdue Charges					
Adult Items	Non Statutory	Per Day	0.25	0.25	0.0%
Young Adult / Junior Items	Non Statutory	Per Day	0.10	0.10	0.0%
Processing costs for all items					
Books	Non Statutory	Per Item	10.50	11.00	4.8%
Audio Visual items	Non Statutory	Per Item	10.50	11.00	4.8%
Magazines	Non Statutory	Per Item	3.00	3.20	6.7%
Replacement for audio visual with no recorded cost					
Audio Book Tape	Non Statutory	Per Item	15.50	16.20	4.5%
Audio Book CD	Non Statutory	Per Item	15.50	16.20	4.5%
Miscellaneous Charges					
Audio book / Language case	Non Statutory	Per Item	7.80	8.20	5.1%
Barcode	Non Statutory	Per Item	3.50	3.70	5.7%
CD Case	Non Statutory	Per Item	3.50	3.70	5.7%
Membership Card	Non Statutory	Per Item	3.50	3.70	5.7%
Book Strap	Non Statutory	Per Item	3.50	3.70	5.7%
Printing - CD Rom / Internet	Non Statutory	Per Sheet	0.20	0.20	0.0%
Second Hand Book Sales	Non Statutory	Various	0.50	0.50	0.0%
Activities	Non Statutory	per event	0.00	10.00	0.0%
Meeting Room Hire					
Toorak South Yarra (standard)	Non Statutory	Per Hour	29.75	31.00	4.2%
(standard)	Non Statutory	Per Hour	29.75	31.00	4.2%
Community Groups	Non Statutory	Per Hour	15.00	15.60	4.0%
Local History Service					
Special Projects - Research rates, after the first half hour	Non-Statutory	Per Hour	54.80	57.20	4.4%
Digital Image					
Hi Resolution	Non Statutory	Per Copy	31.30	32.50	3.8%
Photographic Reproduction Prints					
(Black and White) 8 X 10	Non Statutory	Per Copy	42.85	44.00	2.7%
Commercial Applications, copyright fee	Non Statutory	Per Copy	60.00	60.00	0.0%
House Dating					

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
House dating service, after first half hour	Non Statutory	Per Request	250.00	260.00	4.0%
Rental Income					
Rental Income - Permanent	Non Statutory	Per Month	0.00	1,833.33	0.0%
Aquatic Services					
Harold Holt Swim Centre					
Adult	Non Statutory	Per Admission	6.50	6.70	3.1%
Child	Non Statutory	Per Admission	5.00	5.20	4.0%
seniors	Non Statutory	Per Admission	5.20	5.40	3.8%
Family	Non Statutory	Per Admission	17.20	17.20	0.0%
Non Swimming supervisor	Non Statutory	Per Admission	2.40	2.50	4.2%
Swim, Spa, Sauna	Non Statutory	Per Admission	11.30	11.80	4.4%
Concession - Swim, Spa, Sauna	Non Statutory	Per Admission	8.90	9.30	4.5%
Locker	Non Statutory	Per Locker	2.00	2.00	0.0%
10 Visit Pass Adult Swim	Non Statutory	Per Pass	58.50	60.30	3.1%
10 Visit Pass Child Swim	Non Statutory	Per Pass	45.00	46.80	4.0%
10 Visit Pass Concession Swim	Non Statutory	Per Pass	46.80	48.60	3.8%
Aquatic 10 Visit pass	Non Statutory	Per Pass	101.70	106.20	4.4%
Aquatic 10 Visit pass concession	Non Statutory	Per Pass	80.10	83.70	4.5%
Fitness classes	Non Statutory	Per Class	16.00	16.60	3.8%
Fitness classes - concession	Non Statutory	Per Class	13.30	13.80	3.8%
Fitness classes - 10 visit pass concession	Non Statutory	Per Pass	119.70	124.20	3.8%
Fitness classes - 10 visit pass	Non Statutory	Per Pass	138.60	149.40	7.8%
Older Adults Aqua/Dry	Non Statutory	Per Admission	11.00	11.00	0.0%
Older Adults Aqua/Dry 10 visit pass	Non Statutory	Per Admission	99.00	99.00	0.0%
Hydro - Assessment	Non Statutory	Per Admission	52.00	54.00	3.8%
Hydro - General Mobility	Non Statutory	Per Admission	9.90	10.80	9.1%
Hydro - Physio	Non Statutory	Per Admission	26.80	27.80	3.7%
Hydro - General Mobility - 5 sessions	Non Statutory	Per Pass	52.00	54.00	3.8%
Hydro - Physio - 5 sessions	Non Statutory	Per Pass	106.50	110.50	3.8%
Hydro - Physio - concession	Non Statutory	Per Admission	20.50	21.30	3.9%
Hydro - Physio - concession - 5 sessions	Non Statutory	Per Pass	85.20	88.50	3.9%
Hydro - Private Session	Non Statutory	Per Admission	71.50	74.50	4.2%
Hydro - Private extended	Non Statutory	Per Admission	125.00	130.00	4.0%
Hydro - Private - concession	Non Statutory	Per Admission	57.20	59.50	4.0%
Birthday parties (per child)	Non Statutory	Per Child	26.50	26.50	0.0%
25m pool lane hire	Non Statutory	Per Lane/Hr	42.00	43.70	4.0%
50m Pool lane hire	Non Statutory	Per Lane/Hr	49.50	51.50	4.0%
Program room hire	Non Statutory	Per Room/Hr	45.30	47.20	4.2%
Learners pool hire	Non Statutory	Per Lane/Hr	23.00	23.90	3.9%
Hydro pool hire	Non Statutory	Per Lane/Hr	45.30	47.20	4.2%
Membership Fees (all transferrable across both sites)					
Aquatic Membership Direct Debit					
Membership joining fee	Non Statutory	Per m'ship	40.00	40.00	0.0%
Aquatic membership Direct Debit	Non Statutory	Per Fortnight	29.70	30.90	4.0%
concession	Non Statutory	Per Fortnight	23.70	24.70	4.2%
Aquatics membership Term - 3 months	Non Statutory	Per Membership	214.80	224.00	4.3%
Aquatics membership Term - 3 months Concession	Non Statutory	Per Membership	171.80	179.00	4.2%
Aquatics membership Term - 6 months	Non Statutory	Per Membership	394.50	411.00	4.2%
Aquatics membership Term - 6 months concession	Non Statutory	Per Membership	315.60	329.00	4.2%
Aquatics membership Term - 12 months	Non Statutory	Per Membership	732.00	760.00	3.8%
Aquatics membership Term - 12 months concession	Non Statutory	Per Membership	565.00	587.00	3.9%
Swim membership Direct Debit Joining fee	Non Statutory	Per m'ship	20.00	20.00	0.0%
Swim membership Direct Debit	Non Statutory	Per fortnight	23.70	24.70	4.2%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Swim membership Direct Debit - concession	Non Statutory	Per fortnight	18.90	19.70	4.2%
Swim Membership Term 3 months	Non Statutory	Per Membership	166.70	173.50	4.1%
Swim Membership Term 3 months - concession	Non Statutory	Per Membership	133.30	138.50	3.9%
Swim Membership Term 6 months	Non Statutory	Per Membership	305.00	318.00	4.3%
Swim Membership Term 6 months - concession	Non Statutory	Per Membership	244.00	254.00	4.1%
Swim Membership Term 12 months	Non Statutory	Per Membership	585.00	608.00	3.9%
Swim Membership Term 12 months - concession	Non Statutory	Per Membership	468.00	487.00	4.1%
Prahran Aquatic Centre					
Adult	Non Statutory	Per Admission	5.90	6.10	3.4%
Child	Non Statutory	Per Admission	3.30	3.40	3.0%
Adult Concession (inc Student, pensioner, seniors)	Non Statutory	Per Admission	3.80	3.90	2.6%
Family	Non Statutory	Per Admission	15.20	15.80	3.9%
Non Swimming supervisor	Non Statutory	Per Admission	2.40	2.50	4.2%
Locker hire	Non Statutory	Per Locker	2.00	2.00	0.0%
Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	11.30	11.80	4.4%
Concession - Swim, Spa, Sauna, Steam	Non Statutory	Per Admission	8.90	9.30	4.5%
Fitness classes	Non Statutory	Per Class	16.00	16.60	3.8%
Fitness classes - concession	Non Statutory	Per Class	13.30	13.80	3.8%
10 Swim Pass - Adult	Non Statutory	Per Pass	53.10	54.90	3.4%
10 Swim Pass - Concession / Student	Non Statutory	Per Pass	34.20	35.10	2.6%
10 Swim Pass - Child	Non Statutory	Per Pass	29.70	30.60	3.0%
10 Aquatic Pass (Swim, Spa, Sauna)	Non Statutory	Per Pass	101.70	106.20	4.4%
10 Aquatic Pass (Swim, Spa, Sauna) - Concession	Non Statutory	Per Pass	80.10	83.70	4.5%
50M Pool lane hire	Non Statutory	Per lane/per hour	49.50	51.50	4.0%
Harold Holt Swim Centre					
Learn to Swim (per lesson term fee)	Non Statutory	Per Lesson	18.50	19.20	3.8%
Learn to Swim Direct debit - 30min lessons	Non Statutory	Per Fortnight	31.20	32.30	3.5%
Learn to Swim Direct debit joining fee	Non Statutory	Per Membership	20.00	20.00	0.0%
Learn to Swim Direct debit - 45min lessons	Non Statutory	Per Fortnight	34.20	35.40	3.5%
Learn to Swim Direct debit - 60min lessons	Non Statutory	Per Fortnight	37.30	38.70	3.8%
Learn to Swim Schools 1:6 ratio	Non Statutory	Per Lesson	8.30	8.50	2.4%
Learn to Swim Schools 1:8 ratio	Non Statutory	Per Lesson	7.20	7.40	2.8%
Harold Holt Gym					
Teen Gym Direct Debit Membership joining fee (13 - 16 year old)	Non Statutory	Per m'ship	40.00	40.00	0.0%
Teen Gym Direct Debit Membership (13 - 16yr old)	Non Statutory	Per fortnight	26.10	27.20	4.2%
Teen Gym Term Membership - 3 months	Non Statutory	Per Membership	281.00	292.00	3.9%
Teen Gym Term Membership - 6 months	Non Statutory	Per Membership	402.00	418.00	4.0%
Complete Fitness Direct Debit Joining Fee	Non Statutory	Per Membership	80.00	80.00	0.0%
Complete Fitness Direct Debit Membership	Non Statutory	Per fortnight	39.30	40.90	4.1%
Complete Fitness Direct Debit Membership Concession	Non Statutory	Per fortnight	31.40	32.70	4.1%
Complete Fitness Term 12 months	Non Statutory	Per Membership	937.00	975.00	4.1%
Complete Fitness Term 6 months	Non Statutory	Per Membership	604.00	629.00	4.1%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Complete Fitness Term 6 months Concession	Non Statutory	Per Membership	483.00	503.00	4.1%
Complete Fitness Term 3 months Concession	Non Statutory	Per Membership	337.80	351.00	3.9%
Complete Fitness Term 3 months	Non Statutory	Per Membership	423.00	440.00	4.0%
Complete Fitness Term 12 months Concession	Non Statutory	Per Membership	749.00	780.00	4.1%
Casual Health Club Entry Concession	Non Statutory	Per entry	20.80	21.50	3.4%
Casual Health Club Entry	Non Statutory	Per entry	26.00	27.00	3.8%
Personal Training 4 person 60 minutes	Non Statutory	Per session	119.00	124.00	4.2%
Personal Training 3 person 60 minutes	Non Statutory	Per session	101.50	105.80	4.2%
Personal Training 2 person 60 minutes	Non Statutory	Per session	83.00	86.50	4.2%
Personal Training 1 person 60 minutes	Non Statutory	Per session	65.50	68.30	4.3%
Personal Training 2 person 30 minutes	Non Statutory	Per session	59.50	62.00	4.2%
Personal Training 1 person 30 minutes	Non Statutory	Per session	47.50	49.50	4.2%
Malvern Valley Golf Course					
Adult Week days	Non Statutory	Nine holes	16.50	16.50	0.0%
Concession Week days	Non Statutory	Nine holes	14.00	14.00	0.0%
Adult Week days	Non Statutory	Eighteen holes	25.00	25.00	0.0%
Concession Week days	Non Statutory	Eighteen holes	18.50	18.50	0.0%
Adult Weekends/Public Holidays	Non Statutory	Nine holes	19.00	19.00	0.0%
Adult Weekends/Public Holidays	Non Statutory	Eighteen holes	27.00	27.00	0.0%
Adult Annual Green Fee Price	Non Statutory	Per Year	850.00	850.00	0.0%
Transfer Station Fees					
Resident					
Boot load rubbish	Non Statutory	Cubic Metre	18.00	20.00	11.1%
Boot load green	Non Statutory	Cubic Metre	10.00	10.00	0.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	37.00	40.00	8.1%
S/Wagon green	Non Statutory	Cubic Metre	16.00	16.00	0.0%
Single Axle rubbish	Non Statutory	Cubic Metre	59.00	60.00	1.7%
Single Axle green	Non Statutory	Cubic Metre	26.00	26.00	0.0%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	112.00	120.00	7.1%
Tandem Trailer green	Non Statutory	Cubic Metre	50.00	50.00	0.0%
Cubic Metre rubbish	Non Statutory	Cubic Metre	73.00	75.00	2.7%
Cubic Metre green	Non Statutory	Cubic Metre	29.00	30.00	3.4%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	170.00	200.00	17.6%
Mattress	Non Statutory	Item	22.00	25.00	13.6%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	174.00	200.00	14.9%
Metal	Non Statutory	Cubic Metre	0.00	0.00	0.0%
Non Resident					
Boot load rubbish	Non Statutory	Cubic Metre	23.00	25.00	8.7%
Boot load green	Non Statutory	Cubic Metre	15.00	15.00	0.0%
S/Wagon rubbish	Non Statutory	Cubic Metre	45.00	50.00	11.1%
S/Wagon green	Non Statutory	Cubic Metre	27.00	30.00	11.1%
Single Axle rubbish	Non Statutory	Cubic Metre	70.00	80.00	14.3%
Single Axle green	Non Statutory	Cubic Metre	38.00	40.00	5.3%
Tandem Trailer rubbish	Non Statutory	Cubic Metre	134.00	145.00	8.2%
Tandem Trailer green	Non Statutory	Cubic Metre	62.00	65.00	4.8%
Cubic Metre rubbish	Non Statutory	Cubic Metre	90.00	95.00	5.6%
Cubic Metre green	Non Statutory	Cubic Metre	40.00	40.00	0.0%
Dirt, bricks, concrete, etc. per/tonne	Non Statutory	Cubic Metre	170.00	200.00	17.6%
Mattress	Non Statutory	Item	32.00	38.00	18.8%
Commercial garbage per/tonne	Non Statutory	Cubic Metre	174.00	200.00	14.9%
Metal	Non Statutory	Cubic Metre	20.00	20.00	0.0%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Infrastructure Services					
Signage Charges					
Directional Signs					
Writing Fee (Design & Fabrication)	Non Statutory	Per Sign	210.00	220.00	4.8%
Initial Permit Fee - 0-6 months	Non Statutory	Per Sign	105.00	110.00	4.8%
Initial Permit Fee - 6-9 months	Non Statutory	Per Sign	157.50	165.00	4.8%
Initial Permit Fee - 9-12 months	Non Statutory	Per Sign	210.00	220.00	4.8%
Annual Renewal Fee	Non Statutory	Per Sign	210.00	220.00	4.8%
Installation Fee	Non Statutory	Per Sign	210.00	220.00	4.8%
Replacement Fee	Non Statutory	Per Sign	210.00	220.00	4.8%
Development Supervision Fees					
For works <\$16000	Non Statutory	Per application	420.00	462.00	10.0%
For works \$16000 to \$40000	Non Statutory	Per application	735.00	810.00	10.2%
For works >\$40000	Non Statutory	Per application	1,050.00	1,155.00	10.0%
Road Management Fees					
For works not on roadway shoulder or pathway	Statutory	Per application	0.00	70.00	0.0%
For works <8.5 sq.m	Statutory	Per application	151.30	160.00	5.8%
For works >8.5sq.m	Statutory	Per application	263.00	280.00	6.5%
For works on main roads	Statutory	Per application	591.70	625.00	5.6%
Open Tenders - Tender Documents	Statutory	Per tender	115.00	115.00	0.0%
Roads and Drains Services					
Roads:					
A) Deep lift asphalt	Non Statutory	Per Square Metre	186.00	190.00	2.2%
B) Asphalt on concrete base	Non Statutory	Per Square Metre	186.00	190.00	2.2%
C) Full depth concrete	Non Statutory	Per Square Metre	186.00	190.00	2.2%
D) Industrial vehicle crossings	Non Statutory	Per Square Metre	186.00	190.00	2.2%
E) Asphalt on crushed rock base	Non Statutory	Per Square Metre	112.00	190.00	69.6%
F) Asphalt on macadam	Non Statutory	Per Square Metre	112.00	190.00	69.6%
G) Asphalt over pitchers	Non Statutory	Per Square Metre	112.00	190.00	69.6%
H) Bluestone Right of Way	Non Statutory	Per Square Metre	186.00	190.00	2.2%
Footpaths:					
A) Asphalt	Non Statutory	Per Square Metre	124.00	130.00	4.8%
B) 75mm to 125mm concrete	Non Statutory	Per Square Metre	143.50	190.00	32.4%
C) Granite Pavers, Toorak Road/ Chapel street	Non Statutory	Per Square Metre	458.65	470.00	2.5%
D) Concrete Pavers	Non Statutory	Per Square Metre	144.00	150.00	4.2%
E) Brick or Bluestone Pavers	Non Statutory	Per Square Metre	144.00	150.00	4.2%
Kerb & Channel:					
Concrete, bluestone pitchers, dish gutters and spoon drains, concrete kerb	Non Statutory	Per Metre	128.00	140.00	9.4%
Dressed Bluestone Kerb & Channel					
A) Replacement with new sawn bluestone	Non Statutory	Per Metre	410.00	420.00	2.4%
B) Replace with Existing sawn/dressed	Non Statutory	Per Metre	165.00	170.00	3.0%
Roads and Drains					
Nature Strip	Non Statutory	Per Square Metre	23.50	25.00	6.4%
Residential Vehicle Crossing	Non Statutory	Per Square Metre	137.00	140.00	2.2%
Unpaved	Non Statutory	Per Square Metre	47.08	50.00	6.2%
Perambulator Crossing	Non Statutory	Whole	530.00	545.00	2.8%
Commercial/Industrial Vehicle Crossing	Non Statutory	Per Square Metre	150.00	155.00	3.3%
Transport and Parking Services					
Parking Permits for each residential area:					

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Resident Permits - Area A					
Maximum 2 free fixed residential parking permits for nominated vehicles. 2nd permit may be a variable.	Non Statutory	Per Vehicle	0.00	0.00	0.0%
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	76.00	80.00	5.3%
Resident Permits - Area B					
Maximum 2 free fixed residential parking permits for nominated vehicles. 2nd permit may be a variable.	Non Statutory	Per Vehicle	0.00	0.00	0.0%
Variable residential parking permit (transferable between vehicles) - 3rd permit	Non Statutory	Per Vehicle	76.00	80.00	5.3%
Variable residential parking permit (transferable between vehicles) - 4th permit	Non Statutory	Per Vehicle	87.00	90.00	3.4%
Resident Permits - Area C					
Maximum 2 free fixed residential parking permits for nominated vehicles. 2nd permit may be a variable.	Non Statutory	Per Vehicle	0.00	0.00	0.0%
Variable residential parking permit (transferable between vehicles) - 1	Non Statutory	Per Vehicle	76.00	80.00	5.3%
Variable residential parking permit (transferable between vehicles) - 1	Non Statutory	Per Vehicle	87.00	90.00	3.4%
Variable residential parking permit (transferable between vehicles) - 1	Non Statutory	Per Vehicle	110.00	115.00	4.5%
Resident Permits					
Replace lost variable permits	Non Statutory	Per Permit	76.00	80.00	5.3%
A resident may apply for a Temporary Permit for a specific period of up to one week for use by a visitor who is staying	Non Statutory	Per Vehicle	15.00	15.00	0.0%
A resident may apply for a Guest Permit for a specific period of up to one day for use gatherings and functions	Non Statutory	Per Vehicle	3.00	3.00	0.0%
Other Permits					
Permits for Trade Persons	Non Statutory	Per Vehicle	17.00	17.00	0.0%
Extension of Trades person Permits - Application Fee	Non Statutory	Per Vehicle	40.00	40.00	0.0%
Serviced Apartments	Non Statutory	Per Vehicle	115.00	115.00	0.0%
Special Permits for Medical Practitioners	Non Statutory	Per Vehicle	75.00	80.00	6.7%
Parking Bay Permits					
Way	Non Statutory	Per Month	120.00	125.00	4.2%
Parking Infringements (Set at Statutory Maximum)					
Infringements Court Fines	Statutory	Per Infringement	51.30	52.60	2.5%
Clause 2 & 3 Infringements	Statutory	Per Infringement	74.00	76.00	2.7%
Clause 4 Infringements	Statutory	Per Infringement	89.00	91.00	2.2%
Clause 6 Infringements	Statutory	Per Infringement	148.00	152.00	2.7%
Tow Away fee	Non Statutory	Per Vehicle	422.00	422.00	0.0%
Car Parks					
Elizabeth St Car Park - Operator Managed					
Elizabeth St Car Park - Operator Managed	Non Statutory	0-0.5 hrs	1.10	1.10	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	0.5-1hrs	2.60	2.60	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	1-2 hrs	3.60	3.60	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	2-3hrs	5.70	5.70	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	3-4hrs	7.80	7.80	0.0%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Elizabeth St Car Park - Operator Managed	Non Statutory	4-5hrs	10.00	10.00	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	5-6hrs	12.00	12.00	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	6-7hrs	16.20	16.20	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	7+hrs	16.20	16.20	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	Early Bird ≤10am	10.00	10.00	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	Evening >5pm	7.80	7.80	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	Non Market M+W	6.30	6.30	0.0%
Elizabeth St Car Park - Operator Managed	Non Statutory	Per Month	145.00	145.00	0.0%
Little Chapel St Car Park - Operator Managed					
Managed	Non Statutory	0-1hrs	2.60	2.60	0.0%
Managed	Non Statutory	1-2hrs	5.20	5.20	0.0%
Managed	Non Statutory	2-3hrs	7.30	7.30	0.0%
Managed	Non Statutory	3-4hrs	9.40	9.40	0.0%
Managed	Non Statutory	4+hrs	11.50	11.50	0.0%
Little Chapel St Car Park - Student Parking	Non Statutory	Per Day	6.50	6.50	0.0%
Little Chapel St Car Park - Reserved	Non Statutory	Per Month	205.00	205.00	0.0%
Little Chapel St Car Park - Unreserved	Non Statutory	Per Month	150.00	150.00	0.0%
MacFarlan St Car Park - Operator Managed					
MacFarlan St Car Park - Operator Managed	Non Statutory	0-1 hrs	2.60	2.60	0.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	1-2hrs	4.70	4.70	0.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	2-3hrs	6.80	6.80	0.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	3-4hrs	7.80	7.80	0.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	4+ hrs	8.80	8.80	0.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	Early Bird	7.80	7.80	0.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	Evening >4pm	4.70	4.70	0.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	Weekend	4.70	4.70	0.0%
MacFarlan St Car Park - Operator Managed	Non Statutory	Per Month	195.00	195.00	0.0%
Windsor Car Park - Ticket Machines					
Windsor Car Park - 1st 2 Hours	Non Statutory	Per Hour	1.50	1.50	0.0%
Windsor Car Park - 3+ Hours	Non Statutory	Per Hour	2.30	2.30	0.0%
Windsor Car park	Non Statutory	All Day	6.70	6.70	0.0%
Cato St Car park - Ticket Machine					
Cato St Car Park - 1st 2 Hours	Non Statutory	Per Hour	1.50	1.50	0.0%
Cato St Car Park - 3+ Hours	Non Statutory	Per Hour	2.30	2.30	0.0%
Other Ticket Machine Car Parks					
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 1st 2 Hours	Non Statutory	Per Hour	1.50	1.50	0.0%
Darling Street, Murphy Street, Powell St & Caroline Street Car parks - 3+ Hours	Non Statutory	Per Hour	2.30	2.30	0.0%
Safeway Car park - Ticket Machine	Non Statutory	Per Hour	1.20	1.20	0.0%
Town Planning					
Type of Permit:					
Permit Use only	Statutory	Per Application	502.00	502.00	0.0%
To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of the development included in the application is:					
Less than \$10,000	Statutory	Per Application	502.00	502.00	0.0%
\$10,000 > \$100,000	Statutory	Per Application	239.00	239.00	0.0%
\$100,001 +	Statutory	Per Application	490.00	490.00	0.0%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
To develop land (other than for a single dwelling per lot) if the estimated cost of development included in the application is:					
Less than \$10,000	Statutory	Per Application	102.00	102.00	0.0%
\$10,000 > \$250,000	Statutory	Per Application	604.00	604.00	0.0%
\$250,000 > \$500,000	Statutory	Per Application	707.00	707.00	0.0%
\$500,000 > \$1,000,000	Statutory	Per Application	815.00	815.00	0.0%
\$1,000,000 > \$7,000,000	Statutory	Per Application	1,153.00	1,153.00	0.0%
\$7,000,000 > \$10,000,000	Statutory	Per Application	4,837.00	4,837.00	0.0%
\$10,000,000 > \$50,000,000	Statutory	Per Application	8,064.00	8,064.00	0.0%
Over \$50,000,000	Statutory	Per Application	16,130.00	16,130.00	0.0%
Town Planning					0.0%
To subdivide an existing building	Statutory	Per Application	386.00	386.00	0.0%
To subdivide land into two lots	Statutory	Per Application	386.00	386.00	0.0%
To effect a realignment of a common boundary between lots or to consolidate two or more lots	Statutory	Per Application	386.00	386.00	0.0%
To subdivide land	Statutory	Per Application	781.00	781.00	0.0%
To remove a restriction (within the meaning of the Subdivision Act 1988) over land if the land has been used or developed	Statutory	Per Application	249.00	249.00	0.0%
To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or to create or remove a right of way	Statutory	Per Application	541.00	541.00	0.0%
To create, vary or remove an easement other than a right of way; or to vary or remove a condition in the nature of an easement other than a right of way in a Crown grant.	Statutory	Per Application	404.00	404.00	0.0%
Class 1:					
Class 1: An application to amend a permit to use land if that amendment is to change the use for which the land may be used	Statutory	Per Application	502.00	502.00	0.0%
Class 2: An application to amend a permit -					
a) to change the statement of what the permit allows; or	Statutory	Per Application	502.00	502.00	0.0%
b) to change any or all of the conditions which apply to the permit; or	Statutory	Per Application	502.00	502.00	0.0%
c) in any way not otherwise provided for in this regulation.	Statutory	Per Application	502.00	502.00	0.0%
Class 3:					
Class 3: An application to amend a permit (other than a permit to subdivide land) to develop land or to use and develop land for a single dwelling per lot to undertake development ancillary to the use of the land for a single dwelling per lot if :-					
a) the estimated cost of any additional development to be permitted by the	Statutory	Per Application	239.00	239.00	0.0%
b) the estimated cost of any additional development to be permitted is less than	Statutory	Per Application	102.00	102.00	0.0%
Class 4					
Class 4: An application to amend a permit (other than a permit to subdivide land) to develop land or to use and develop	Statutory	;	490.00	490.00	0.0%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Class 5: An application to amend a permit to develop land, other than:					
a) a permit to undertake development ancillary to the use of the land for a single dwelling per lot; or	Statutory	Per Application	102.00	102.00	0.0%
b) a permit to subdivide land	Statutory	Per Application	102.00	102.00	0.0%
if the estimated cost of any additional development to be permitted is \$10,000 or less.	Statutory	Per Application	102.00	102.00	0.0%
Class 6					
An application other than a Class 3 application or a Class 4 application to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$10,000 and not more than \$250,000.	Statutory	Per Application	604.00	604.00	0.0%
Class 7					
An application other than a Class 4 application to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$250,000 and not more than \$500,000.	Statutory	Per Application	707.00	707.00	0.0%
Class 8					
An application other than a Class 4 application to amend a permit if the estimated cost of any additional development to be permitted by the amendment is more than \$500,000.	Statutory	Per Application	815.00	815.00	0.0%
Class 9: An application to amend a permit to -					
a) subdivide an existing building; or	Statutory	Per Application	386.00	386.00	0.0%
b) subdivide land into two lots; or	Statutory	Per Application	386.00	386.00	0.0%
c) effect a realignment of a common boundary between lots or to consolidate two or more lots.	Statutory	Per Application	386.00	386.00	0.0%
General Enquiry fee					
General Enquiry fee	Non Statutory	Per Application	60.00	60.00	0.0%
Advertising Fees					
- General Administration Charge	Non Statutory	Per Application	90.75	90.75	0.0%
- Sign on Site	Non Statutory	Per Application	30.25	30.25	0.0%
- Extra Letters	Non Statutory	Per Application	5.32	5.32	0.0%
Other Fees					
Extension of Time	Non Statutory	Per Application	385.00	385.00	0.0%
Certificate of Compliance	Statutory	Per Application	174.00	174.00	0.0%
To the satisfaction of the Responsible	Statutory	Per Application	102.00	102.00	0.0%
Subdivision Certification Fee					
Base fee \$100	Statutory	Application	100.00	100.00	0.0%
plus \$20 per lot	Statutory	Per Lot	20.00	20.00	0.0%
Building and Local Law Services					
Footpath Trading Permit					
Real Estate Agents pointer boards	Non Statutory	Per 10 Signs	538.00	562.00	4.5%
Advertising Business sign	Non Statutory	Per sign	240.00	250.00	4.2%
Table and Chairs (Busy Areas)	Non Statutory	Per SquareMetre	210.00	220.00	4.8%
Table and Chairs (Other Areas)	Non Statutory	Per SquareMetre	105.00	110.00	4.8%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Busking	Non Statutory	Per Busker	42.00	44.00	4.8%
Goods on footpath (Busy Areas)	Non Statutory	Per SquareMetre	210.00	220.00	4.8%
Goods on footpath (Other Areas)	Non Statutory	Per SquareMetre	105.00	110.00	4.8%
Sale of Local Law Booklet	Non Statutory	Booklet	16.35	17.00	4.0%
Building Compliance					
Application Fees					
Builders Rubbish Skip/Bin.	Non Statutory	Per Application	52.00	54.00	3.8%
Hoarding fees	Non Statutory	Per Application	0.00	155.00	
Hoarding plus Area Fee	Non Statutory	Per Application	0.00	500.00	0.0%
Crane or Lifting Device	Non Statutory	Per Application	191.00	200.00	4.7%
Works Zone	Non Statutory	Per Application	3,500.00	3,650.00	4.3%
Out of Hours	Non Statutory	Per Application	159.00	166.00	4.4%
Vehicle Crossing	Non Statutory	Per Application	251.00	262.00	4.4%
Road Opening	Non Statutory	Per Application	67.10	70.00	4.3%
Road Occupation	Non Statutory	Per Application	126.00	132.00	4.8%
Road Occupation Area Fee	Non Statutory	Per Application	0.00	100.00	0.0%
Temporary Vehicle Crossings	Non Statutory	Per Application	0.00	66.00	0.0%
Municipal Building Surveyor's Office					
Building over an easement vested in Council	Non Statutory	Per Item	314.00	328.00	4.5%
Projections beyond street alignment	Statutory	Per Item	233.61	233.61	0.0%
Building above or below certain public facilities	Statutory	Per Item	233.61	233.61	0.0%
Mast, pole, aerial, antenna, chimney flue or other service pipe	Statutory	Per Item	233.61	233.61	0.0%
A fence within 9 M of an intersection	Statutory	Per Item	233.61	233.61	0.0%
Appurtenant Class 10 buildings	Statutory	Per Item	233.61	233.61	0.0%
Consent Single Dwelling and outbuilding	Statutory	Per Item	233.61	233.61	0.0%
Consent Fence design	Statutory	Per Item	233.61	233.61	0.0%
Precautions over a street	Statutory	Per Item	233.61	233.61	0.0%
Precautions over a street (Concessional rate: fence construction)	Statutory	Per Item	125.00	131.00	4.8%
Point of discharge of storm water	Statutory	Per Item	58.33	58.33	0.0%
Construction of buildings on land liable to flooding	Statutory	Per Item	233.61	233.61	0.0%
Building on designated land	Statutory	Per Item	233.61	233.61	0.0%
Building Information Regulation 326	Statutory	Per Application	46.48	46.48	0.0%
Building Information Regulation 326 - Priority	Non Statutory	Per Application	113.00	118.00	4.4%
Final inspection fee on lapsed building permit	Non Statutory	Per Inspection	382.00	400.00	4.7%
Plan Search House	Non Statutory	Per Item	114.00	119.00	4.4%
Plan Search Commercial	Non Statutory	Per Item	137.00	143.00	4.4%
Hoarding Overhead Protection	Non Statutory	Per Application	148.00	155.00	4.7%
Road Asset Protection Bond Inspection Fees (RAP)	Non Statutory	Per Application	0.00	200.00	0.0%
Night club queues	Non Statutory	Per Application	0.00	192.00	0.0%
Workzone Dual occupancy	Non Statutory	Per application	1,500.00	1,570.00	4.7%
Work Zone Single dwelling	Non Statutory	Per application	300.00	315.00	5.0%
Building Permit					
Lodgement Fee	Statutory	Per Application	35.82	38.00	6.1%
Fences					
Minimum fee	Non Statutory	Per Application	677.00	707.00	4.4%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Carports					
Minimum fee	Non Statutory	Per Application	710.00	742.00	4.5%
Demolitions					
Minimum fee	Non Statutory	Per Application	1,310.00	1,369.00	4.5%
Additional Storey - for buildings over 2	Non Statutory	Per Storey	710.00	742.00	4.5%
Dwelling Additions					
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	1,332.00	1,392.00	4.5%
Minimum fee (cost of works over \$50,000)	Non Statutory	Per Application	1,529.00	1,598.00	4.5%
New Dwelling					
Minimum fee	Non Statutory	Per Application	2,577.00	2,693.00	4.5%
Commercial Work					
Minimum fee (cost of works up to \$50,000)	Non Statutory	Per Application	2,545.00	2,660.00	4.5%
Minimum fee (cost of works over to \$50,000)	Non Statutory	Per Application	2,895.00	3,025.00	4.5%
Occupancy Permits (Includes Division 2)					
Class 1	Non Statutory	Per Permit	404.00	422.00	4.5%
Other Classes	Non Statutory	Per Permit	633.00	661.00	4.4%
Places of Public Entertain (minimum)	Non Statutory	Per Application	1,147.00	1,199.00	4.5%
Subdivision of Existing Buildings Report	Non Statutory	Per Application	1,473.00	1,539.00	4.5%
Filming Permits					
Film Crew Permit - Car	Non Statutory	Per Car	24.00	24.00	0.0%
Film Crew Permit - Truck	Non Statutory	Per Truck	61.00	61.00	0.0%
Commercial Filming/Photographs	Non Statutory	Per Day	851.00	877.00	3.1%
Hall Hire					
Malvern Town Hall (Incl. Kitchen)					
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	1,800.00	1,890.00	5.0%
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	150.00	160.00	6.7%
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	90.00	95.00	5.6%
Community Rate/Grant Bond	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	2,000.00	2,100.00	5.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	250.00	265.00	6.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	110.00	115.00	4.5%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	2,000.00	2,100.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	200.00	210.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	110.00	115.00	4.5%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per booking	2,610.00	2,730.00	4.6%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	300.00	315.00	5.0%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	150.00	160.00	6.7%
Hall Hire Security Bond - Community Rate/Grant	Non Statutory	Per Hour	1,000.00	1,000.00	0.0%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Hall Hire Security Bond - Commercial/Private	Non Statutory	Per Booking	2,000.00	2,000.00	0.0%
Hall Hire Security Bond - Commercial - 18th and 21st Birthday Parties and high risk activities	Non Statutory	Per Booking	3,000.00	3,000.00	0.0%
Malvern Banquet Hall & Main Hall - (Incl. Kitchen)					
Community Rate/Grant - Mon - Thursday Full day/Evening*	Non Statutory	Per Booking	2,000.00	2,100.00	5.0%
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	200.00	210.00	5.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	2,500.00	2,620.00	4.8%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	200.00	210.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	2,700.00	2,825.00	4.6%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	200.00	210.00	5.0%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	3,280.00	3,430.00	4.6%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	250.00	265.00	6.0%
Hall Hire Security Bond - Community Rate/Grant	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Hall Hire Security Bond - Commercial/Private	Non Statutory	Per Booking	2,000.00	2,000.00	0.0%
Hall Hire Security Bond - Commercial- 18th and 21st Birthday Parties and high risk activities	Non Statutory	Per Booking	3,000.00	3,000.00	0.0%
Malvern Banquet Hall (Incl. Kitchen)					
Community Rate/Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	500.00	525.00	5.0%
Community Rate/Grant - Mon - Thursday Full day/Evening*	Non Statutory	Per Hour	90.00	95.00	5.6%
Community Rate/Grant - Mon - Thursday Full day/Evening*	Non Statutory	Additional Hour	50.00	53.00	6.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	990.00	1,040.00	5.1%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	110.00	115.00	4.5%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	53.00	56.00	5.7%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	700.00	735.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	120.00	125.00	4.2%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	65.00	70.00	7.7%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	1,240.00	1,295.00	4.4%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	150.00	160.00	6.7%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	95.00	100.00	5.3%
Malvern Town Hall First Floor Foyer, Outdoor Balcony and Mayoral Kitchen					
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	750.00	785.00	4.7%
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	75.00	79.00	5.3%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	50.00	55.00	10.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	1,000.00	1,050.00	5.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	175.00	185.00	5.7%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	75.00	80.00	6.7%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	1,000.00	1,050.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	200.00	210.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	75.00	80.00	6.7%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	1,500.00	1,570.00	4.7%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	200.00	210.00	5.0%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	100.00	105.00	5.0%
Hall Hire Security Bond - Commercial/Private	Non Statutory	Per Booking	2,000.00	2,000.00	0.0%
Hall Hire Security Bond - Community Rate/Grant	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Town Hall Kitchens only					
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	100.00	105.00	5.0%
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	10.00	11.00	10.0%
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	10.00	11.00	10.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	200.00	210.00	5.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	20.00	21.00	5.0%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	20.00	21.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	200.00	210.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	200.00	210.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	20.00	21.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	200.00	205.00	2.5%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	20.00	21.00	5.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	20.00	21.00	5.0%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	40.00	42.00	5.0%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	40.00	42.00	5.0%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	400.00	420.00	5.0%
Hall Hire Security Bond - Community Rate/Grant	Non Statutory	Per Booking	500.00	500.00	0.0%
Hall Hire Security Bond - Commercial/Private	Non Statutory	Per Booking	500.00	500.00	0.0%

2015/16 Fees and charges schedule

Fee Description	Fee Type	Unit of Measure	2014-15 (Inc GST) \$	2015-16 (Inc GST) \$	% Change
Armadale meeting Room					
Monday - Thursday	Non Statutory	Per Hour	17.00	20.00	17.6%
Friday - Sunday	Non Statutory	Per Hour	17.00	20.00	17.6%
Malvern Community Arts Centre					
Monday to Sunday	Non Statutory	Per Hour	22.00	26.00	18.2%
Prahran Function Centre					
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	1,110.00	1,160.00	4.5%
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	120.00	125.00	4.2%
Community Rate/ Grant - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	120.00	125.00	4.2%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	1,300.00	1,360.00	4.6%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	130.00	135.00	3.8%
Community Rate/ Grant - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	130.00	135.00	3.8%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Booking	1,500.00	1,560.00	4.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Per Hour	250.00	260.00	4.0%
Commercial/Private Rate - Mon - Thursday Full day/Evening	Non Statutory	Additional Hour	125.00	130.00	4.0%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	1,991.25	2,050.00	3.0%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Booking	1,900.00	1,950.00	2.6%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Per Hour	150.00	155.00	3.3%
Commercial/Private Rate - Fri-Sunday Full day/Evening	Non Statutory	Additional Hour	150.00	155.00	3.3%
Commercial Bond - 18th and 21st Birthday Parties and high risk activities	Non Statutory	Per Booking	3,000.00	3,000.00	0.0%
Hall Hire Security Bond - Community	Non Statutory	Per Booking	1,000.00	1,000.00	0.0%
Hall Hire Security Bond - Commercial	Non Statutory	Per Booking	2,000.00	2,000.00	0.0%

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
Land				a b a - b					
GMC005	Strategic Land Purchase for open space	Part of council strategy to aquire land for open space around the municipality	\$0	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
Total Land			\$0	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000
Land Improvements									
UPS003	All Parks - Replacement of Park Fencing	Rolling Program to upgrade Park fences	\$0	\$50,000	\$0	\$50,000	\$50,000	\$60,000	\$60,000
UPS004	Sports Grounds Wicket Upgrade & Drainage	Rolling Program to manage cricket wickets	\$0	\$35,000	\$0	\$35,000	\$25,000	\$25,000	\$25,000
UPS006	Parks - Furniture Replacement Program	Rolling Program to upgrade Park Furniture	\$0	\$100,000	\$0	\$100,000	\$70,000	\$70,000	\$70,000
UPS008	Garden Bed Drip Irrigation System Installation	Rolling program for installation of Garden Bed Drip Irrigation for Council public gardens.	\$0	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
UPS009	Malvern Valley GC Maintenance & and Course Upgrades	Irrigation upgrades and shaping of Tees	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000
UPS010	Bio Diversity Implementation Yarra River Precinct	Ongoing implementation of Yarra River Biodiversity Linkages Master plan - including riparian revegetation, Water Sensitive Urban Design installation and bicycle path upgrades.	\$150,000	\$750,000	\$0	\$750,000	\$990,000	\$990,000	\$0
UPS012	Malvern Valley GC Upgrade to Hub	Internal upgrade of hub facility	\$0	\$70,000	\$0	\$70,000	\$70,000	\$70,000	\$70,000
UPS013	All Parks – Playground Safety Compliance Upgrades	Program to respond to PG Safety	\$0	\$90,000	\$0	\$90,000	\$90,000	\$100,000	\$100,000
UPS014	Playground Upgrades - Ongoing Municipal Improvements	Ongoing replacement and upgrading of existing playgrounds Waverly Oval.	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000
UPS015	Park Structures Asset Management In Accordance with Audit	Rolling Program to respond to Asset Condition Audit	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
UPS016	Sportsground Improvement Program	Lucas oval /Dunlop pavillion landscape redesign	\$0	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000
UPS018	Replacement and upgrade of Paths in Parks	Repair and resurface paths in various park locations	\$0	\$90,000	\$0	\$90,000	\$75,000	\$75,000	\$75,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
UPS019	Oval renovations	Ongoing program to refurbish sports ovals after winter use	\$0	\$80,000	\$0	\$80,000	\$80,000	\$80,000	\$80,000
UPS022	Sportsground surface improvement program	Victory square re-turf, upgrade McAlpine running track turf	\$0	\$110,000	\$0	\$110,000	\$110,000	\$120,000	\$120,000
UPS024	Sportsgrounds Drainage Improvement Program	Renewal of spoon & perimeter drains on various ovals	\$0	\$50,000	\$0	\$50,000	\$120,000	\$120,000	\$120,000
UPS026	Playground Shade Sail Implementation and Maintenance Program	Ongoing Program for the installation of shade sails over major playgrounds.	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
UPS027	Park renewal and upgrade	Turf upgrade of Milton, Brookeville & Penpaze ovals (as per audit report)	\$0	\$200,000	\$0	\$200,000	\$75,000	\$75,000	\$75,000
UPS028	Upgrade of Irrigation Systems	Ongoing program to maintain and replace existing irrigation systems on ovals and in other open spaces (as per audit)	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000
UPS029	Surrey Road Water Ground Management	GES Monitoring EPA Requirement	\$0	\$150,000	\$0	\$150,000	\$100,000	\$100,000	\$100,000
UPS030	Preparation and implementation of Landscape Plans/Master plans for park improvements	Preparation and implementation of Landscape Plans/Masterplans for Grosvenor Reserve, Grosvenor/Pheonix Reserve, Darling Gardens Footpath, Talbot Crescent, Carters Avenue, Pempraze Park.	\$0	\$500,000	\$0	\$500,000	\$500,000	\$500,000	\$500,000
UPS031	Malvern Valley Golf Course	Detailed Design and construct back nine holes	\$0	\$300,000	\$0	\$300,000	\$350,000	\$500,000	\$0
UPS036	Gate Way Planting	Line Gateway to City with Trees	\$0	\$80,000	\$0	\$80,000	\$70,000	\$80,000	\$80,000
UPS037	Water Sensitive Urban Design and Urban Forest Improvements	Identification and implementation of Water Sensitive Urban Design Opportunities and Urban Forest Improvements across the municipality	\$80,000	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000
PSD001	Pocket park upgrades - Detailed design and Masterplan implementation	Four park sites - 73 Millewa Ave Malvern East, 3 Winter St Malvern, 21 Ross St Toorak, 13 Grosvenor St South Yarra	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000
PSD002	Winifred Crescent Reserve Toorak Masterplan	Development of conceptual plans, consultation with community & detailed design	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
PSD004	Park Signage Improvement	Installation of Signage at Strategic Locations in accordance with Councils Style Guide	\$0	\$80,000	\$0	\$80,000	\$80,000	\$80,000	\$80,000
PSD005	Implementation of Public Realm Strategy	Design, development & implementation of Key Commercial Precinct improvements in accordance with the Public Realm	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
PSD006	Windsor Siding Masterplan	Delivery of key components of Master plan	\$0	\$150,000	\$0	\$150,000	\$0	\$0	\$0
PSD007	Como Park North / Thomas Oval Masterplan Implementation	Completion of the M/P with stepped/terraced area between the 2 ovals as originally proposed	\$0	\$100,000	\$0	\$100,000	\$0	\$0	\$0
PSD008	Forrest Hill Masterplan	Infrastructure services to complement rollout of Masterplan	\$0	\$450,000	\$0	\$450,000	\$500,000	\$500,000	\$500,000
PSD009	Surrey Road Park Master Plan	Infrastructure services to complement rollout of Masterplan	\$0	\$80,000	\$0	\$80,000	\$0	\$0	\$0
PSD010	Minor Shopping Centre Precinct Upgrades	To refurbish furniture and decals within shopping centres and to do an audit so works are done according to need and are programmed	\$0	\$140,000	\$0	\$140,000	\$140,000	\$140,000	\$140,000
PSD011	Malvern Town Hall Precinct - Public Realm Spatial Improvements	Continuation of Town Hall Precinct landscape - forecourt/entry at Town Hall to library, (excluding toilets and MTH building entry)	\$0	\$350,000	\$0	\$350,000	\$200,000	\$0	\$0
PSD014	Cato St Redevelopment project	Project design and development including constructability as a result of the feasibility in line with Chapel Street Master Plan	\$0	\$3,000,000	\$0	\$3,000,000	\$18,500,000	\$18,500,000	\$0
PSD026	Princess Gardens Master Plan	Princess Gardens Master plan	\$0	\$100,000	\$0	\$100,000	\$0	\$200,000	\$0
REC002	SRV Funding partnerships	Sport and Recreation Victoria partially funded projects.	\$0	\$0	\$0	\$0	\$130,000	\$130,000	\$130,000
REC003	Sportsground Facility Upgrades	Synthetic pitch cricket practice facility improvements - Toorak Park, Malvern and East Malvern	\$0	\$170,000	\$0	\$170,000	\$170,000	\$180,000	\$180,000
REC004	Implementation of Tennis Facility strategy	Concept design & feasibility for new clubhouse for highest priority as per Tennis strategy	\$0	\$150,000	\$0	\$150,000	\$0	\$700,000	\$250,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
REC005	Rec Strategy Implementation	Undertake planning and design work for key priorities of the Rec Strategy	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000
REC006	Synthetic Sportsgrounds	Construct a synthetic oval at Gardiner Park	\$0	\$100,000	\$0	\$100,000	\$300,000	\$1,000,000	\$50,000
REC007	Floodlighting Development Program	Floodlight Upgrade - Basil Reserve	\$0	\$463,000	\$100,000	\$363,000	\$150,000	\$150,000	\$150,000
REC008	Como Rowing Precinct - Landscape	Contribution toward the development of the rowing precinct shared space and linking with Yarra Bio-diversity work	\$0	\$0	\$0	\$0	\$480,000	\$0	\$0
REC009	Toorak Park Lighting	Install 6 new light towers to 250 lux	\$420,000	\$0	\$0	\$0	\$0	\$0	\$0
Total Land Improvements			\$650,000	\$8,933,000	\$100,000	\$8,833,000	\$24,370,000	\$25,490,000	\$4,050,000
Buildings									
TRN009	Car Parks - Multi Deck - Urgent Maintenance	Works required urgently as identified in monthly inspections	\$0	\$80,000	\$0	\$80,000	\$80,000	\$80,000	\$80,000
UPS007	Energy Efficient Measures	Annual program to investigate and implement initiatives to improve councils energy use across its buildings (i.e lighting improvements).	\$0	\$100,000	\$0	\$100,000	\$0	\$100,000	\$100,000
UPS023	Public Toilet Refurbishment	Refurbishment of Exeloos across City	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
UPS025	Energy Reduction - Council Facilities	Annual program to investigate and implement initiatives to improve Council's energy use across Council buildings and operations	\$320,000	\$500,000	\$0	\$500,000	\$500,000	\$500,000	\$500,000
FLE011	Transfer Station Weather Cover	Design & cost a weather cover for the Stonnington Transfer Station. Construction to be funded from 2016-2017 Capital.	\$0	\$75,000	\$0	\$75,000	\$0	\$0	\$0
PMG006	Provision for HVAC maintenance and improvements	Rolling program of HAVC improvements	\$0	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
PMG007	Urgent renewal of drainage around Council buildings	Replacement of faulty drains	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
PSD013	City of Stonnington Civic Precinct Programme	Refurbishment of Council buildings to accommodate staff and to enhance the quality of the work place and services provided	\$5,652,000	\$0	\$0	\$0	\$0	\$0	\$0
PSD016	MTH - new development works	As Part of the Civic Precinct Project (CPP) refurbish the southern wing of MTH to house social development. Works include a total fit out and associated works	\$0	\$4,150,000	\$0	\$4,150,000	\$0	\$0	\$0
GMC001	Prahran Market Annual Contribution as per Agreement	30% of the rental paid to Council by Market back to Prahran Market for Capital Works	\$0	\$420,000	\$0	\$420,000	\$420,000	\$420,000	\$420,000
MPR002	Council Buildings Roof Safety Access Improvements	Continue program of safe roof access installations at Council buildings, including installation of roof ladders, walkways and anchor points	\$129,000	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
MPR003	Essential Services Council Buildings	Renew & upgrade fire services, exit and emergency lights, automatic doors and other Essential Services at Council buildings	\$0	\$72,000	\$0	\$72,000	\$72,000	\$72,000	\$72,000
MPR004	MTH Precinct Conservation Plan Implementation	Various projects scheduled in Council's Conservation Management Plan, including repair of roof & water damage	\$0	\$53,000	\$0	\$53,000	\$0	\$110,000	\$110,000
MPR005	Soil Remediation - Various Child Care Centres	Review & update Soil Mgt Plans for Council sites with contaminated soil & implement soil remediation improvements as required	\$0	\$83,000	\$0	\$83,000	\$83,000	\$83,000	\$83,000
MPR006	Properties Refurbishment Building Condition Audit	Assess & report on condition of 33% of Council buildings every 3 years	\$0	\$46,000	\$0	\$46,000	\$46,000	\$46,000	\$46,000
MPR008	Air Conditioning Plant Replacement	Replacement of old, inefficient air con plant at MTH, PTH & other various sites	\$0	\$385,000	\$0	\$385,000	\$385,000	\$385,000	\$385,000
MPR009	Children & Family Services Implementation Works from Audit Report	Various projects scheduled in the Building Condition Audit	\$0	\$165,000	\$0	\$165,000	\$165,000	\$165,000	\$165,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
MPR010	Council Properties - Switchboard Upgrades	Upgrade switchboards at Council properties to provide RCD protection and comply with AS 3000	\$0	\$83,000	\$0	\$83,000	\$83,000	\$83,000	\$83,000
MPR011	Leisure Facilities Implementation of Works from Audit	Various projects scheduled in the Building Condition Audit	\$0	\$220,000	\$0	\$220,000	\$220,000	\$220,000	\$220,000
MPR014	Parks and Gardens Building Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$44,000	\$0	\$44,000	\$44,000	\$44,000	\$44,000
MPR015	Multi-storey Car park Condition Audit Works	Lighting & electrical services upgrade	\$0	\$88,000	\$0	\$88,000	\$88,000	\$88,000	\$88,000
MPR016	Civic and Commercial Buildings Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$110,000	\$0	\$110,000	\$110,000	\$110,000	\$110,000
MPR017	Recreational Buildings Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$110,000	\$0	\$110,000	\$110,000	\$110,000	\$110,000
MPR019	PTH Conservation Plan Implementation	Various projects scheduled in Council's PTH Conservation Management Plan, including roof & window repair/replacement	\$0	\$53,000	\$0	\$53,000	\$0	\$110,000	\$110,000
MPR020	Aged Care Building Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
MPR021	Cultural Services Centres Condition Audit Works	Various projects scheduled in the Building Condition Audit	\$0	\$44,000	\$0	\$44,000	\$44,000	\$44,000	\$44,000
MPR022	Chapel off Chapel Condition Audit work	Various projects scheduled in the Building Condition Audit	\$176,000	\$44,000	\$0	\$44,000	\$44,000	\$44,000	\$44,000
MPR025	Chapel off Chapel - Refurbishment of Change Rooms	Upgrade change rooms	\$160,000	\$160,000	\$0	\$160,000	\$0	\$0	\$0
MPR026	Chapel off Chapel - Passenger Lift	Construct a lift shaft and install an accessible passenger lift	\$0	\$225,000	\$0	\$225,000	\$0	\$0	\$0
MPR027	Phoenix Park Comm Centre - exterior painting	Repaint the exterior of Phoenix Park Community Centre	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
MPR028	Council Buildings Accessibility Improvements	Assess Council's buildings for accessibility compliance & implement improvements where required	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000
MPR030	George Gahan Ctr Entry, Office & Toilet Upgrade	George Gahan Ctr Entry, Office & Toilet Upgrade	\$0	\$0	\$0	\$0	\$0	\$0	\$220,000
MPR032	Pavilion Redevelopment - Dunlop Pavilion	Redevelopment of Dunlop Pavilion	\$960,000	\$600,000	\$630,000	(\$30,000)	\$2,500,000	\$0	\$0
MPR033	HHMSC Diving Tower Refurbishment	Refurbishment of the HHSC dive tower to preserve heritage value	\$600,000	\$0	\$0	\$0	\$0	\$0	\$0
MPR034	HHSC Master Plan	Harold Holt Masterplan	\$80,000	\$400,000	\$0	\$400,000	\$0	\$0	\$0
MPR035	Grattan Gardens Community Centre Carpet Replacement	Replacement of worn carpet	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$0
MPR037	Malvern Library Toilet Upgrade	Refurbishment of the ground floor public toilets	\$0	\$115,000	\$0	\$115,000	\$0	\$0	\$0
MPR038	Malvern Library Facade Repair	Monitoring, control of the cracking and re-cladding of the parapet wall on the High St facade	\$0	\$10,000	\$0	\$10,000	\$100,000	\$0	\$0
MPR039	Toorak/South Yara Library Toilet Upgrade	Refurbishment of the lower level public toilets	\$0	\$0	\$0	\$0	\$20,000	\$180,000	\$0
MPR040	Glen Iris Park Nursery Building Demolition	Demolition of the former Plant Nursery building	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0
MPR041	Central Park Conservatory Conservation Management Plan	Preparation of a Conservation Management Plan for Central Park Conservatory (VHR H0908)	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$0
MPR042	Chris Gahan Centre Toilet Upgrade	Refurbishment of the public toilets	\$0	\$0	\$0	\$0	\$20,000	\$115,000	\$0
MPR043	Chris Gahan Centre Carpet Replacement	Replacement of worn carpet	\$0	\$36,000	\$0	\$36,000	\$0	\$0	\$0
MPR044	Will Sampson Centre Carpet Replacement	Replacement of worn carpet	\$0	\$0	\$0	\$0	\$36,000	\$0	\$0

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
MPR045	U3A Centre Roof Replacement (Stage 2)	Replacement of the flat roof over the western addition	\$0	\$60,000	\$0	\$60,000	\$0	\$0	\$0
MPR046	Chapel off Chapel Conservation Management Plan	Preparation of a Conservation Management Plan for Chapel off Chapel (VHR H1022)	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$0
MPR047	Chapel off Chapel Foyer Floor Reconstruction	Reconstruction of the foyer timber floor	\$0	\$40,000	\$0	\$40,000	\$0	\$0	\$0
MPR048	Chapel off Chapel Toilet Upgrade	Refurbishment of the public toilets	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
MPR049	Malvern Valley Golf Course Condition Audit Works	Various projects scheduled in the MVGC Building Condition Audit	\$0	\$400,000	\$0	\$400,000	\$0	\$0	\$0
MPR050	Malvern Valley Golf Course Hub Air Con Plant Replacement	Replacement and upgrade of all of the old, inefficient A/C plant	\$0	\$300,000	\$0	\$300,000	\$0	\$0	\$0
MPR051	Toorak/South Yarra Library Air Con Plant Replacement	Replacement and upgrade of all of the old, inefficient air conditioning plant	\$0	\$40,000	\$0	\$40,000	\$384,000	\$0	\$0
MPR052	290 Glenferrie Road (former) Medical Centre Refurbishment	Refurbishment of the interior and exterior	\$0	\$75,000	\$0	\$75,000			
MPR056	H Holt Pool Water treatment system upgrade	H Holt Pool Water treatment system upgrade	\$278,000	\$0	\$0	\$0	\$0	\$0	\$0
AGH005	Pound Functional Upgrades	Implement security measures at the Pound including - external security lighting.	\$0	\$40,000	\$0	\$40,000	\$20,000	\$20,000	\$20,000
AGH006	Aged Facilities Functional Upgrades	Increase security at George Gahan Centre (security lights) and Chris Gahan Centre (automatic doors).	\$0	\$40,000	\$0	\$40,000	\$40,000	\$40,000	\$40,000
AQC012	Aquatics facilities functional upgrades	Upgrade outdoor covered area to include lockers and more functional seating. Also to create an outdoor bin and equipment storage area at HHSC	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
AQC013	Prahran Aquatic Centre Feasibility and Redevelopment	Undertake a feasibility in 14/15, commence detail design in 15/16 and construction in 16/17	\$0	\$160,000	\$0	\$160,000	\$200,000	\$1,750,000	\$1,500,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
AQC014	HHSC Pool tiling	Replace the pool tiling within the 25m indoor pool at HHSC	\$155,000	\$50,000	\$0	\$50,000	\$570,000	\$0	\$0
AQC015	Harold Holt Refurbishment	Re-paint steel frame, sauna refurbishment, BMS replacement, first floor flooring replacement	\$0	\$50,000	\$0	\$50,000	\$400,000	\$0	\$0
AQC016	Pool concourse and chemical delivery area replacement - PAC	Replace pool concourse and drain lids as well as make a compliant chemical delivery area and bin storage area.	\$0	\$50,000	\$0	\$50,000	\$130,000	\$0	\$0
CCS006	Child Care Centres Functional Improvements	Upgrade childcare facilities to improve safety, hygiene and sustainability. Stage 2 playground improvement for Hornbrook improving functionality.	\$0	\$125,000	\$0	\$125,000	\$83,000	\$83,000	\$83,000
FAM001	DET regulatory compliance - childcare and kindergartens	Complete work to maintain regulatory compliance	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
FAM002	Preschool functional upgrades	Upgrades to community run preschools and child care centres - replace shade sales at Armadale ELC and Brookville Kindergarten. Develop a masterplan for Winter St early years sites.	\$0	\$55,000	\$0	\$55,000	\$75,000	\$75,000	\$75,000
FAM003	Building works at preschool service	Extension to Wattletree Early Learning Childhood Centre staff facilities, subject to contribution from Wattletree.	\$0	\$100,000	\$50,000	\$50,000	\$0	\$0	\$0
LAL001	Security Upgrades	Install CCTV to community centres including Phoenix Park and Prahran RSL	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
LIB006	Library functional Upgrades	Upgrades to library branches as changes to service delivery take place due to new technology and use of the library space.	\$0	\$45,000		\$45,000	\$50,000	\$50,000	\$50,000
LIB011	Redesign and upgrade of Toorak / South Yarra Library garden	Redesign the current garden to include more outdoor seating, to encourage more use (and use of WiFi)	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$0
REC010	Recreation Facility Functional Upgrades	Accessibility and wayfinding improvements in and around Phoenix Park Community Centre	\$0	\$60,000	\$0	\$60,000	\$80,000	\$100,000	\$100,000
REC011	Pavilion functional upgrades	Replacement of fixtures and fittings and minor internal refurbishments of sports pavilions	\$0	\$15,000	\$0	\$15,000	\$15,000	\$15,000	\$15,000
REC012	Pavilion Upgrade / Replacement	Upgrade or replace existing sports pavilion (Gardiner Reserve next)	\$0	\$0	\$0	\$0	\$200,000	\$0	\$2,000,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
REC013	Charles Lux Pavilion Redevelopment	Redevelop existing sports pavilion to 'premier' standard.	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
REC014	Netball facility	Construction of new indoor courts for netball	\$0	\$0	\$0	\$0	\$100,000	\$2,100,000	\$5,000,000
HAL003	MCAC Functional Upgrades	MCAC Functional Upgrades	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
HAL006	MTH & PTH Function Centres - Facility Improvements	Facility improvements including additional powerpoints, 3 phase outlets (to facilitate commercial use) repairs to skirting boards, doors, door frames sanding and sealing of floors	\$0	\$40,000	\$0	\$40,000	\$10,000	\$10,000	\$10,000
HAL008	MTH Kitchen Upgrade	Update kitchen to comply with Food Regulations and enable Food Registration	\$0	\$50,000	\$0	\$50,000	\$0	\$0	\$0
HAL009	Revert waterless urinals to water flushing urinals	Revert waterless urinals to water flushing urinals	\$0	\$30,000	\$0	\$30,000	\$30,000	\$0	\$0
HAL011	Carpet Replacement - Functions on Chapel	Carpet Replacement - Functions on Chapel	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0
HAL012	Functions on Chapel - Painting	Functions on Chapel - Painting	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0
HAL013	Malvern Town Hall - Painting	Malvern Town Hall - Painting	\$0	\$40,000	\$0	\$40,000	\$0	\$30,000	\$0
HAL014	Remove Redundant Heaters in the MTH Main Hall	Remove Redundant Heaters in the MTH Main Hall.	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000
HAL016	Update Urinal - MTH Marble Foyer Male Toilets	Update Urinal - MTH Marble Foyer Male Toilets	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
VEC004	Prahran Town Hall Master Plan - Development	Investigation additional office accommodation civic and community space, including potential for Arts and cultural hub	\$0	\$800,000	\$0	\$800,000	\$4,000,000	\$5,200,000	\$0
Total Buildings			8,510,000	11,776,000	680,000	11,096,000	12,427,000	13,192,000	12,857,000
Fleet and Equipment Replacement									
UPS017	Parks Minor Equipment	Asset management rolling program to replace minor plant	\$0	\$30,000	\$0	\$30,000	\$30,000	\$30,000	\$30,000
FLE003	Air Operated Hydraulic Jacks for Fleet Maintenance	Annual replacement of jacks & jack stands, lift chains & trolleys	\$0	\$9,000	\$0	\$9,000	\$9,000	\$9,000	\$9,000
FLE004	Annual Specialised Vehicles Purchase/ Replacement Program	Replacement of vehicles in line with replacement guidelines	\$0	\$1,000,000	\$0	\$1,000,000	\$1,350,000	\$1,000,000	\$1,000,000
FLE005	Annual Light Fleet Vehicles Purchase/ Replacement Program	Replacement of vehicles in line with replacement guidelines	\$0	\$800,000	\$0	\$800,000	\$815,000	\$825,000	\$840,000
FLE006	Infrastructure Maintenance Section - minor equipment replacement	Replacement of tools and minor equipment required to complete maintenance works	\$0	\$15,000	\$0	\$15,000	\$15,000	\$15,000	\$15,000
FLE007	Passenger Bus Replacement	Replacement of Council bus in line with replacement program	\$0	\$90,000	\$0	\$90,000	\$90,000	\$91,000	\$189,000
AQC007	HHSC - replace 50m pool blankets	Replace thermal pool blankets on 50m pool at HHSC	\$0	\$0	\$0	\$0	\$50,000	\$0	\$50,000
AQC008	HHSC - Refurbish 50m circulation pump	50m circulation pump will be due for refurbishment	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
AQC009	PAC mech plant and equip replacement	Replacement of mechanical pool plant and equipment at Prahran Aquatic Centre	\$0	\$24,000	\$0	\$24,000	\$24,000	\$24,000	\$24,000
AQC010	HHMCS mech plant and equip replacement	Replacement of plant and equipment at Harold Holt Swim Centre	\$0	\$25,000	\$0	\$25,000	\$26,000	\$25,000	\$25,000
AQC011	Replace One Pool Inflatable - PAC	Replacement of pool inflatable used for birthday parties and events	\$0	\$0	\$0	\$0	\$13,000	\$0	\$15,000
Total Fleet and Equipment Replacement			\$0	\$1,993,000	\$0	\$1,993,000	\$2,447,000	\$2,019,000	\$2,197,000
Furniture & Fittings									
FLE010	Jackson St Car Park Waste Compactor	Purchase & installation of waste compactor at Jackson Street Carpark	\$0	\$0	\$0	\$0	\$160,000	\$0	\$0
AGH003	Aged Facilities Furniture Replacement	Will Sampson Centre upgrade and extension of storage spaces	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000	\$5,000
AGH004	DHS Minor Capital	Purchase of equipment for Aged clients to support active service independence model with funds from DHS.	\$0	\$20,000	\$20,000	\$0	\$20,000	\$20,000	\$20,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
AQC004	Replace One Automatic Pool Vacuum	Replacement of automatic pool vacuum cleaner across Aquatic Services	\$0	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
AQC005	Furniture and Equipment replacement - PAC	Continued replacement of furniture & equipment including: sun loungers, tables/chairs, lane ropes, and pool accessories.	\$0	\$15,000	\$0	\$15,000	\$15,000	\$15,000	\$15,000
AQC006	Furniture and Equipment replacement - HHSC	Furniture and equipment replacement program at HHSC	\$0	\$15,000	\$0	\$15,000	\$15,000	\$15,000	\$15,000
AQC017	Replacement of pace clocks at Aquatic Centres	Replace pace clocks for lap pools at both aquatic centres	\$0	\$45,000	\$0	\$45,000	\$0	\$0	\$0
CCS002	Furniture and equipment upgrades for MCH and childcare	Upgrade of white goods and equipment for OHS and safety Requirements and improved sustainable equipment.	\$0	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
LIB005	Libraries - furniture and equipment	Purchase of new chairs, tables and study corrals for Toorak Library.	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000
LIB008	Stonnington History Centre Project	SHC will complete a project each year, which may include new heritage markers, books, exhibitions / displays.	\$0	\$40,000	\$0	\$40,000	\$40,000	\$50,000	\$50,000
MCH001	MCH Functional Upgrade	Upgrade carpet at two centres. Upgrade office equipment and office furniture/blinds. Upgrade duress alarms.	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000
YTH003	Youth Services: Furniture and Storage	Purchase of new furniture for additional storage space/cupboards at Youth Services	\$0	\$15,000	\$0	\$15,000	\$5,000	\$10,000	\$5,000
COC001	Technical Equipment Upgrades & Replacements	Provision for equipment upgrades and replacements.	\$0	\$20,000	\$0	\$20,000	\$40,000	\$48,000	\$48,000
COC003	COC - Gallery Upgrades	Replacement of movable walls and speakers	\$0	\$15,000	\$0	\$15,000	\$0	\$0	\$0
COC004	COC - Functional Upgrades	COC - Functional Upgrades	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
COC006	Cool room installation in COC	To install a new cool room at the facility	\$21,000	\$0	\$0	\$0	\$0	\$0	\$0
HAL002	Prahran Town Hall Function Centre Equipment Purchase	Purchase of new sound system, rollaway tables to replace trestles	\$0	\$35,000	\$0	\$35,000	\$15,000	\$15,000	\$15,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
HAL004	Furniture Replacement - MTH & PTH Function Centres	Replace obsolete furniture including tables and chairs as part of 5 year program	\$0	\$80,000	\$0	\$80,000	\$20,000	\$20,000	\$20,000
HAL005	MTH - Equipment Replacement	Replace equipment that has reached the end of its service life and is inefficient. Purchase rollaway tables to replace existing wooden trestle tables which are now redundant.	\$0	\$35,000	\$0	\$35,000	\$40,000	\$15,000	\$15,000
Total Furniture & Fittings			\$21,000	\$390,000	\$20,000	\$370,000	\$525,000	\$363,000	\$358,000
Information Technology									
BST001	Stonnington Civic Centre Network Infrastructure	Network Infrastructure development - incl. Network Design, Performance and Network Hardware Replacements	\$0	\$130,000	\$0	\$130,000	\$50,000	\$50,000	\$50,000
BST003	PC & Desktop Equipment Replacement / Enhancements	Replacement of obsolete desktop operating equipment (PCs, monitors and laptops) and improve utilisation of converging technologies	\$0	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000
BST004	Mobile Technology & Remote Office	Provision of technology to meet the increasing demand for remote connectivity to council network and applications via notebooks, Tablet PC's and Smart-phones.	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
BST007	Network Printer Replacements / Enhancements	To replace failing and "out of warranty" network printers. Also investigate printer enhancements (i.e. Automated driver installation system, secure card printing)	\$39,000	\$40,000	\$0	\$40,000	\$20,000	\$20,000	\$20,000
BST008	IT Admin Tools Development / Enhancements	IT Admin Tool development & Enhancements (i.e. IT Helpdesk System, Maintenance / Licence / IT Self Help-Portal)	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
BST011	Corporate WiFi Network	Deploying centrally controlled secure WiFi network. Access points installed to most branch offices across the Council (where required) inc. all CCP locations	\$0	\$60,000	\$0	\$60,000	\$40,000	\$10,000	\$10,000
BST012	Email/File Archiving System	Implementation of an email archiving system including an automated process to archive and retrieve historical emails and files.	\$0	\$70,000	\$0	\$70,000	\$0	\$0	\$0
BST013	IT Security Initiatives	Keep up to date with latest IT security initiatives (IDS, IPS, USB protection etc). Mitigate risks identified in IT Risk Register	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
BST014	TechnologyOne - Property - Enterprise Cash Receipting	Implementation of the new centralised TechnologyOne Enterprise Cash Receipting solution	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
BST018	Multimedia Data Storage Facility	The implementation of a specialised data storage solution to index and store the ever increasing volume of large multimedia (video, photos, etc) required for council operations.	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$0
BLL002	iPad tech 1 configuration	Software development to configure 20 iPad's to enable Tech 1 CRMS P & R permits	\$0	\$30,000	\$0	\$30,000	\$15,000	\$0	\$0
AGH001	Aged IT upgrades	Continue with the implementation the careworker mobile tablet program. Develop and on line App for the FoodSafe Program. Upgrade Carelink+ in preparation for HACC transition.	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
AGH002	Animal Management IT upgrades	Contribution to software development of new CRMS system to support mobile technology in the field for Animal Management and Environment Health	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
AQC003	Aquatics IT upgrades	Upgrades for POS, bookings, telephone systems. Includes replacement of touch screens, cash drawers and other hardware including card readers.	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
CCS001	F&CS IT upgrades	Install appropriate IT functions at upgrades	\$18,000	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000
LIB003	Library IT replacements PCs and printers	Replacement of PCs and printers in libraries as per replacement schedule	\$0	\$95,000	\$0	\$95,000	\$95,000	\$95,000	\$95,000
LIB004	Library IT upgrades	Required for upgrades to Library operating system Civica	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
MCH002	Replacement MCH Data Management System	The MAV has requested financial support of \$10000 from councils to support the development and implementation of the Data Management System	\$0	\$10,000	\$0	\$10,000	\$0	\$0	\$0
YTH006	Youth Digital Strategy Implementation	Purchase of laptop, iPhones, digital cameras, video camera, internet card and hosting fees for Youth Lyf app and Youth Services Website	\$0	\$10,000	\$0	\$10,000	\$10,000	\$10,000	\$10,000
Total Information Technology			\$57,000	\$765,000	\$0	\$765,000	\$580,000	\$485,000	\$485,000
Arts/Economic Development									
ECC002	Art Program - Art acquisition	Following the adoption by Council of the Arts Acquisition Strategy and ongoing roll-out	\$0	\$100,000	\$0	\$100,000	\$80,000	\$80,000	\$80,000
ECC006	Public Open Space Art Program	Following the adoption by Council of the Arts Acquisition Strategy and ongoing roll-out	\$0	\$80,000	\$0	\$80,000	\$80,000	\$80,000	\$80,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
ECC011	Sculptures in Public Realm	Create new sculptures in Public Realm	\$0	\$100,000	\$0	\$100,000	\$0	\$0	\$0
Total Arts/Economic Development			\$0	\$280,000	\$0	\$280,000	\$160,000	\$160,000	\$160,000
Library Stocks									
LIB001	Library book processing	Processing and cataloguing new books and other items to make them available for loan to the community.	\$0	\$300,000	\$0	\$300,000	\$300,000	\$300,000	\$300,000
LIB002	Library materials and e-services subscriptions	Purchase of new library materials including books and e-services subscriptions	\$0	\$623,000	\$0	\$623,000	\$623,000	\$623,000	\$623,000
LIB012	RFID - Maintenance and equipment upgrade	Maintenance agreement for current equipment for 2017/18 & 2018/19 and equipment upgrade in 2019/20	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Total Library Stocks			\$0	\$923,000	\$0	\$923,000	\$923,000	\$948,000	\$948,000
Roads, Footpaths, K&C and Drainage									
RDM001	Stormwater drainage network pit modification & hotspot maintenance program	To upgrade and improve stormwater pits, raise buried pits and maintain drainage hotspots	\$0	\$140,000	\$0	\$140,000	\$140,000	\$140,000	\$140,000
RDM002	Footpaths - Commercial Areas Risk Management Works	Footpath works identified for full or partial replacement to reduce pedestrian trip risks in commercial areas	\$0	\$192,000	\$0	\$192,000	\$179,000	\$192,000	\$192,000
RDM003	Footpaths - Asphalt Refurbishment Program	Asphalt Footpath works identified by asset management plans for renewal	\$0	\$216,000	\$0	\$216,000	\$200,000	\$216,000	\$216,000
RDM004	Road & Footpath - Defect Inspection & Maintenance Program	Requirement as part of Council's Road Management Plan to inspect & identify defects in Road Assets	\$0	\$147,000	\$0	\$147,000	\$147,000	\$147,000	\$147,000
RDM005	Footpaths - Concrete Refurbishment Program	Replacement of concrete footpaths identified by asset management	\$0	\$216,000	\$0	\$216,000	\$200,000	\$216,000	\$216,000
RDM007	Upgrade & renewal of in-road tree planters & traffic calming devices	To upgrade the consistency of existing in-road tree planters & traffic calming devices for road safety	\$0	\$50,000	\$0	\$50,000	\$40,000	\$50,000	\$50,000
INF001	Fire Hydrant Upgrades	To convert all above ground fire hydrants to ground level	\$0	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
INF002	Public Street Lighting	Upgrading and/or new installation of public lighting at laneways, bridges and roads	\$0	\$40,000	\$0	\$40,000	\$40,000	\$40,000	\$40,000
INF003	Local Roads - Urgent works & contingency	To carry out urgent works on local roads	\$0	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
INF004	Local Road - road asphalt resurfacing program	Asphalt resurfacing of local roads	\$0	\$2,200,000	\$0	\$2,200,000	\$2,200,000	\$2,200,000	\$2,200,000
INF006	Bridges - general maintenance/improve program	General repair, maintenance, upgrade of bridges as per inspection reports	\$0	\$300,000	\$0	\$300,000	\$160,000	\$110,000	\$110,000
INF007	Road Safety Works - Construction by Infrastructure	Roads safety works on local roads initiated by Transport unit.	\$0	\$250,000	\$0	\$250,000	\$250,000	\$250,000	\$250,000
INF008	Osborne Ave Reconstruction Stage 3	Kerbing, Footpath, Drainage and Road Refurbishment	\$0	\$450,000	\$0	\$450,000	\$350,000	\$0	\$0
INF009	Design of various Right of Ways for future works	Design Services for laneways and R.O.Ws for future construction	\$0	\$33,000	\$0	\$33,000	\$33,000	\$33,000	\$33,000
INF010	Infrastructure Design Works for Future Year Construction	Design of future road refurbishment works for construction in subsequent years	\$0	\$130,000	\$0	\$130,000	\$130,000	\$130,000	\$100,000
INF011	Drainage program - relining to existing drains & construction	Proposed locations to be advised	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000
INF012	Drainage Improvement Works	Undertake drainage works across the whole municipality.	\$0	\$250,000	\$0	\$250,000	\$250,000	\$250,000	\$250,000
INF013	Hawksburn Road- Refurbishment	K&C, Drainage , Pavement rehab	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$0
INF014	Drainage - minor works program	Drainage works identified in the "future program determination - consultancy" - minor works that can resolve/improve localised flood problem areas	\$0	\$400,000	\$0	\$400,000	\$400,000	\$400,000	\$400,000
INF015	McKinley Ave - Station Street to Claremont Ave	Asphalt wearing course	\$0	\$5,000	\$0	\$5,000	\$0	\$0	\$0
INF016	Local Roads Refurbishment Design Service	Design works for replacing K&Cs and Road surface, new drainage proposals etc	\$0	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$120,000
INF018	Murphy Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$2,000	\$0	\$2,000	\$300,000	\$390,000	\$0
INF019	Moore Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$0	\$0	\$0	\$40,000	\$690,000	\$10,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
INF020	Charles Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$2,000	\$0	\$2,000	\$590,000	\$270,000	\$0
INF021	Fountain Avenue- Road Refurbishment	Drainage issues. Pavement rehab	\$0	\$0	\$0	\$0	\$35,000	\$200,000	\$10,000
INF022	Norford Grove - Road Refurbishment	Drainage issues. Pavement rehab	\$0	\$2,000	\$0	\$2,000	\$450,000	\$60,000	\$0
INF023	Avenel Road - Road Refurbishment	Drainage issues. Pavement rehabilitation	\$0	\$0	\$0	\$0	\$50,000	\$550,000	\$10,000
INF024	Hill Street - Highgate to Grange - Road Refurbishment	Drainage issues. Pavement rehab	\$0	\$2,000	\$0	\$2,000	\$400,000	\$60,000	\$0
INF025	Wynyeh Street - Malvern East - Road Refurbishment	Rehab concrete road, new drainage, some kerb replacement.	\$0	\$45,000	\$0	\$45,000	\$375,000	\$50,000	\$0
INF027	Hyland Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$0	\$0	\$0	\$400,000	\$50,000	\$0
INF028	Hunter Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$450,000	\$0	\$450,000	\$50,000	\$0	\$0
INF029	Allaville Ave - Gardiner	Kerbing, Drainage and Pavement resurfacing	\$0	\$380,000	\$0	\$380,000	\$50,000	\$0	\$0
INF031	Pine Grove	Kerbing, Drainage, Pavement rehab	\$0	\$350,000	\$0	\$350,000	\$50,000	\$0	\$0
INF032	Joy Street Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$0	\$0	\$0	\$0	\$0	\$17,000
INF033	Mount Street Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0
INF034	Regent Street Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
INF035	The Terrace, Armadale - Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$0	\$0	\$0	\$2,000	\$280,000	\$0
INF036	St John St, Windsor - Thomas to High Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$5,000	\$0	\$5,000	\$0	\$0	\$0
INF037	Thomas St Windsor, Green to High Refurbishment	Reconstruction of kerbing, footpath and road pavement	\$0	\$450,000	\$0	\$450,000	\$50,000	\$0	\$0
INF038	Haverbrack Ave - Refurbishment	K&C, Drainage, Pavement rehabilitation	\$0	\$0	\$0	\$0	\$2,000	\$0	\$0
INF041	Macquarie Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$2,000	\$0	\$2,000	\$10,000	\$20,000	\$2,000
INF042	Chadstone Road - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$650,000	\$0	\$650,000	\$2,000	\$0	\$0
INF043	Hedgeley Ave - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$2,000	\$0	\$2,000	\$2,000	\$530,000	\$0
INF044	Trinian Street - Road Refurbishment	Kerb and Channel renewal, drainage upgrade and pavement rehabilitation	\$0	\$2,000	\$0	\$2,000	\$2,000	\$350,000	\$10,000
INF045	Davis Ave Refurbishment	Pavement rehabilitation, drainage improvements and footpath renewals	\$0	\$0	\$0	\$0	\$5,000	\$25,000	\$0
INF046	Murray Street Armadale Refurbishment	Road pavement rehabilitation, kerbing reconstruction, footpath renewals and minor drainage	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$400,000
INF047	Scott Grove Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$400,000	\$0	\$400,000	\$30,000	\$0	\$0

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
INF048	Warner Street - Refurbishment	Pavement Rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$0	\$30,000	\$300,000
INF049	Orrong Road Stage 1 Toorak Rd to Robertson Street	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$30,000	\$20,000	\$700,000
INF050	Meryl Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$30,000	\$20,000	\$310,000
INF051	Union Street Refurbishment - Windsor - Upton to Punt	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$30,000	\$20,000	\$760,000
INF052	Evans Court Rehabilitation	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$750,000
INF053	Merriwee Crescent Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$30,000	\$20,000	\$2,000
INF054	Ailsa Avenue Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$30,000	\$20,000	\$2,000
INF055	Peel Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$30,000	\$20,000	\$2,000
INF056	Argo Street Refurbishment	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$30,000	\$20,000	\$200,000
INF057	Millewa Avenue Refurbishment	Pavement rehabilitation, road widening, kerb replacement, , drainage improvements	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
INF058	Glenferrie Road - High St to Station St - Intersection Upgrade	Replace existing pavers with concrete pavement	\$0	\$200,000	\$0	\$200,000	\$200,000	\$200,000	\$200,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
INF059	New Footpaths	Provide new footpaths in residential areas	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$20,000
INF060	Scott Grove	Design and Construction of road to meet current and future demands	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
INF061	Murray Street Armadale	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$0	\$0	\$0	\$0	\$50,000	\$400,000
INF062	LLaneast Street Armadale	Pavement rehabilitation, kerb replacement, footpath renewal, drainage improvements	\$0	\$315,000	\$0	\$315,000	\$50,000	\$0	\$0
INF064	Pram Crossings Upgrades to DDA Standards	Replace existing non-compliant pram crossings with DDA Standard Pram Crossings	\$0	\$96,000	\$0	\$96,000	\$96,000	\$96,000	\$96,000
PSD012	Chapel Street Streetscape Masterplan Implementation	Streetscape improvements for Chapel St/Greville St/King St /Other within the Chapel St precinct	\$0	\$2,650,000	\$0	\$2,650,000	\$2,000,000	\$2,000,000	\$1,350,000
PSD022	Recycling of bluestone retrieved from previous Infrastructure projects	Sort and do an audit to identify sizes, quantities, finishes of bluestone - so that it can be re-used in appropriate projects such as Chapel St Masterplan implementation	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$0
Total Roads, Footpaths, K&C and Drainage			\$0	\$11,589,000	\$0	\$11,589,000	\$10,875,000	\$11,000,000	\$10,350,000
Road Extras									
TRN001	Car Parks - At Grade - Programmed Maintenance	Works required as programmed or identified in monthly inspections	\$0	\$80,000	\$0	\$80,000	\$80,000	\$80,000	\$80,000
TRN002	Parking Signage - Upgrade & maintenance	Installation of new parking restrictions in streets or upgrade of streets required following reconstruction or landscaping works	\$0	\$65,000	\$0	\$65,000	\$65,000	\$65,000	\$65,000
TRN003	On-Street Parking Improvements	Civil works required to install DDA compliant parking bays or modify existing parking layouts to DDA compliance on-street	\$0	\$35,000	\$0	\$35,000	\$35,000	\$35,000	\$35,000
TRN004	Road Safety Works - Project Development	Conduct of analysis, investigations and preparation of plans outlining proposals to consult to the community	\$0	\$90,000	\$0	\$90,000	\$90,000	\$90,000	\$90,000
TRN006	Walking Policy Works Implementation	Installation of signage, line marking and minor works to implement Walking Policy	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
TRN007	Cabrini Hospital - Traffic Impact Assessment - Implementation of Works	Installation of parking signage within study area, Traffic management works within Isabella Street	\$0	\$50,000	\$0	\$50,000	\$0	\$0	\$0
TRN008	Road Safety Minor Works Implementation	Installation of signage, line marking and minor civil works to address road safety issues identified	\$0	\$85,000	\$0	\$85,000	\$85,000	\$85,000	\$85,000
TRN010	Cycling Strategy - Advocacy Actions	Various advocacy and promotional works associated with increasing bike riding across Stonnington.	\$0	\$113,000	\$0	\$113,000	\$83,000	\$28,000	\$28,000
TRN011	Cycling Strategy - Network Management Works	Facility Audits, development of Std treatments, Scoping of Projects	\$0	\$40,000	\$0	\$40,000	\$40,000	\$40,000	\$40,000
TRN012	Cycling Strategy - Missing Link Works	Development and Construction of various shared path and on-road connections as per proposed Strategy	\$0	\$400,000	\$0	\$400,000	\$125,000	\$340,000	\$250,000
TRN013	Cycling Strategy - COS Managed On-Road Strategic Routes	Development and Construction of various on-road routes as per proposed Strategy	\$0	\$50,000	\$0	\$50,000	\$140,000	\$270,000	\$0
TRN014	Cycling Strategy - Major Shared Path Renewal Projects - Project Development	Investigation, scoping and design of Major Shared Path Upgrades	\$0	\$25,000	\$0	\$25,000	\$140,000	\$440,000	\$200,000
TRN015	Cycling Strategy - VicRoads Managed Network	Advocacy on behalf of Stonnington cyclists and development of projects for consideration	\$0	\$140,000	\$0	\$140,000	\$120,000	\$10,000	\$20,000
TRN016	Accessible Car Parks - DDA Compliance Audit - Implementation of Works	Implementation of works to ensure all Council Car Parks comply with DDA	\$0	\$55,000	\$0	\$55,000	\$55,000	\$55,000	\$55,000
TRN017	Parking PODs Trial	Installation of 250 parking bay detectors in Council managed off street car parks	\$0	\$25,000	\$0	\$25,000	\$0	\$0	\$0
UPS001	Street Trees Replacement Program	Rolling Program to improve to replace Street Tree across the City	\$0	\$120,000	\$0	\$120,000	\$120,000	\$120,000	\$120,000
UPS002	Arterial Roads - Tree Planting Program	Rolling Program of Tree planting across the City	\$0	\$80,000	\$0	\$80,000	\$80,000	\$80,000	\$80,000
UPS005	Tree Planting in Parks and Reserves	Rolling Program of Tree planting across the City in Parks and Reserves	\$0	\$160,000	\$0	\$160,000	\$160,000	\$160,000	\$160,000
UPS020	Aerial Bundling of Electrical cables	ABC Bundling	\$0	\$120,000	\$0	\$120,000	\$120,000	\$120,000	\$120,000
FLE001	Garbage & Recycling Bin Replacement Program	Replacement of damaged & stolen mobile garbage bins	\$0	\$175,000	\$0	\$175,000	\$160,000	\$175,000	\$175,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
FLE002	Litter Bin Upgrade Program	Street litter bins cabinet style	\$0	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
FLE009	Public Place Recycling	Installation of PPR bins in shopping strips	\$0	\$40,000	\$0	\$40,000	\$40,000	\$40,000	\$40,000
RDM006	Cycling Strategy - Network Management - On & Off-Road Renewal Works	Implement on & off-road trail renewal works per the priorities in the respective audits, inc. linemarking, signage, resurfacing & ancillary works	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000
BLL001	Footpath Trading Markers	Purchase and install Footpath Trading Markers for traders	\$0	\$30,000	\$0	\$30,000	\$10,000	\$10,000	\$10,000
VEC003	Precinct branding and gate way signage	Establish a program to create gateway signage and precinct branding to build a strong sense of place and celebrate our diverse precincts. To promote economic benefits.	\$0	\$150,000	\$0	\$150,000	\$100,000	\$150,000	\$150,000
Total Road Extras			\$0	\$2,303,000	\$0	\$2,303,000	\$2,023,000	\$2,568,000	\$1,978,000
Intangibles (Software, Consulting Services)									
TRN005	Traffic Engineering Equipment	Purchase of new equipment, specialised traffic software and survey materials for use by traffic engineering staff conducting investigations	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
AMG002	Asset Management System - Continued system enhancements	The continued development of our asset management capacity through migrating further asset classes across to Council's Asset Management System and additional integration works	\$0	\$60,000	\$0	\$60,000	\$60,000	\$40,000	\$40,000
AMG004	Annual Road Infrastructure Defect Survey - IMG Pty Ltd	Engage specialist consulting services to undertake a annual defect survey of all Roads, Footpaths, K & C and Street Furniture and Traffic Signage	\$0	\$0	\$0	\$0	\$0	\$0	\$130,000
FIN001	General Finance Systems Enhancements	Enhancements to Technology One finance system including: e_Invoices, e_Procurement and workflow enhancements.	\$0	\$30,000	\$0	\$30,000	\$50,000	\$50,000	\$50,000
FIN002	Finance System Upgrade	Maintain Technology One Enterprise on the latest platform.	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0
FIN003	Business Intelligence Dashboards Reporting	Enhancements to the user interface to provide KPI's, better graphs and easy to interpret data.	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$0

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
FIN004	Technology One Publisher	Enhancements to Financial Statutory Reporting, especially with End of Year accounts and reports to LGV, and greater automation of monthly management reporting.	\$0	\$0	\$0	\$0	\$28,000	\$0	\$0
BST010	Microsoft Software Licensing	Provision for upgrading Microsoft applications to newer supported versions.	\$0	\$200,000	\$0	\$200,000	\$70,000	\$30,000	\$30,000
BST015	TechnologyOne - Enhancements / Integrations	Investigate and implement integrations between TechnologyOne Property & Finance platforms to core council business systems	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
BST016	Business Systems - Enhancements / Integrations	Enhancements / Integration of non-technology Business Systems across council.	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
BST017	Digital Forms Management System	Implementation of an online Forms Management Systems	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$0
BST019	Enterprise Search System	Implementation of a system to search for information across all of Councils IT storage facilities (network drive, TRIM, databases, email)	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$0
GCS001	Valuation Software Upgrade	Valuations software upgrade to meet reporting requirements and enhance functionality to Council and VGO	\$0	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
GCS003	Property & Rating Upgrade	Property & Rating Upgrade	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0
GCS004	Provision for various Governance projects	Provision for various Governance projects	\$0	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
GCS006	Building Plans Digitisation Project	Commencing from start of financial year, the on-going digitisation of building plans from then on-wards	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
CCP010	Balanced Scorecard - Software system	Develop software to support Council's performance reporting and continuous improvement framework either through improving Interplan or considering an alternative product.	\$0	\$100,000	\$0	\$100,000	\$0	\$0	\$0
CCP012	GIS Enhancements	GIS equipment maintenance and enhancements	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
CCP013	3D Model Development	3D modelling application to include the whole city.	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000
COC002	COC - New website	Promotion and booking gateway for patrons and potential new customers	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
HAL001	Booking System Upgrades	Booking System Upgrades	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000
Total Intangibles (Software, Consulting Services)			\$0	\$710,000	\$0	\$710,000	\$643,000	\$385,000	\$515,000
Total Capital Projects			\$9,238,000	\$42,662,000	\$800,000	\$41,862,000	\$57,973,000	\$59,610,000	\$36,898,000
Operating Initiatives									
UPS011	Energy Efficient Street Lighting Systems Refit	Rolling program for the installation of energy efficient street lighting across the municipality	\$0	\$200,000	\$0	\$200,000	\$200,000	\$200,000	\$200,000
UPS021	Environmental Education Initiatives	Continue to develop and deliver essential environmental education initiatives such as the Calendar of Environmental Events and Stonnington Green Schools Network.	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
UPS033	Sustainability Outreach Program	Projects and initiatives to promote & support sustainable behaviour within the community & to build the community's capacity to respond to sustainability issues.	\$0	\$82,000	\$0	\$82,000	\$82,000	\$82,000	\$82,000
AMG003	Asset Management Plans and Asset Management Strategy review and update	Engage specialist consulting services to assist in the updating of Councils AMP for Road, Footpath, Kerb and Channel, Drainage, Open Space and Buildings.	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0
PMG001	Prahran Town Hall - External Painting	10 year contract to maintain the town hall exterior	\$0	\$65,000	\$0	\$65,000	\$65,000	\$65,000	\$65,000
PMG002	Malvern Town Hall - External Painting	10 year contract to maintain the town hall exterior	\$0	\$45,000	\$0	\$45,000	\$45,000	\$45,000	\$45,000
PMG005	Contribution to Lump Sum Building Maintenance Contract	5 Year Plus Contract	\$0	\$330,000	\$0	\$330,000	\$330,000	\$330,000	\$330,000
GMC002	Div 5 Asbestos Audits	Div 5 Audits to be carried out on all Council owned buildings	\$0	\$2,000	\$0	\$2,000	\$2,000	\$2,000	\$2,000
RSK001	Review of whole of Council Hazardous Substances Risk Assessments	A resource to provide training and education of Managers and Co-ordinators and key personnel in the use and risk assessment of hazardous substances across Council, focussing on the highest users/consumers of substances first.	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$0
RSK002	Operational Risk Register - data collection and initial data entry.	A resource to undertake discussions with each business unit on operational risk issues and do the initial data population into newly developed Operational Risk Register.	\$0	\$50,000	\$0	\$50,000	\$0	\$0	\$0

4 Year Capital Works Program 2015/16 – 2018/19

(All figures are in present value)

Bid Number	Bid Name	Scope of Bid	Forecast Carryovers/ Deferrals to 2015/16	2015/16			2016/17	2017/18	2018/19
				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
RSK003	CCTV Annual Maintenance	Engagement of a suitably qualified company to undertake annual maintenance of Council's CCTV network.	\$0	\$18,000	\$0	\$18,000	\$20,000	\$22,000	\$24,000
GCS002	Conversion of rates records to digital	Converting old rate books and microfiche material to digital	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
MPR001	Removal of Hazardous Materials at Council's Properties	Detection & removal of asbestos & other hazardous materials, including monitoring by an occupational hygienist	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
MPR012	Town Halls - Carpet Repairs	Replace worn carpet at Town Halls	\$0	\$10,000	\$0	\$10,000	\$0	\$0	\$0
AQC001	HHSC - replace sand in 50m filters	Replace filter sand in Harold Holt outdoor 50m pool filter vessels	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$0
AQC002	PAC Replace Sand in filters	Replacement of sand in pool filters	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
AGH009	Building works for Prahran Mechanics Institute and Glenloch Homes	Three year funding agreement to assist with the refurbishment of the PMI's new library at 39 St Edmond's Road, Windsor.	\$0	\$80,000	\$0	\$80,000	\$80,000	\$80,000	\$0
REC001	Bicycle Strategy	Implementation of programs & promotion of Stonnington Cycling Strategy to support infrastructure implementation plan.	\$0	\$15,000	\$0	\$15,000	\$15,000	\$15,000	\$15,000
YTH001	Education Engagement Partnership (EEP) Project	Employment of EEP project officer to run project across Stonnington & Port Phillip	\$0	\$70,000	\$35,000	\$35,000	\$80,000	\$80,000	\$80,000
YTH002	Emerging projects - 12 month community initiatives	To ensure Council's Youth Services are responding to emerging needs across the municipality	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000
YTH005	Young Local Leaders Project	To run and facilitate a youth program teaching leadership skills and program development/event management skills to young Stonnington residents	\$0	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000
YTH007	Prahran Adventure Playground	Funding for the operational component (program costs only) of the Adventure Playground (ADV) for the amount lost by the cessation of federal funding in July 2014.	\$0	\$80,000	\$0	\$80,000	\$0	\$0	\$0

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				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
CCP005	Health Promotion	To undertake projects with a health and community safety focus, working with the MPHWP Reference Group of external organisations, implementing MPHWP actions	\$0	\$30,000	\$0	\$30,000	\$30,000	\$30,000	\$35,000
CCP006	Profile ID	This services provides current demographic data including population forecast data based on Census surveys on an online platform. The data can provide tailored reports.	\$0	\$36,000	\$0	\$36,000	\$90,000	\$38,500	\$38,500
CCP008	Community engagement	To conduct major consultation activities required to support key projects of Council.	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
CCP014	Stonnington Census	A telephone household survey of a representative sample of Stonnington residents (400), conducted biennially.	\$0	\$0	\$0	\$0	\$30,000	\$35,000	\$0
CCP015	CCTV Maintenance and Management	Maintenance of the Chapel Street, Toorak Village and Elizabeth Street CCTV Systems	\$0	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
CIS001	Development of minor structure plans and Urban Design Frameworks	Preparation of minor structure plans and Urban design Frameworks for areas subject to development pressure.	\$0	\$100,000	\$0	\$100,000	\$110,000	\$110,000	\$110,000
CIS002	Major Strategic Projects Including Neighbourhood Character and Higher Density Guidelines	Development of Principals and Guidelines for appropriate development.	\$0	\$150,000	\$0	\$150,000	\$150,000	\$150,000	\$150,000
CIS003	Major Structure Plan Development	Major Structure Plan Development	\$0	\$350,000	\$0	\$350,000	\$350,000	\$310,000	\$300,000
ECC001	Christmas decorations program	Ongoing development of Christmas decoration campaign, including town halls, retail precincts, libraries etc	\$0	\$375,000	\$0	\$375,000	\$287,000	\$287,000	\$375,000
ECC003	Events signage/safety (OH&S)	Purchase and maintenance of equipment, clothing and signage to ensure OH&S compliance at Events	\$0	\$12,400	\$0	\$12,400	\$12,400	\$12,400	\$12,400
ECC004	Reconciliation Action Plan - Indigenous Reconciliation	Implementation of new and existing components of new RAP	\$0	\$45,000	\$0	\$45,000	\$35,000	\$35,000	\$45,000
ECC005	Implementation of Arts and Cultural Development policy	Finalise new A&C Policy and promote and implement new measures	\$0	\$70,000	\$0	\$70,000	\$75,000	\$70,000	\$135,000
ECC007	Glow Festival	Glow Festival	\$0	\$400,000	\$0	\$400,000	\$350,000	\$350,000	\$350,000
ECC008	Melbourne Festival of Arts	Melbourne Festival of Arts	\$0	\$100,000	\$0	\$100,000	\$50,000	\$50,000	\$50,000

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				Gross Budget	External Funding	Net Cost to Council	Gross Budget	Gross Budget	Gross Budget
				a	b	a - b			
ECC010	Funding for additional events as per councillor request	Councillor Request	\$0	\$80,000	\$0	\$80,000	\$0	\$0	\$0
EDV001	Alcohol Harm Minimisation - Liquor Accord	Community safety initiatives specifically targeted at Community Safety through Liquor Accord Actives	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
EDV002	Local Tourism Campaign	Create a community driven marketing campaign to promote local tourism targeting locals and the 'Visiting Friends and Relatives' market	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
EDV003	Economic Dev research and data	Renew REM PLAN or similar, undertake further economic research	\$0	\$35,000	\$0	\$35,000	\$35,000	\$35,000	\$35,000
EDV005	Stonnington Business Snapshot	Design and production of PDF files for website and hard copy distribution profiling Stonnington's key economic data and business profile	\$0	\$0	\$0	\$0	\$15,000	\$0	\$15,000
EDV007	Census for Land Use and Employment (CLUE)	CLUE collects and analyses data from a building by building census, recording property info, occupancy, business type, employment and land use	\$0	\$9,000	\$0	\$9,000	\$9,000	\$9,000	\$9,000
MAC001	Website Redevelopment	Maintenance and continued development of new website	\$0	\$100,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000
SVC002	E-services	Strategy and upgrades to improve customer response systems	\$100,000	\$50,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000
MAC005	Intranet redevelopment	Scoping works, maintenance (re-skinning) and continued development of a new intranet	\$0	\$35,000	\$0	\$35,000	\$185,000	\$100,000	\$100,000
VEC001	IMAP - Contribution	Organisational contribution - including the RMF program for the next two years	\$0	\$40,000	\$0	\$40,000	\$40,000	\$40,000	\$40,000
VEC002	IMAP Tourism contribution	Annual funding for IMAP tourism projects to be determined by IMAP Tourism Working Group and approved by IMAP Steering committees	\$0	\$20,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000
VEC005	Mayoral Gala	To provide a charity event as the Mayoral Gala, this time for 2 charities.	\$0	\$75,000	\$0	\$75,000	\$75,000	\$75,000	\$75,000
Total Operating Initiatives			\$100,000	\$3,484,400	\$35,000	\$3,449,400	\$3,342,400	\$3,122,900	\$3,227,900
Total Capital and Operating Initiatives			\$9,338,000	\$46,146,400	\$835,000	\$45,311,400	\$61,315,400	\$62,732,900	\$40,125,900